

Angola	Scs 18	Indonesia	Rs 2500	Portugal	Esc 80
Bahrain	Dr 550	Iceland	kr 1300	S. Africa	Rp 800
Belgium	Fr 520	Japan	Yen 1550	Singapore	S\$ 4.10
Canada	CS2 38	Jersey	Fd 500	Spain	Pes 110
Cyprus	CS 20	Kuwait	Fr 500	Sri Lanka	Rup 30
Denmark	Dr 7.25	Lithuania	Dr 1.00	Suriname	Sur 6.50
Egypt	£ 1.00	Luxembourg	Fr 15.38	Switzerland	Fr 2.30
Iceland	Fr 8.00	Malaysia	Rs 4.25	Turkey	TL 2.50
France	Fr 2.00	Mexico	Pes 300	Venezuela	Do 6.00
Germany	DM 2.20	Morocco	Dr 8.00	Vietnam	Do 7.95
Greece	Dr 1.00	Peru	Do 1.00	Yugoslavia	Do 1.20
Hong Kong	HKS 12	Portugal	Fr 2.50	Zambia	Do 1.20
India	Rs 15	Philippines	Pes 20	U.S.A.	Do 8.50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,658

Tuesday June 25 1985

D 8523 B

Holes in the
air travel
safety net, Page 17

World news Business summary

Urgent tax action opposed by Dole

Yamaha Motor returns to profit

U.S. Senate majority leader Robert Dole opposed urgent action on President Ronald Reagan's tax reform proposal, saying that he doubts a tax bill can be passed this year.

His comments came amid growing unease about the impact of the debate over tax policy on efforts underway in Congress to resolve the impasse over cutting the federal budget deficit. Page 6

Hindu, Moslem battle

Moslems and Hindus fought running street battles with stones, acid-filled light bulbs, and flaming rags in Ahmedabad, killing four people and injuring more than 20, despite Prime Minister Rajiv Gandhi's drive to restore order in Gujarat's state.

Afghan rebel attack

Afghan rebels have seized nine security posts and captured about 45 government troops in attacks along the Panjshir valley north of Kabul, the Jamiat-i-Islami guerrilla group said.

S. Africa lifts ban

South African whites and other races will be allowed to travel together on trains from September for the first time in 75 years.

Truce broken

Tamil separatist guerrillas stormed a hospital in the north-west Manjari district and fought a gunbattle with troops, shattering a week-long truce in Sri Lanka.

1m marooned

More than 1m people, many marooned on narrow river dykes, began to survive Bangladesh's latest flood disaster. Troops and police have rescued about 20,000 families since monsoon floods surged through areas.

Fisherman shot

A Spanish fisherman was shot dead in the northern port of Leguado in what appeared to be an attack by Basque separatist gunmen.

French talks halt

French unions and employers federations unexpectedly broke off negotiations on new redundancy and retraining contracts. Page 2

UK bomb arrests

Five people have been arrested in the UK in connection with last year's attempt to blow up Prime Minister Margaret Thatcher in Brighton and a bomb defused on Sunday in a hotel near Buckingham Palace, London.

U.S. walk-out

A senior U.S. embassy official walked out of a Moscow meeting commemorating the foundation of the United Nations, accusing Soviet officials of making "gratuitously offensive" remarks about the U.S.

Wimbledon lightning

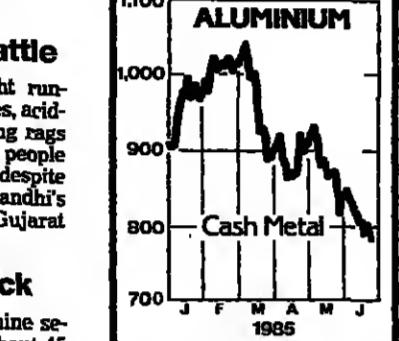
Lightning struck the Centre Court buildings at Wimbledon and six half-pound pieces of masonry fell without hurting anyone. Rain held up play for several hours and most of the first day's tennis was postponed.

Discovery returns

U.S. space shuttle Discovery, with a crew of seven including a Saudi Arabian prince, landed safely in the Mojave desert after a "nearly perfect" week's mission.

Greens want pigs

West Germany's radical ecological Greens party called for the police to use pigs as "sniffer dogs" instead of Alsatian hounds because pigs would not attack demonstrators.



ALUMINUM PRICES in London dropped to the lowest level since February 1983 following a big rise in warehouse stocks which took the market by surprise. The cash price fell by £1.25 to £783.75. Page 30

DOLLAR was higher in London, rising to DM 3.0705 (DM 3.0045), FF 9.3525 (FF 9.435), SwF 2.565 (SwF 2.5625) and Yen 248.8 (Yen 248.1). The dollar's exchange index calculated on Bank of England figures was lower, however at 145.0 from 145.1. Page 31

STERLING lost 10 points against the dollar in London to close at £1.2865. It improved however to DM 3.95 (DM 3.945), FF 12.045 (FF 12.035) and Yen 225.5 (Yen 219.5), while holding steady at SwF 3.3025. The pound's exchange rate index rose 0.3 to 90.3. Page 31

GOLD rose \$0.25 on the London bullion market to \$315.00. It rose \$1.25 in Zurich, also to \$315.00. Page 30

TOKYO stocks advanced on thin trading. The Nikkei-Dow market average hit 12,870.51, an all-time high, early in the session but eased to close up 36.31 at 12,763.93. Page 38

LONDON issues struggled to gain from an early mark-up. Conventional gilts eased but index-linked showed some improvement. The FT Ordinary share index ended 2.0 higher at 965.2. Page 38

SINGAPORE International Airlines, the state-controlled airline, increased profits by 21 per cent in the year to March to \$884m (\$88.1m) from \$869m previously. Page 21

AUSSAT, the government company handling the launch and operation of Australia's national communications satellite system, signed a \$339m (\$360m) long-term financing facility with a group of banks led-managed by Commonwealth Bank of Australia. Page 21

FIAT, the Italian motor manufacturer, has bailed truck manufacturing in Brazil at its last truck plant in Latin America after five successive years of heavy losses and total investments estimated at \$450m. Page 19

TRADING in a Japanese stock index futures contract, based on the Nikkei Dow average of 225 shares, will begin in Singapore by the end of the year. Page 21

OPEL, West German subsidiary of General Motors of the U.S., returned to profitability in the first five months of this year after record losses of DM 695.1m (\$225m) last year. Page 19

UNITED Technologies, the seventh largest U.S. manufacturing group joined the rapidly-growing list of companies predicting a substantial earnings setback from the current slump in computer and semiconductor sales. The U.S. telecommunications group, unveiled more than 70 new products which will expand its existing line of computer equipment. Page 19

AT&T, the U.S. telecommunications group, unveiled more than 70 new products which will expand its existing line of computer equipment. Page 19

ACORN COMPUTER of the UK is seeking its second refinancing in just four months. The move was announced by Close Brothers, Acorn's financial advisers, and is likely to cause problems for Olivetti, the Italian office products group, which bought a 49 per cent stake in February as part of the first rescue package.

Close Brothers said yesterday: "The market for home and small personal computers has become even more difficult and a further very substantial decline has occurred in sales from the levels generally predicted earlier this year. This has led to a significant deterioration in the financial position of Acorn."

Last year Olivetti made a net profit of £356m (£1.82m) on a turnover of £4.57bn.

Acorn is to hold discussions on new proposals for its future financing with its leading creditors later this week. The company also requested a suspension in dealings in its shares which are quoted on the Unlisted Securities Market. The

Probe into Air India disaster focuses on Sikhs

INVESTIGATIONS into the mysterious crash of the Air India Boeing jumbo jet were focusing yesterday on the possibility that a terrorist bomb had been planted on board by Sikh extremists, write John Elliott in New Delhi and Bernard Simon in Toronto.

Although leaders of the Sikh communities in both Canada and the U.S. have disclaimed any responsibility, a caller to a New York newspaper claimed on Sunday that a bomb had been put on the Boeing, which carried 323 passengers and crew, by the All India Sikh Federation.

Another anonymous caller, this time to the Canadian Broadcasting Corporation, said that sabotage had been carried out by the Kashmir

Liberation Army which is fighting for independence for the Northern Indian state of Kashmir.

Authorities in both North America and India appear to be taking the Sikh claim most seriously. Mr Rajiv Gandhi, the Indian Prime Minister, yesterday instructed the governor of the Punjab, the Sikhs' home state for which extremists are demanding independence, to step up security precautions.

At the same time, security at India's domestic airports has been tightened and diplomatic missions abroad have been asked to ensure strict security checks on all Air India flights.

The Royal Canadian Mounted Police refused yesterday to comment on a Toronto Globe and Mail report

that two Sikh extremists were being sought who had been suspected of involvement in an alleged plot to assassinate Mr Gandhi during his recent visit to the U.S.

According to the report, one of the Sikh fugitives flew to Toronto last Saturday before the departure of the Air India flight. The other man reportedly had a ticket for the Canadian Pacific Air flight from Vancouver to Tokyo which carried a bomb in its cargo hold. This bomb exploded later on Saturday at Tokyo's Narita airport, killing two baggage handlers. Japanese police said yesterday that they had not uncovered any clues to explain why the bomb had been planted.

Security arrangements at Toronto International Airport where the

Air India flight originated, have emerged as a key factor in the investigation of the crash.

A Canadian Government official confirmed yesterday that an X-ray machine used to screen hold luggage on the Air India flight broke down after only three quarters of the 131 bodies recovered from the smashes on last Saturday's flight had been inspected. The rest were checked by hand scanners.

In addition, some of the extra security precautions requested several months ago by Air India were applied on Montreal Flight 187's last stop, but apparently not in Toronto. These measures included a double check of passengers' hand luggage.

Toronto is Canada's busiest airport. The Government has implemented tighter security measures

on all overseas flights to and from Canada, including a 24-hour delay of cargo shipments, and installation of extra security equipment.

Official investigators are continuing to blame the crash on a bomb but rescue workers have claimed that the condition of many of the 131 bodies recovered from the smashes on last Saturday's flight suggests that they were subjected to some kind of blast.

Continued on Page 18

Background, Page 4.

Editorial comment, Page 16.

Holes in safety net, Page 17

Cossiga elected Italy's next President

By James Buxton in Rome

THE NEXT President of Italy is to be Sig Francesco Cossiga. The senior Christian Democrat politician was elected to the seven-year term of office on a first ballot, the first such thing to have happened in presidential elections since 1946.

Sig Cossiga, 56, who is President of the Senate, the upper house of parliament, won 752 votes out of a possible 777. He therefore comfortably qualified with the two-thirds majority required for a President to be elected in the first three ballots.

He will succeed President Sandro Pertini, 88, the Socialist head of state, on July 9.

Yesterday's election by both houses of parliament and representatives of the 20 regions marks the return to the Christian Democrat Party of the most senior position in Italy. The post has traditionally alternated between the Christian Democrats and the other parties of the centre-left.

However, the naming of the new president should not substantially change the situation for Sig Bettino Craxi, the Socialist Prime Minister. It is likely that he will formally resign when Sig Cossiga takes over the presidency but will then be asked to form a new government.

The election of Sig Cossiga, a warm and well-respected Sardinian who spent the weekend before the election in retreat in a convent in Rome, is a considerable triumph for Sig Craxi De Mita, the Christian Democrat leader.

Italy's first President of the Republic, Enrico De Nicola, is the only one to have been elected on a single ballot – in 1946. All other presidents have been elected after the first three ballots (when the majority drops to an absolute majority of the votes).

Sig De Mita avoided that泥泞 by carrying out elaborate soundings of the parties, including the Communists. The result was that Christian Democrat candidates who were unacceptable to either the Communists or the Socialists were eliminated in the soundings instead of in the voting which took less than two hours.

Sig De Mita also managed to get the support for Sig Cossiga of 94 per cent of the usually faction-ridden Christian Democrat Party in a secret ballot on Sunday night. Once it became clear that Sig Cossiga was almost certainly the winner, it was in the other parties' interests to follow the voting.

The way was finally cleared for a Christian Democrat President when Sig Pertini said last week that he was not a candidate.

Profile, Page 18

EEC summit will consider joint drive on high-tech

BY QUENTIN PEEL IN BRUSSELS

THE European Commission yesterday launched an initiative to create a European Technology Community to co-ordinate the research and development efforts of the 10 EEC member states.

If EEC leaders accept the Commission's plan at their summit meeting in Milan this week, European efforts to match the advance of high technology in the U.S. and Japan – including Washington's strategic defence initiative (SDI) – would be brought under a Community umbrella.

The aim would be to co-ordinate advances in high technology research with EEC policies for a barter-free internal market, increased competition, open public procurement, common industrial standards and external trade, to provide the most favourable possible climate.

The plan would involve research over 10 broad areas, including lasers and optics, information technology and telecommunications, biotechnology, new materials, space research and new generations of transports.

It would seek to triple the proportion of EEC budget money going to development of high technology over the next five years.

The Commission proposals were outlined yesterday by Herr Heinz Narjes, the Commissioner responsible for industry and research, before being submitted to the Milan summit.

"We need first to see the land and then to decide whether we are going to have a fourth Community, or work within the present situation," Herr Narjes said yesterday.

Details, Page 3

Matra in Eureka pact with Norsk Data

By Paul Betts in Paris

FRANCE'S Eureka project for European collaboration in high technology has been formally launched with an agreement between Matra, the French state-controlled defence and electronics group, and Norsk Data of Norway, to co-operate in the development of a high performance scientific computer.

The agreement is the first to be made under the Eureka umbrella. A second collaboration agreement is expected to be announced to coincide with the European summit in Milan at the end of this week, involving the French state-owned Bull computer group and Siemens of West Germany.

This second agreement will centre

EUROPEAN NEWS

Commission outlines plan for technology community

BY QUENTIN PEEL AND IVO DAWNAY IN BRUSSELS

THE European Commission yesterday outlined 10 wide-ranging areas of high technology research which would form the substance of its planned European Technological Community.

The scope of the plans would range from space research, through the development of artificial intelligence and very large computers, to biotechnology and marine research.

Herr Karl-Heinz Narjes, the European Commissioner responsible for both industry and research, said the plans would mean an increase in EEC spending from 6 per cent of the budget to between 6 and 8 per cent by 1990-91. In addition, member states would be expected to step up their own research financing to meet the technological challenge from the U.S. and Japan.

The Commission's White Paper on a technological Community, to be presented to EEC heads of government at their Milan summit this week, argues forcefully for the effort to be brought under a Community legal framework, whether within the existing treaties or by adapting them.

It spells out the need to co-ordinate a research policy with the existing EEC competition policy, the opening-up of public procurement and co-ordination

of Community-wide technical standards and external trade policy.

The intention of the Commission plan is to complement the French Eureka initiative, backed by Britain and most other member states, for greater co-operation in advanced technology research.

The White Paper proposals include:

Information and computers: The first and, perhaps, the key area for concentrating on micro-electronic and optical technologies. The proposals incorporate the Eureka programme, which envisages financing of Ecu 1.4bn (5240m) on information technology research between 1984-88 from both public and private sources.

Biotechnology: The development of research already underway to create a major data base on the application of new biology-based technologies.

The three principal headings are genetic and biomolecular studies in living matter, agro-industrial investigations aimed at integrating research in the two sectors and health applications.

Nanomaterials: Examinations of new uses for materials. The Commission has noted that for ceramics alone a world market of \$20bn is expected to increase to \$20bn in the next 10 years

Optics and lasers: formerly world leaders, European manufacturers now need new research to keep competitive in a range of areas from industrial lasers to chemical, medical and energy uses.

Major scientific instruments: further atomic research including the construction of a synchrotron light generator for new scientific studies into particles.

Broad and telecommunications: an attempt to extend the range of telecommunications services offered to the consumer at affordable prices.

Transport: research into new modes of transport, including supersonic air travel and high-speed trains with the emphasis on safety, speed, energy conservation and the environment.

Space: fresh initiatives on space development for uses encompassing everything from climatic analysis to astronomy.

Oceanic and geological prospecting: studies aimed at improving Europe's knowledge and capacity to exploit the natural resources of the earth and sea, alongside a special project examining the properties of the earth's crust.

Education and technology: a seven-year scheme to explore the possibilities offered by new technologies for educational purposes.

EEC drivers win changes in hours

By Paul Cheshire in Brussels

WHEN sports ministers from the Council of Europe meet in an emergency session on Thursday, they will probably enact tough new measures against football hooliganism that would have been impossible until a month ago.

The maximum working week of 48 hours has been scrapped in favour of 30 hours over two weeks or 180 hours over four weeks. Within that, no driver can work for more than six days consecutively, one day less than at present.

Daily working is held to a maximum of nine hours, but on two days a week a driver can work for ten hours, an increase of an hour in both cases.

But the weekly rest period is going up from 40 to 45 hours a week and the daily rest period has to be 11 hours if it is not split up and 12 hours if it is.

The agreement is a compromise between what ministers want to happen and what the European Commission proposed. The commission would have liked longer rest periods.

Moves to bring greater flexibility to drivers working hours started last year after the lorry blockades on the French and Italian frontiers showed that existing regulations had ceased to be workable.

European sports ministers get tough with hooligans

BY LAURA RAUN IN AMSTERDAM

Hague to develop measures for dealing with football hooliganism.

The ad hoc group of ministers, who also sit in the Council of Europe, now want to put real teeth in the recommendations by inviting the 21 members of the Council of Europe – and others – to commit themselves to enforcement.

The recommendations fall into eight broad areas: restrictions on alcohol; segregation of opposing fans; control on ticket sales; and adequate police security; sufficient transport; co-operation between local authorities and football associations; and proper stadium facilities.

The Council of Europe, a political forum where sports violence has been a concern for at least four years, also hopes to involve the Union of European Football Associations (Uefa), the pre-eminent body overseeing football in Europe.

It is hoped that an agreement will be reached between the Council and Uefa on the selection of approved stadia and matches and on using Uefa's rules for avoiding crowd disturbances as a minimum standard.

Experts on spectator violence from the Council's sports committee will meet today and tomorrow to draw up a draft convention for approval by sports ministers on Thursday.

The object is to have the binding convention in effect by the beginning of the football season in August, but that depends on the individual signatories to the pact.

The council of Europe includes all 10 members of the European Community plus other countries ranging from Iceland to Turkey.

The most controversial recommendation is that which would restrict or ban alcohol from football stadiums, an proposal that some countries consider an infringement of personal liberty.

While this topic took up the most time at the recent Amsterdam meeting, it still is expected to result in agreement in light of the rampant drunkenness visible at the Heysel stadium tragedy.

As important as the anti-hooliganism measures themselves are the provisions for enforcement and penalties, which could be modelled on similar Council treaties.

The Council of Europe was founded in 1949 as a political organisation devoted to the realisation of human rights and social progress.

It is hoped that an agreement will be reached between the Council and Uefa on the selection of approved stadia and matches and on using Uefa's rules for avoiding crowd disturbances as a minimum standard.

The Council has no legal powers other than those given it by signatories to the binding conventions, of which more than 100 have been concluded on human and legal rights, social and economic affairs and environmental conservation.

Bush to review pasta curbs

By Alan Friedman in Milan

MR GEORGE BUSH, the U.S. Vice-President, pledged yesterday that the Reagan Administration would review newly imposed trade restrictions on EEC exports of pasta products to the U.S. in order to ensure that the measures do not fall excessively on Italy.

Speaking at a Press conference in Rome which followed a working lunch with prime minister Bettino Craxi and St. Gennaro Andreotti, the U.S. Vice-President said his discussions yesterday also touched upon the strategic defence initiative (SDI), the so-called star wars plan, the battle against international terrorism and on prospects for an improvement in east-west relations.

Mr Bush's day-long talks in Italy marked the start of a 11-day European tour which is to focus heavily on issues such as trade issues, the Italian budget, and the ministerial upset by trade restrictions on pasta imposed by Washington last week.

The Vice-President, who earlier in the day met Pope John Paul II and Sig Sandro Pertini, the outgoing Italian President, said that the U.S. and Italy were 'on the same wavelength' as Italy in its struggle to defeat terrorism.

UK votes today on EEC contributions

BY QUENTIN PEEL IN BRUSSELS

BRITISH MPs are being asked to vote today for the long-awaited increase in the rate of national contributions to the EEC budget, in a deal which will, incongruously, reduce the rate of payment by the UK.

The decision to raise the Community's 'own resources' from the present VAT ceiling of 1 per cent to a new maximum of 1.4 per cent, finally approved by the member states last month, has to be ratified by the ten parliaments before the end of the year.

If it is blocked, then a whole range of key decisions will be called into question, including the planned enlargement of the Community to include Spain and Portugal and the deal to reduce Britain's net payments into the EEC budget.

Thereafter, the estimated net contribution of the UK would be reduced by two-thirds, one year in arrears.

The VAT rate on which all these contributions are calculated is only a theoretical formula, the notional amount yielded by a 1 per cent VAT rate on an agreed basket of goods and services in each member state.

It will remain theoretical until all members agree on a common VAT base.

The so-called New Own Resources decision, embodied in the European Community's (Finance) Bill tabled at West minister ten days ago, is the cornerstone of the package deal agreed by EEC leaders at their Fontainebleau summit 12 months ago. That agreement effectively linked:

Stoltenberg to increase federal spending by 2.4%

BY PETER BRUCE IN BONN

HERR Gerhard Stoltenberg, the West German Finance Minister, announced yesterday that the country's 1986 budget would contain an increase of just 2.4 per cent in federal spending, despite recent insistent calls from within the governing coalition for Bonn to take drastic measures to stimulate employment.

Unveiling a package of mild investment stimulus designed to help the country's struggling construction industry, Herr Stoltenberg said his budget contained total outgoings of Dm 665bn (567.69bn). He confirmed earlier reports that the 1985 budget deficit would be held to the Dm 25bn planned for this year.

The Finance Minister appears to have successfully deflected pressure, particularly from the West German laender (state) governed by his Christian Democrat (CDU) Party, for more spending on job creation in the wake of the heavy defeat

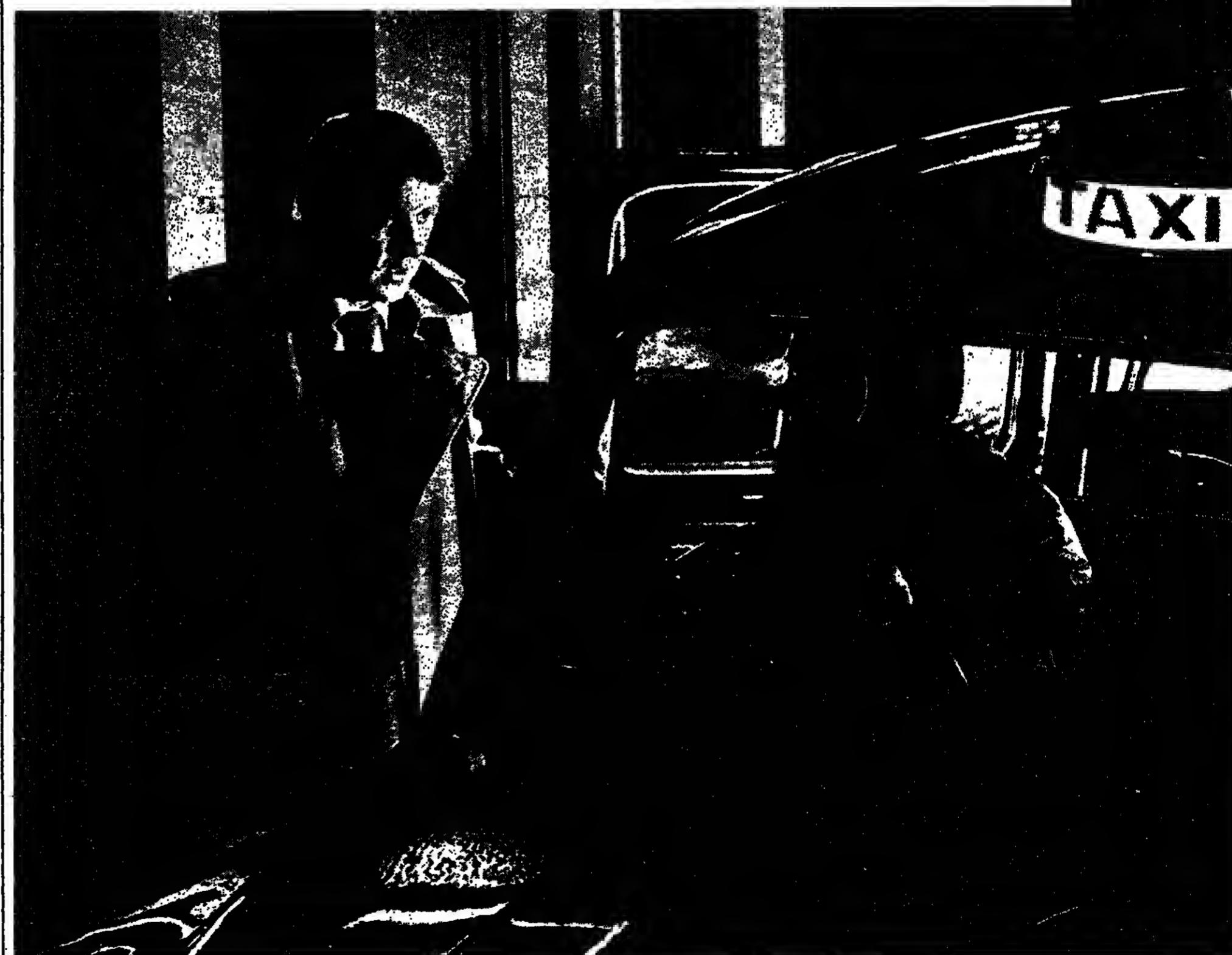
Bonn set to hold fresh talks with U.S. on SDI

BY RUPERT CORNWELL IN BONN

BONN'S MOUNTING uncertainties over the U.S. space-based Strategic Defence Initiative (SDI) will come under fresh and testing scrutiny on Thursday, with a new round of high-level discussions embracing senior representatives of both Governments as well as of companies which could be involved in the scheme.

The U.S. side at the talks, of a semi-official character, is expected to be led by Mr Richard Perle, Assistant Secretary for Defence, and General

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THE AIR INDIA DISASTER

Spotlight focuses on militant separatists

BY JOHN ELLIOTT IN NEW DELHI

CLAIMS OF responsibility purportedly from two Indian separatist groups for the Air India jumbo jet disaster have focused attention on extremist groups of Indians living in North America and Europe.

The claims are purported to have come from the Deshmesh Regiment, a Sikh student organisation, believed to have been linked with earlier violence in India and the Khalistan Liberation Army, which claimed responsibility for the murder of an Indian diplomat in Birmingham last year and wants an independent north Indian state of Kashmir.

Of the two, Indian officials believe the Sikh claim to be the more credible, if the crash were caused by extremists, because Sikhs have developed considerable skills in terrorist tactics.

Canada steps up baggage checks

By Bernard Simon in Toronto

SECURITY arrangements at Toronto International Airport were under close scrutiny yesterday as Canadian police continued to investigate the circumstances of the ill-fated Air India flight and the bomb explosion in Tokyo.

A Department of Transport official confirmed that only three-quarters of bold luggage stowed on the Air India flight at its Toronto starting-point was actually scanned by X-ray machinery. Following a defect in the equipment, the rest was checked by hand-scanners.

He said that no malfunctions had been found in X-ray equipment used at Montreal, where the aircraft stopped.

Air Canada has asked the Canadian security authorities several months ago to apply special measures to its flights, and these have included searches of cargo holds by dogs as well as X-ray equipment, and two checks of all hand luggage. Police officers have scrutinised Air India passengers in Toronto and Montreal.

Baggage originating in Toronto was also carried on the CP Air flight from Vancouver to Tokyo. A Vancouver police spokesman said that costs and time constraints have discouraged X-ray examinations of already checked baggage. Luggage was X-rayed or examined by sniffer dogs only if an airline requested such measures. Only a handful of such requests had been made in recent years.



Bodies of victims, covered in plastic, laid out on the floor of the Cork Regional Hospital gymnasium

Delicate balance between security and speed

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SECURITY chiefs of the world's airlines, who will meet in Montreal later this week to discuss how to improve air transport safety, face the delicate problem of balancing the need for greater security against the need to keep passengers and aircraft moving in a rapidly expanding industry.

A spokesman for the International Air Transport Association, which has called the meeting, said yesterday: "Everything has been a compromise so far, between those two needs. The

forthcoming meeting could have some impact on the delicate balance between high levels of security and keeping aircraft moving."

He said the airlines would have to make some "hard decisions" about the desirability of slowing down passenger movements at airports throughout the world.

In the meantime, the International Federation of Airline Pilots' Associations, representing pilots' organisations worldwide, are expected to call on the

increased security, even if it "irritates the hell" out of passengers.

Captain Laurie Taylor, secretary of the Ifapa, said: "We must make sure that everything that goes on to an aircraft undergoes appropriate security checks—and that includes cargo, mail, catering and engineering supplies, as well as all airside vehicles and employees."

Indian aviation experts studying the possible causes of the Air-India Jumbo disaster are expected to call on the

UK's Aircraft Accidents Investigation Branch.

From silvers of metal buried

in a single seat cushion discovered floating in the sea, the team was able in 1967 to discover the cause of the crash of a British Airways Trident over the Mediterranean, which bears many similarities to the latest Air-India crash.

The cause of that accident was found to be a small bomb packed between a seat and the wall of the aircraft's fuselage.

Hope fades of finding 'black box' recorder

By Our Dublin Correspondent

HOPE WAS fading last night for the recovery of the flight recorder or "black box" from the Air India Boeing 747, which had sunk to a depth of 6,000 ft off Ireland's south coast.

The black box, which holds the key to a reconstruction of the last minutes of flight AI 182, is lying according to experts in Cork on the Continental Shelf at a point where it slopes steeply, 100 miles off Ireland.

None of the vessels at the scene yesterday was equipped to receive the homing radio signal from the black box at that depth, and with any signal weakening after 48 hours the chances of recovery now seem remote.

The presumption last night was that the recorder was with the tail section of the aircraft and had not broken free after the tail plane hit the water. Royal Navy divers from HMS Challenger attempted to find the tail section of the Boeing yesterday, but were unsuccessful.

The search has now reverted to a hunt for clues to the cause of the disaster as it became clear that any remaining bodies had sunk.

Only one body was recovered yesterday, making a total of

121 victims recovered from the aircraft's complement of 322.

The first substantial piece

of wreckage bearing the Air India emblem was brought ashore from the Irish Navy vessel yesterday afternoon and was immediately examined by Indian aviation experts in Cork.

While official endorsement

of the theory that a bomb was responsible for the crash was cautious, rescue workers pointed to the partially cloaked state of the victims as evidence of their being subjected to a blast of some kind. Some bodies were badly mutilated, and some reportedly had suffered severe burns.

Speaking in Cork yesterday,

Irish Prime Minister Garret Fitzgerald said that the inquiry would be a painstaking one because investigators would be looking at the possibility of "criminal action."

He said that the official inquiry would be in the hands of the Indian authorities who would be assisted by Irish aviation experts.

Aviation insurance claim likely to be largest ever

THE INSURANCE world faces the largest claim in aviation history after the crash of an Air India jumbo jet on Sunday to Beirut and the taking of hostages, which killed 329 passengers and crew. Mr Paul Pirron, former chairman of the Lloyd's of London Underwriters Association, said: "Renter reports

that the alarming potential for loss in this sector has been increased by the hijacking of the Air India flight to Beirut and the taking of hostages, which killed three tourists and the blast at Tokyo's airport.

"It used to be possible to make an educated guess where the hijack was going to happen or the bomb explode but there is no logic left now," Mr Pirron said.

A spokesman for Lloyd's of London said the Air India crash was the first major loss since 1983 when the market faced substantial claims after the sinking down of a South Korean passenger airliner with 260 people on board by a Soviet freighter.

The Lloyd's spokesman said legal proceedings may arise from the crash but the level of personal claims by relatives of the dead was difficult to forecast.

Mr Pirron said the claim against Sunday's Air India crash would be larger than any before because it involved a total loss. In 1977, the claim after the crash of two aircraft on the runway at Tenerife airport totalled £75m. In this case, there were some survivors.

The difference between that claim and the very high replacement claim after Sunday's crash simply reflects the inflation-adjusted value of the aircraft.

LOSSES OF BOEING 747 AIRLINERS

1970 Pan Am	—Blown up on ground at Cairo by terrorists
1973 Japan Air Lines	—Blown up on ground at Bengal by terrorists
1974 Lufthansa	—Crashed on take-off at Nairobi; wing slats not extended by pilot for take-off.
1975 Air France	—Caught fire on ground at Bombay, empty at time.
1976 Iranain Air Force	—Blew up in mid-air; no details released.
1977 KLM & Pan Am	—Two 747s caught fire after collision on ground at Tenerife, 552 killed.
1978 Air India	—Disappeared from radar after climbing out of Bombay Airport. Crashed in sea. No reason found, 213 killed.
1980 Korean Air Lines	—Crashed on landing short at Seoul Airport.
1983 Korean Air Lines	—Flight 007 shot down by Soviet Union missile while on routine flight New York to Seoul via Anchorage, 269 killed.
1983 Avianca	—Destroyed on collision with hill on approach to Madrid Airport, 185 killed.
1985 Air India (June)	—Disappeared from radar off coast of Eire while on scheduled flight from Montreal to Bombay with a refuelling stop at Heathrow Airport, London, 325 killed.

The worst accident to an airliner in flight happened to a Turkish Airlines' DC-10 airliner on March 3 1974 when 346 people were killed on a flight from Paris to London.

Australia postpones deregulation of local oil market to 1988

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE Australian Government said yesterday that it was postponing full deregulation of the local oil market until at least 1988, following a canvassing of industry, union, and state government views.

Seo Gareth Evans, the Minister for Resources and Energy, announced a minor change in the way local crude oil prices plural are determined, but said that full deregulation of the marketing arrangements for indigenously produced crude would involve "major transitional difficulties" for the industry.

He said a further review would be undertaken in 1987, with a view to introducing free market conditions from 1988. At present, because of an import parity pricing policy, the price paid by local refiners and marketers for all Australian-produced crude is equal to import prices.

Most Australian oil is refined and sold locally, but since November 1983 some has been exported—52 shipments to date, totalling 33.7m barrels, mostly to the U.S. Japan and Singapore.

The system has encouraged small and large explorers to spend freely, so that Australia is at present about 85 per cent self-sufficient in crude oil supplies.

The policy has also helped to cut oil's share of total Australian energy consumption from 48 per cent to about 40 per cent.

The bigger oil producers wanted complete freedom to export as much oil as they liked. Smaller producers were much less keen.

The view in Canberra was that domestic crude production would not have suffered if marketing arrangements had been deregulated. But there was concern that domestic refiners would have faced severe competition from imports, leading to a decline in the area's refining capacity, and lost jobs.

Opposition delays start of Philippine N-plant

BY SAMUEL SENOEREN IN MANILA

CONSTRUCTION of the Philippines' first nuclear power plant supplied by Westinghouse of the U.S. has been completed at a cost of about \$1.95bn (£1.22bn)—nearly two years behind schedule since work started in 1976.

The plant, with a generating capacity of 620 megawatts, is located on the Batangas Peninsula, some 45 miles west of Manila.

But its commissioning is being opposed by an increasing number of militant anti-nuclear organisations which have filed suits against its owner, the state-owned National Power Corporation, for safety and economic considerations.

Opposition reached its height last week when an estimated 15,000 protesters marched to

wards the peninsula from Manila and nearby areas to denounce the plant as unsafe and a waste of public funds.

National Power has not publicly announced completion of the project because it has been unable to obtain a licence for its operation from the regulatory agency, the Philippine Atomic Energy Commission (PAEC).

The application for a licence is being contested by opponents in hearings currently being conducted by the commission.

Considering the slow pace of the proceedings—where one plant engineer took the witness stand for nearly a week just to discuss his qualifications—it is highly unlikely if any decision will be forthcoming in the next month or so.

Sectarian clashes erupt in Indian city

BY JOHN ELLIOTT IN NEW DELHI

INCOME TAX evasion in India accounts for about 40 per cent of the country's taxable income according to a report on the black economy published yesterday by the Government.

The annual income of black money amounted to £18 to £21 billion, or India's 1980 gross domestic product in £140bn, says the report, which does not, however, attempt to estimate the far larger size of accumulated black wealth, said in earlier reports to be 50 per cent of gross domestic product.

Violence in the area over recent weeks was triggered by new-suspended state government policy reserving jobs and higher-education places for the underprivileged.

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Black economy costs India 40% of tax base

BY JOHN ELLIOTT IN NEW DELHI

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The report, prepared for the Government by the independent National Institute of Public Finance and Policy, says that the main causes of the black economy are a complex taxation structure, big increases in government spending, and general deterioration in moral standards.

It says that most black money is generated in property transactions, large scale manufacturing, the film industry, smuggling, the professions and construction.

"Complete or partial suppression of gross receipts, exaggeration of expenses, and undervaluation of assets constituted more important methods of black income generation. Black income was mostly spent on consumption except in the case of businessmen who reinvest it to generate more black income."

"Black wealth finds its way into real estate holdings, un-disclosed or under-valued stock

sector spending, general deterioration in moral standards, inflation, and weak devaluation."

The report's estimates of the size of India's black economy show that the range of black income—that is, taxable income not reported to the tax authorities—rose from 15-18 per cent of GDP in 1975-76 to 18-21 per cent in 1982-83.

The size of the tax income was about 75 per cent of the amount of tax gathered in 1980-81. This means that evasion accounted for about 40 per cent of taxable income.

The Government has started to attack the problem with increased smuggling surveillance.

It will now consider a plan to prop up the black economy by simplifying and even eliminating some of the taxes which cause most evasion.

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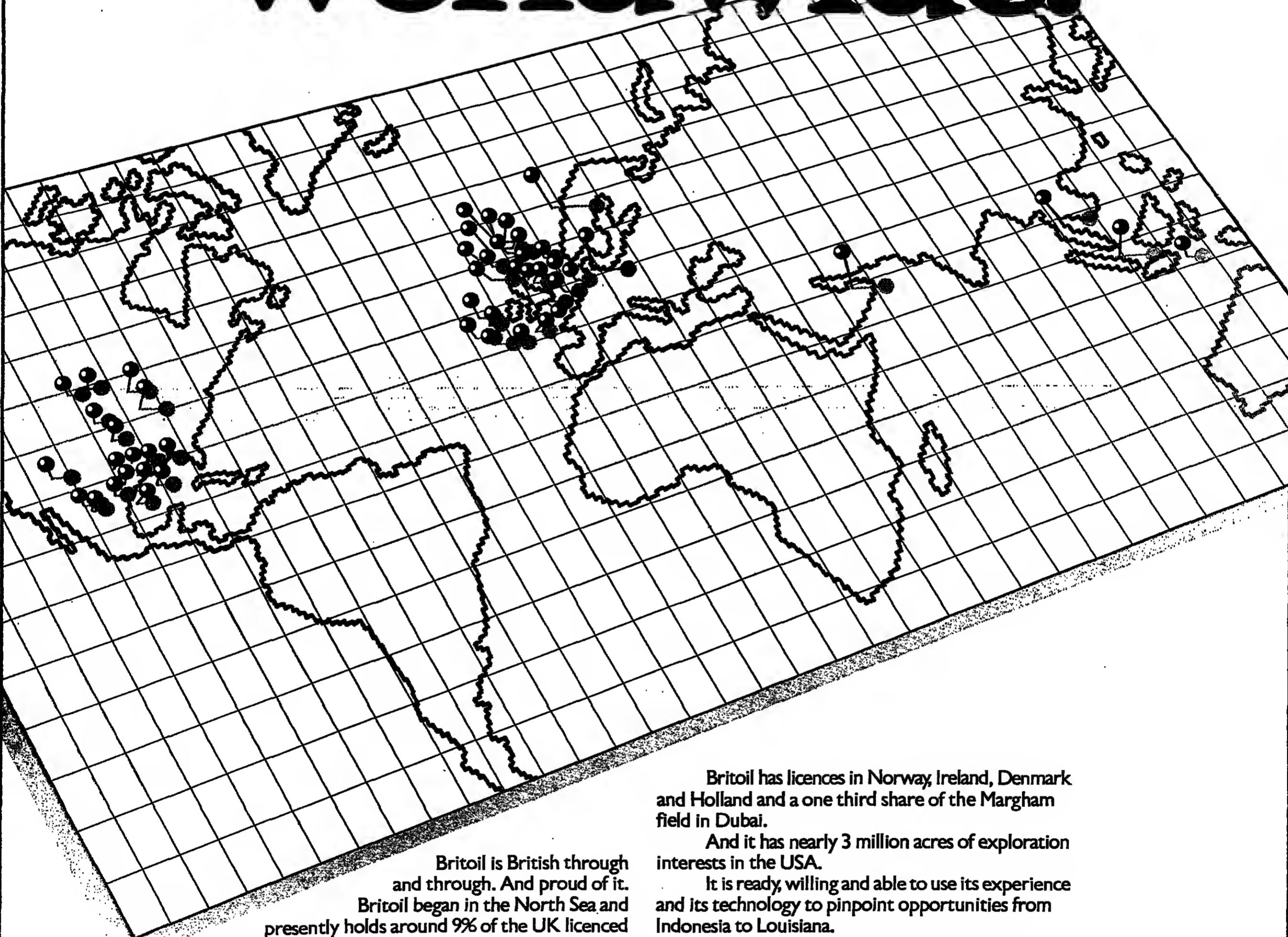
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AMERICAN NEWS

Dole opposes fast action on Reagan's tax reform

BY STEWART FLEMING IN WASHINGTON

MR ROBERT DOLE, yesterday registered his opposition to urgent action on the President Ronald Reagan's tax reform proposal. The Senate majority leader said he doubted that a tax Bill can be passed this year. He said he supported tax reform, but "I believe it can wait."

His comments come amidst growing unease about the impact of the tax policy debate on efforts underway in Congress to resolve the impasse in a House-Senate conference committee over cutting the Federal budget deficit. A meeting of the committee yesterday was cancelled.

Mr Dole and some economists believe that action on the budget deficit should be Congress's top priority. They

are concerned that tax reform and other issues are diverting Congress's efforts.

Dr Alan Greenspan, former chairman of the Council of Economic Advisors under President Gerald Ford, said that the tax cut that would be in effect in Britain could also have an adverse impact on the economic policymaking. He pointed out that political pressures in society is one of the keys to securing the \$30bn to \$35bn (£23bn-£27bn) of budget cuts Congress is considering and to pushing ahead with tax reform.

"The key to both is presidential," he said. "The hostage crisis leads to a major diversion of presidential activity, the odds on achieving meaningful budget cuts will

diminish."

Although Congress is claiming that the differing budget resolutions which have passed the house and the senate by over \$50bn private sector economists put the figure at \$30bn to \$35bn. Some argue that even with the cuts the budget deficit next year will still remain around the \$200bn mark.

Hopes about an early reconciliation between the House and Senate versions of the budget faded in the face of the limited progress that has been made so far and the fact that at the end of this week Congress will vote for the independence day bill.

Meese calls for tighter laws on immigration

MR EDWIN MEESE, the U.S. Attorney General, said yesterday that the U.S. must regain control of its borders by tightening immigration laws to reduce the number of illegal aliens who enter the country. Reuter reports from Washington.

"As a sovereign nation, we must be able to decide who may cross our borders," he said in a statement read to the Senate Judiciary Committee.

The Justice Department estimates there are 3.5m to 6m illegal aliens in the U.S. and other estimates are much higher. Most are from Mexico or Central and South American countries.

Last year, 1.2m aliens were arrested trying to enter the U.S. most for attempting to cross the border with Mexico, while about 500,000 illegal aliens were believed to have successfully entered.

Last year, both the Senate and House of Representatives passed bills that would make it illegal for a U.S. employer to knowingly hire illegal aliens.

The bills would also have allowed many aliens who have lived in the U.S. to become legal residents, but no agreement was reached on differences in the two measures so the legislation did not become law.

Brazil revives ambitious southern railway proposal

BY ANDREW WHITLEY IN RIO DE JANEIRO

AN AMBITIOUS project of the 1970s to build a 1,500 km railroad from Asuncion, Paraguay, to the Brazilian port of Paraguana, is being revived—with a new twist.

The initiative comes, as before, from the Parana state government in southern Brazil, and from the wealthy soya producers and processors of the region.

Their reasons are straightforward. Brazil can produce soya as cheaply or even cheaper than the U.S. But the cost of getting the goods to port by truck across steep coastal mountains, is said to be as high as it is to then ship the soya to Europe.

The Soya Railway was one of those monster infrastructure projects of the 1970s. Dr Gelsel who governed Brazil in the mid-1970s. But financing was lacking, and it seemed that the 1982 debt crisis finally put paid to the idea.

The new twist is that Companhia Vale do Rio Doce, CVRD, the Brazilian state-owned mining giant, has been invited to get involved because it has become a successful builder and operator of railways.

From the mineral heartland of Minas Gerais state, in the so-called "iron triangle," CVRD has already built an export rail-

road to the coast near Vitoria. Apart from iron ore, this railroad also carries substantial quantities of other goods, as well as passengers.

Mor spectacularly, CVRD is putting the finishing touches on its Carajás railway in the south east Amazon region stretching 800 km across near-virgin territory to the coast. It is now time and under budget.

The Parana state government has asked CVRD to do a six-month pre-feasibility study for a railway across Parana to the Paraguayan border. Branch lines would veer off to the north, into the rich new agricultural states of Mato Grosso do Sul and Mato Grosso, and to the south into the Argentine province of Misiones.

Not surprisingly, the Paraguayan Government and the state authorities in Misiones, whose agricultural economics have always been affected by their remoteness from the coast, are delighted with the scheme.

"We can't go on wasting \$55 (£42) a tonne in transport for our soya," one Parana official said.

The plan now under consideration, however, is even more ambitious than its predecessor. It embraces an integrated, tri-national system of waterways, warehouses, grain silos and, possibly, a new port as well.

WORLD TRADE NEWS

EEC warns Greece to abolish petroleum monopoly practices

BY ANDRIANA JERODIAKONOU IN ATHENS

GREECE stands to face a European court case if it does not abolish monopoly practices in the petroleum market by January 1, 1986. Mr Peter Sutherland, the European Commissioner for Competition, warned yesterday during a visit to Athens.

The commissioner also confirmed that the European Commission will not grant an extension of import quotas, which Greece applies to a range of EEC products, beyond the end of 1985.

The Greek Government has stated in record and also reportedly informed Brussels, that it is unable to dismantle the petroleum monopoly by the 1986 deadline, as prescribed in the Greek Treaty of Accession to the Community in 1981.

The state largely controls the supply of petroleum products for the domestic market. Private refineries handle about 20 per cent of Greece's

Moscow changes trade priorities

By Patrick Cockburn in Moscow

THE SOVIET Foreign Trade Ministry has begun to change its priorities in awarding foreign contracts as a result of the economic reforms recently announced by Dr Mikhail Gorbachev, the Soviet leader.

Under the Greek Accession Treaty the regime was supposed to be liberalised during a five-year transition period at the end of which free competition would prevail, but this has not been done.

"The Commission's position is unambiguous. There is no possibility of extending the transition period. After January 1986 Article 37 of the Treaty of Rome against monopolies will apply," Mr Sutherland said.

The commissioner confirmed that import quotas which Greece has applied to several EEC products such as furniture, ceramic tiles and cigarettes to protect the domestic industries must be abolished by the end of 1985.

Mr Gorbachev has been highly critical of the way in which imports from the West are handled, singling out the Petroleum Ministry as being particularly in fault. British companies are bidding at present for two major petrochemical contracts.

Heavy investment in machinery and machine tools is likely to lead to more orders for such equipment from the West. It is not clear how the prospect for big foreign contracts will be affected by Mr Gorbachev's announcement that construction time for projects was far too long.

To fund the re-equipment drive, agriculture and energy are likely to lose their priority in the allocation of investment. They account for 50 per cent of total Soviet capital investment.

● Bids are being submitted for two chemical plants valued at about \$100m each: one will produce 40,000 tons of linear alkyl benzene at Algeria's new gas frontier at Ait Amour, expected to be completed this summer by Sonatrach, the state oil and gas monopoly.

● A contract for the first desalination plant, worth about \$80m, at Algeria's new gas frontier, near the Moroccan frontier at Ait Amour, is expected to be awarded this summer by Sonatrach, the state oil and gas monopoly.

● A \$70m contract to build barracks on several sites

U.S. probes huge sugar fraud

By Nancy Dunn in Washington

THE DECISION of the International Monetary Fund to make Guyana ineligible for its credits has placed a financial noose which has been threatening the country for the past four years.

The fund took the decision because the embattled economy could not meet its repayments on previous credit packages, the last of which the IMF took up in 1982 because performance criteria could not be achieved.

This does not inhibit Guyana, continuing the dialogue with the fund," with the tacit recognition of the Guyanese Government. This will hardly hide the immediate pain. Guyana has been seeking between \$150m-\$200m in credit from the fund but has been unwilling to accept the IMF's recommendations for economic policy changes.

Describing IMF recommendations recently as "a prescription for murder," Mr Forbes Burnham, the president, has been reluctantly accepting changes which include reduced consumer goods imports, a cut in Government spending, and a substantial devaluation.

The scam is making headlines at a time when Congress is reconsidering farm legislation which provides sugar-growers with price supports necessitating quotas. The quotas are widely disliked because they increase consumer prices.

The Agriculture Department, which oversees the quotas, said that those indicated are brokers and their associates who falsely claimed that the sugar had been brought to the country for refining and was then exported.

The department has damped what were lighter spirits in the country. An improvement in bauxite output, the main leg of the battered economy, had brought some relief.

Now it will take more than this to halt the deterioration which has overtaken the country from trade prefer-

economy of this Caribbean nation of 900,000.

Agricultural shortage of hard currency has forced Mr Burnham's administration into austerity. Wheat flour to make bread is included on a lengthy list of banned imports.

After three consecutive years of decline, the economy recorded real growth of 2 per cent last year. "This makes 1984 the first year of real growth since 1980," said Carl Greenidge, the Finance Minister. This follows declines of 10.6 per cent in GDP in 1983, and 13 per cent in 1982.

The improvement was mainly the result of the increase in output by the state-owned bauxite industry, which grew by 5.5 per cent last year to reach 1.5m tonnes. Mr Burnham said the industry lost \$26.3m last year. At 184,000 tonnes, target is 2,000 tonnes.

In an effort to ease the economic pressures, Mr Burnham has been visiting East European countries seeking economic agreements.

The commercial agreements mainly involving bartering of bauxite, have not eased the hard currency problems, and the ties with the East European countries have annoyed Washington, leading to U.S. efforts to deny Guyana loans from international agencies and excluding the country from trade prefer-



President Forbes Burnham IMF proposals are "a prescription for murder"

ence programmes for the Caribbean.

The decision not to seek more loans, if they could be got from western sources without an IMF agreement, will, at the very least, not add to the country's crushing debt burden.

With a foreign debt of \$1.3bn, and a service ratio of 42 per cent, the country is likely to be spurned by its creditors until it makes its peace with the IMF.

There appears no short answer for Guyana's attempts to get out of the economic hole. Mr Greenidge has forecast a trade deficit this year of \$80m, \$55m more than 1984.

Revenue intake will be \$92m less than the \$235m which the Government plans to spend.

The Government reached that gold production last year reached 10,000 ounces, and diamond output was 6,000

carats, but Mr Burnham complained that the economy is losing about \$350m per year in gold smuggled out of the country, mainly over the border with Brazil to the south.

In spite of the problems, Mr Burnham appears politically secure. The main opposition to him, namely Peoples National Congress, is from the Marxist Dr Cheddi Jagan.

Dr Jagan, who Mr Burnham ousted with US help two decades ago, has been considering an invitation from the President to create a political union and take part in a constructive dialogue. But he denies attempts to create a one-party state. His party wants the invitation as an effort to determine whether not to have formal talks with the PNC or programmes and policies out on the formation of a government.

He denies also that the move is the result of suggestions from Moscow and Havana, with which the two parties have strong ties, for him to give "critical support" to the Government.

Co-operation between both men could help heal the racial divide between the Afro-Guyanese, which mainly support Mr Burnham, and the Indians from which Dr Jagan draws most of his following.

Such a detente would be to Mr Burnham's advantage. This is election year, and a union, even a loose one, would remove the need for a serious campaign.

There is no indication Mr Burnham has discarded the possibility of some agreement with the IMF. Implementing economic adjustment programmes which could be made easier for the president if he has Dr Jagan on the inside.

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Exchange eases rule on outside holding

STOCK EXCHANGE authorities in London moved yesterday to relax rules limiting outside interests, such as financial groups, owning stockbrokers and stockjobbers.

Until now outsiders could own only 29.9 per cent of any one broker or jobber. If they acquired 29.9 per cent stake interest in a stockbroker they could own only a 5 per cent stake in a jobber. If they acquired a 29.9 per cent stake in a stockjobber they could own only a 5 per cent stake in a broker.

The Stock Exchange ruling council told members yesterday that it had decided to allow outsiders to acquire 29.9 per cent in member firms irrespective of any other investments that they may have in stockbrokers or stockjobbers.

Member firms are also released from similar obligations after the publication of yesterday's rule. The shareholding rules were designed to ensure that single capacity was maintained in the stock market in which brokers, who act as agents for clients in the buying and selling of shares, could not act as jobbers or market makers.

HOPE of a break in the teachers' dispute emerged when the Association of Metropolitan Authorities (the employers) formally asked for a meeting with the pay negotiating committee. New talks are expected to lead to a request to Sir Keith Joseph, Education Secretary, for more money for the teachers in the present pay round.

BRITAIN'S main steel union has accused the Government and the British Steel Corporation (BSC) of using Common Market steel cut-back targets as an excuse to pave the way for further UK closures.

Mr Roy Evans, general secretary of the Iron and Steel Trades Confederation, said on the eve of the union's annual conference in Jersey, that BSC was "hiding behind" the EEC to justify further plant closures.

THE NATIONAL Graphical Association, the craft print union, has fined a total of £15,000 for breach of court orders by its officials in a dispute with the Wolverhampton Express and Star newspaper group.

BRITISH Rail (BR) has told unions that it is determined to extend driver-only operation of trains in spite of the unions' refusal to negotiate.

ENGINEERING GROUP BEGINS TALKS WITH BANKS

Brown restructuring effort under way

BY CHARLES BACHELOR

JOHN BROWN, the hard-pressed UK engineering group, appears to be making a faster than expected recovery from its problems. Yesterday the group surprised the City of London with an announcement that talks aimed at strengthening its capital base have begun with bankers.

John Brown's shares were suspended from trading at the company's request yesterday while the company and its bankers hammer out the details of a financial package, which is expected to be announced within the next two weeks.

At the suspension price of 52p the company is capitalised at £42m,

more than double last year's low point.

Stockbrokers analysts were puzzled by the company's initial announcement, wondering whether the early start to the talks was good or bad news. No moves had been expected from John Brown before the end of 1985.

Mr Allan Gormly, managing director of John Brown, said: "In our judgment this is a positive move. It is in no way a crisis-related development. Quite a few people have become privy to our proposals and we believe that the avoidance of a leak.

The refinancing package is ex-

pected to involve the conversion of some of John Brown's bank debts into equity and the issue of new shares.

This would be used to reduce John Brown's high level of borrowings, at present about 3½ times the company's shareholders' funds, though the new funds may also be used to carry out an acquisition.

Analysts speculated that John Brown would want at least to double its existing shareholders' equity of £37m to around £80m. The company plans to accompany details of its refinancing with an early statement of its preliminary results for the year to March 1985. In De-

ember it reported a significant upturn in its performance.

It halved losses to £5.5m in the six months to September 1984 and said it expected further progress towards returning to profit in the second half of the year. John Brown has not paid a dividend since the 25p final for the year to March 1982.

The company has still to find a buyer for its US machine tool subsidiary, Olofson, which it had hoped to dispose of for \$25m. The sale of this company does not form part of the financial reconstruction package, Mr Gormly said.

See, Page 18

U.S. agrees to new treaty on extradition

By Margaret van Hatten

THE BRITISH and U.S. governments have agreed on a supplementary extradition treaty intended to close the loophole through which those wanted in the UK for crimes of violence – notably related to Northern Ireland – have been able to take refuge in the U.S.

The agreement has boosted British hopes of securing the return of Mr Joseph Patrick Doherty, the man who escaped from jail in June 1981, two days before being sentenced to life imprisonment for the murder of a member of the SAS.

Central banks have been seeking still greater expansion of the Ecu's area.

Liffe has offered currency futures since its inauguration in 1982 but only the sterling/dollar contract has attracted significant volume.

The Amsterdam-based European Options Exchange has announced plans to trade options on the Ecu.

The UK Government also hopes to bring in trial Desmond Mackin, Peter McMullen and William Quinn, all of whom are wanted on charges of murder or attempted murder, and have so escaped extradition on the grounds that the alleged offences were politically motivated.

Mr Leon Brittan, Home Secretary, said the treaty would deny fugitives accused or convicted of certain serious offences of violence the ability to avoid extradition on the grounds that their offences were political.

The supplementary treaty, to be signed in Washington later today, will have to be approved by both the U.S. senate and the British parliament before coming into effect. It will apply to offences committed before, as well as after, the date of signing.

Futures contract based on Ecu to be introduced by Liffe

BY ALEXANDER NICOLL

THE LONDON International Financial Futures Exchange (Liffe) plans to introduce a futures contract based on the European currency unit (Ecu), a basket of 10 EEC currencies weighted according to their share of EEC trade.

The announcement from the exchange, which is due to introduce its first options contracts on Thursday, follows the setting up of a working party including the major London commodity exchange and the London Stock Exchange.

Research on the Ecu contract is due to be completed by the end of September, with start-up scheduled as soon after that as practicable.

Among the issues still to be considered is the scope for co-operation with a U.S. exchange. Liffe already

has informal links with the Chicago Board of Trade but has avoided formal association with other markets.

Ecu-denominated bond issues have become more frequent and trades Ecu futures at present, both the Chicago Mercantile Exchange and the New York Cotton Exchange have applied to do so.

Mr Michael Jenkins, chief executive, said Liffe was "ideally placed" to introduce an Ecu contract, because its membership spanned the banking and commodity sectors. Research showed that there was demand for Ecu futures from both

central banks and from other

central banks have been seeking still greater expansion of the Ecu's area.

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in tobacco companies because of doctors' concern about the harmful effects of smoking. He said no worries had been expressed about other investments, such as breweries or companies involved in South Africa.

A "blacklist" of six British and 12 overseas stocks has been agreed between Fidelity and the BMA. In the UK they are BAT Industries, Rothmans International, Grand Metropolitan, Imperial Group, Molins and Bunzl.

American Brands, Culbro, Difrell

Brothers, Philip Morris, Loews Corporation, R. J. Reynolds, U.S. Tobacco and Universal Leaf Tobacco are listed in the U.S., along with four continental European companies: A. L. Van Beek, Roche & Jiskoot, Obel and Amer.

Mr Michael Wrobel, who will manage the fund, said that excluding tobacco stocks would not unduly restrict his investment policies, which will concentrate in the UK. Tobacco companies comprised only about 4.5 per cent of the FT All Share Index, he noted.

The Professional Growth Trust, launched by fund managers Fidelity International, will initially be open only to doctors and dentists, but will be extended next month to the public.

Mr Barry Beteman, marketing director of Fidelity, said that the BMA wanted the fund not to invest

in tobacco companies because of doctors' concern about the harmful effects of smoking. He said no worries had been expressed about other investments, such as breweries or companies involved in South Africa.

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The Professional Growth Trust, launched by fund managers Fidelity International



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UK NEWS

Cost controls 'could save public sector up to £6bn a year'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

TECHNIQUES used by industry for controlling costs should be used much more widely in the public sector, the Confederation of British Industry (CBI) says in a 68-page report published yesterday.

The third report of the CBI's working party on government expenditure gives a detailed analysis of techniques, which it says have been applied successfully by companies, and which could save perhaps £6bn a year in public spending.

This saving would be released for tax cuts and for major programme of road building and other infrastructure projects aimed to make industry more internationally competitive.

Mr Malcolm McAlpine, chairman of the working party and a director of the construction company, Sir Robert McAlpine, says in the introduction: "The rewards from greater public service efficiency are high. Improved efficiency is essential if we are to achieve higher standards of living and secure jobs for the future."

The report discusses the benefits of switching the emphasis from current public expenditure to increased capital spending, both in terms of the general prosperity of the country and the longer-term improvements of productive potential.

It emphasises the need to curb public sector pay increases and to move towards much greater use of incentive payments in the public sector.

Sir Terence Beckett, director general of the CBI, said that industry needed also to reduce the rise in

wage settlements. However, in the past few years manufacturing companies had been able to offset wage rises to a considerable extent through higher productivity.

Some of the techniques which the CBI would like to see applied to the public sector include:

- Overhead value analysis: This involves detailed evaluation of overheads which back up the "front line troops", whether production workers or those actually providing a public service. The idea is to encourage managers to identify actual overhead costs and possible savings.

The report gives examples from Barclays Bank, where the Building Department saved between £1.5m and £2.5m a year by reducing the number of bank notes held by local branches.

Barclays also saved £850,000 a year by gathering overseas mail at one point for handing over to the Post Office.

- Computerisation: Private sector use of computers and word processors have led to substantial manpower savings the report says. The Guardian Royal Exchange insurance group is quoted as an example which has achieved a 20 per cent increase in the volume of work without hiring more staff.

- Work measurement: Detailed assessments of staffing and staff requirements can lead to savings with part of the benefits being passed on to existing employees.

- Contracting out: The report says that competitive tendering for public sector cleaning, catering and other services can reduce costs by increasing competition.

Anglo-Irish talks raise issue of security services' integrity

BY MARGARET VAN HATTEM

A CONFIDENTIAL report which casts fresh doubt on the integrity of the Northern Ireland security forces over their handling of the Kinvara "boys" home affair in Belfast could have an important influence on Anglo-Irish negotiations over the future of Northern Ireland.

The whole question of the integrity of the security services and the problems of making them acceptable to the North's minority nationalist community, are at the heart of the present stalemate in the Anglo-Irish talks.

The report, by a former British army intelligence officer, is dated November 1974 and comments on the failure at that time of the Royal Ulster Constabulary (RUC) to investigate complaints about the treatment of boys at the Kinvara home in Belfast.

It raises the question that police might have been obeying instructions from senior political or police figures not to do so.

The report refers to the events at the home which led, several years after the report, to the conviction of a staff member for sexually abusing his charges. The report refers to a number of complaints made about the home and the RUC's failure to act on them.

The apparent lack of interest by the welfare authorities and the RUC is quite remarkable," it says. "I find it very difficult to accept that the RUC consistently failed to take action on such serious allegations unless they had specially received some form of policy direction.

Such direction could only have come from a very high political or police level.

The report's allegations of a cover-up have been made by others involved in investigating the Kinco-

ra affair. But this is the first indication of official concern at such an early stage.

It is signed J. C. Wallace, at the time listed as senior information officer at Thiepval Barracks, the British Army headquarters near Lisburn in Northern Ireland. He is known to have worked for the Information Policy Unit, which specialised in propaganda and psychological warfare, and is now serving a prison sentence for manslaughter unconnected with his time in Northern Ireland.

The RUC, which only recently obtained a copy of the report, has taken it seriously enough to have reopened its own investigations into the Kinvara affair.

The report's emergence at this stage is likely to increase pressure from Dublin for a much greater degree of scrutiny and accountability in the Northern Ireland security services.

In recent months, talks between the London and Dublin Governments appear to have resolved many of the broader problems over the North to the point where a framework agreement for a new Anglo-Irish relationship is virtually complete.

Previous sticking points, such as Dublin's insistence on establishing a tangible presence in the North, and Britain's insistence that any Irish role should be "consultative" rather than "executive", appear no longer to be at issue.

The problem now threatening to sabotage the whole process is the inevitable question of control and scrutiny of the security system, encompassing courts, army and the police.

Irish government insistence on a radical reform of the security insti-

tutions appears to be meeting a blank wall of silence in London. British ministers, say the Irish, refuse to discuss the matter.

Dublin insists that it cannot overtly support the security forces, nor press the northern nationalists to do so, unless there is forceful and more important, visible action to ensure that official misconduct and injustices are more openly dealt with in the past.

British ministers, some of whom concede in private their deep misgivings about certain elements in the RUC, the judiciary and the part-time Ulster Defence Regiment, are extremely wary about taking any action which might damage their morale.

There has been no attempt to deny recent reports that the Ulster judiciary, headed by Lord Chief Justice Robert Lowry, has made it clear to Mr Douglas Hurd, Northern Ireland Secretary, that they will not co-operate in any attempt to establish joint North-South courts to try terrorist crimes.

On the contrary, some members of the UK Government are concerned that Mr Hurd and Lord Hailsham, the Lord Chancellor, should not appear to be giving in to judicial blackmail.

Attempts to authenticate the dates on the Wallace report, or to confirm that it was presented to senior officers, have proved inconclusive. However, former Ministry of Defence officials, who were serving in Northern Ireland at the time, have confirmed that it is essentially similar to several other reports made by army intelligence staff at the time and contains nothing new to them.

Shorter life forecast for Frigg gasfield

By DOMINIC LAWSON

THE ANGLO-Norwegian Frigg gasfield, which supplies the UK with a third of its gas, could run out of gas two years earlier than expected, after a downgrading of its reserves.

British Gas Corporation, which buys all the Frigg gas, had become worried that the field did not contain as much as its original reserve estimate of 227bn cu metres, and felt that the field might hold no more than 170bn cu metres. The fears occurred when more water than expected began to appear in the wells.

Counsel for the shareholders said in 1980 the Government had acknowledged in parliament that the 1977 Aircraft and Shipbuilding Industries Act had given "grossly unfair" compensation and unjustly enriched the state at shareholders' expense.

After the drilling of a series of observation wells on the field, a firm of independent consultants, MacCord and Lewis, said that they believed the field contained only 165bn cu metres.

If the field continues to be depleted at its present rate, this would mean that the gas would run out late in 1992, rather than the original date of 1992. But British Gas may request that the field is depleted at a slower rate, thus stretching out the gas for the original period, but at annual volumes cut by about 15 per cent.

This will not provide British Gas with too many problems since it is well stocked with gas available up till 1992. But British Gas still fears that it will not have enough gas to meet domestic demand in the second half of the decade after the Government's veto of its plans to buy \$30bn of gas from Norway's Sleipner field.

Walker rejects plea for miners

By KEVIN BROWN

MR PETER WALKER, the Energy Secretary, rejected Labour demands for Government action to force the National Coal Board to re-employ Scottish miners dismissed during the coal strike. Mr Stan Orme, Labour's energy spokesman, said the refusal to re-hire 203 Scottish miners was "outrageous."

Mr Michael Foot, the former Labour leader, said the coal board's refusal to take people back would poison industrial relations in the industry, possibly for years. "You have the right to intervene. Why do you not do so?" he asked.

Mr Walker insisted that dismissed cases were being reviewed by management in all coal board areas, including Scotland.

He said 9,000 miners had been arrested during the strike. More than 7,000 had been charged; and of 5,653 cases heard so far, 4,318 had been convicted. "It is against these figures that we must recognise that 1,019 were dismissed. The board has been reviewing dismissal cases, and 414 of those miners have been re-employed," he said.

Mr Walker said a report by the all-party House of Commons select committee on employment, which called for a new national review of dismissals, had been widely condemned for failing to refer to violence during the strike.

Human Rights Court hears claim over 'unfair' compensation

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT, IN STRASBOURG

THERE WAS a "latent contradiction" in the British Government's approach to claims by former shareholders in nationalised aircraft and shipbuilding companies that they were grossly under-compensated for the loss of their holdings, the European Court of Human Rights in Strasbourg was told yesterday.

The shareholders contend that in those three years their companies grew substantially – in some cases spectacularly – but the Government had persistently ignored that increase in value, retaining a rigid and inflexible compensation formula based exclusively on 1974 values.

The use of the hypothetical quotation had treated every share as having an equal and equally low value, irrespective of the size of the holding, some of which had been 100 per cent, and of the fact that the Government was taking all the shares in each company.

In a joint submission to the 18-judge court, the shareholders said that the case, the first in which nationalisation measures have been looked at in the context of the Convention, was of peculiar importance to Britain.

The UK was unique among the 21 Convention signatories in having no written constitution and no legally enforceable Bill of Rights defining where state power ended and the fundamental rights of the individual began. It was also among the minority that had not incorporated the Convention into national law.

Therefore, "British citizens have to depend entirely upon the Convention and, ultimately, upon this court, to provide an effective remedy for the violation of their right to be paid fair and just compensation," the submission said.

If the Article 1 protection on which the shareholders relied were illusory, the people of the UK would be at risk of again being treated grossly unfairly by a future government without hope of any legal remedy.

If the UK Government were successful in shielding itself from any liability in the present case, it would mean that even what the Government admits to be grossly unfair treatment would be irreducible," the shareholders argued.

Private investors in Britain, they added, were a specially vulnerable group, needing the protection of the Strasbourg court.

The Government will put its case to the court today.

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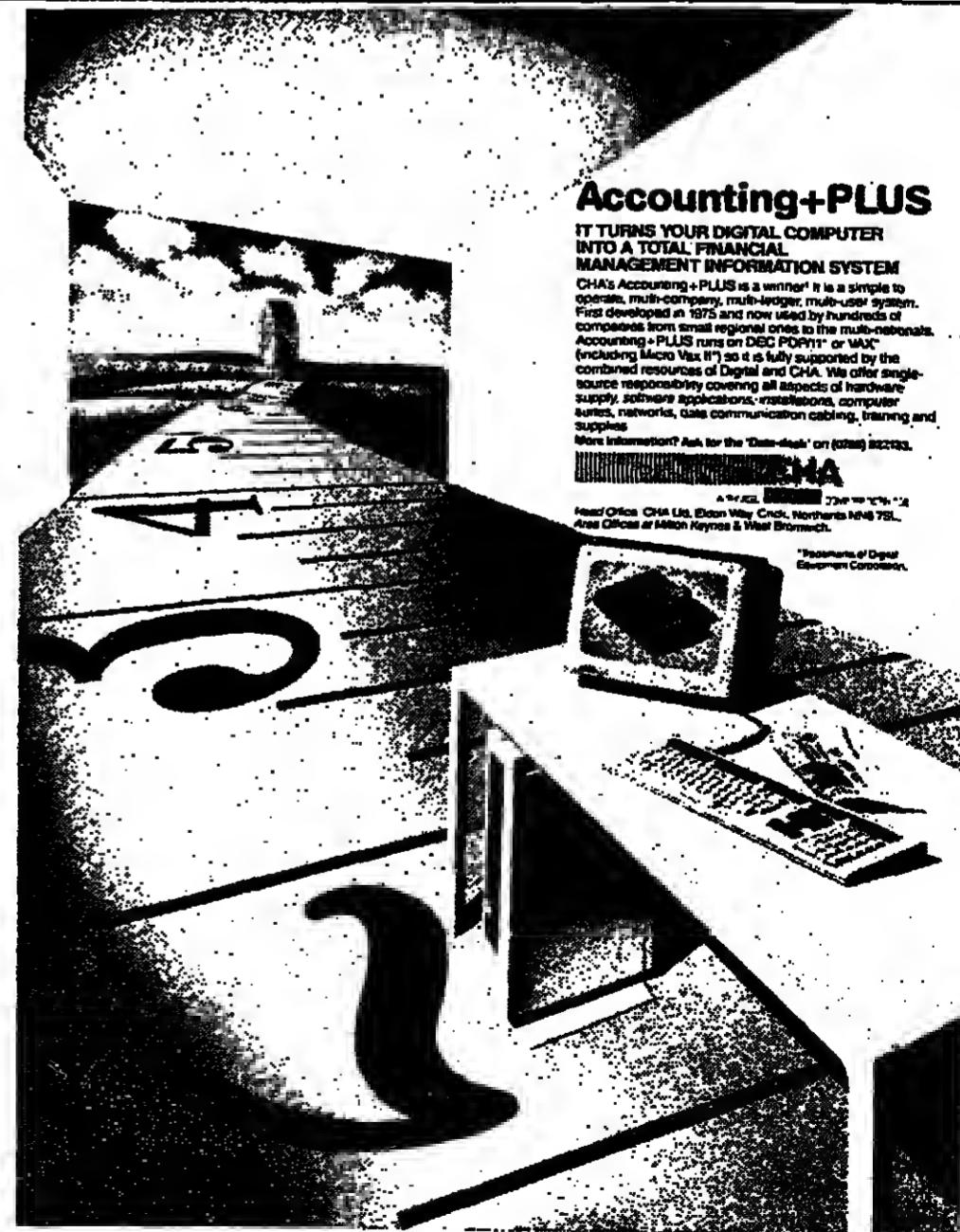
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UK NEWS

John Lloyd discusses the options on tougher labour laws

Dilemma over union reforms

REFORM OF industrial relations law has been seen by the Government as the jewel in its crown - cheap, popular and effective. Now, Mr Tom King, the Employment Secretary, has a problem: does he ensure success of legislative by adapting to it or by leaving it alone?

Mr King has mooted two main areas of change - the introduction of a ban on strikes in essential services, and the extension of union members' rights.

In setting out his ideas on possible further legislation in a speech to political correspondents last week, Mr King highlighted rather than resolved the problem. This was not surprising, for the argument on whether or not to go ahead is much more finely balanced than at any time in the past six years of Tory governments.

There are two main political questions. First, is it better to legislate before or after the next general election? That event is still at least two years away, but it begins to determine legislative priorities. Conservative politicians must now calculate whether it is better to go to the country pledged to do the kind of things Mr King has outlined, or remain with the law as it stands.

Second, and perhaps more important, new legislation is being mooted at a time when it begins to be clear that at least some unions are willing to live with, even welcome, parts of the legislation embodied in the 1980 and 1982 Employment Acts and 1984 Trade Union Acts.

The Civil and Public Servants Association will propose to the annual meeting of the Trades Union Congress (TUC) in September that it reviews the legislation to see which parts should be repealed and which kept by a friendly administration.

Many right and centre-led unions now intend, or would like, to take government money available for the conduct of postal ballots.

The argument runs - and it is strong on the "left" (liberal) side of the Conservative Party - that it is better to encourage the "new realism" in the unions by leaving well alone, than to isolate and expose these union leaders by advocating still more, unwelcome reforms. This might cause them to run for cover before they were branded as government lackeys by the left.

This debate is far from over. While it rages, Mr King must turn his mind to the detail of his changes which he may bring in. We shall be able to judge his success when he issues a consultative paper on the legislation - but that will certainly not be this side of the summer parliamentary recess, and may be some time after it.

The consultative paper will in part be about the Government's pledge, still unfulfilled from its last manifesto (election policy statement) to consult on the limitation of strikes in essential services. Although most often mooted, it remains still the least likely area for reform for the problems surrounding legislation are legion.

How are essential services defined? What compensation is made for the loss of the right to strike? Could it sour, rather than improve, relations in industries such as electricity, gas and others where they are generally stable anyway? Is it, in sum, really necessary?

The other elements appear to be rather more creatures of the moment, deriving from the events of the year-long miners' strike or from the recent experiences of the Transport and General Workers' Union (TGWU).

Mr King seems to be planning to give union members more individual freedom: a right to work without retrospective disciplinary action during a strike, further protection against dismissal for refusing to join a union where a closed shop (compulsory union membership) exists, and a right to elect officials at district and area levels and to have published the results.

The present debate within the National Union of Mineworkers on whether or not Mr Arthur Scargill, its president, should be subject to periodic re-election has also encouraged many on the right to close the loophole he hopes to exploit.

This mixture of themes and concerns is at present at a tentative stage and the subject of discussion and argument at political and official level. The Department of Employment will introduce a bill on wages councils, the bodies which set minimum pay rates for the low paid, in the 1985-86 either abolishing section, or amending them.

This is likely to pre-empt further legislation in what is already a full timetable. The 1986-87 session is the first real chance of its introduction - but that will depend on the outcome of some sophisticated political manouevring by both Government and unions.

One closed shop little apparent concern has emerged recently - especially since ballots on their maintenance have, in many plants, gone ahead despite official union opposition.

At the same time, many management have not pushed the issue because they are fearful of union resistance, or because they think it unimportant. The system, detested on civil libertarian grounds by many on the right, remains widespread.

Wider election of officials and publication of branch voting figures are issues thrown to the fore by the recent TGWU election campaign. Mr King was faced with much hostile comment from the right to the effect that his 1984 Act did not address itself to abuses seen as manifest.

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BUSINESS IN EUROPE

This is neither an offer to exchange or sell nor a solicitation of an offer to buy or exchange any security. The Exchange Offer is made only by the Offering Circular dated June 6, 1985, and the related Letter of Transmittal, and the Exchange Offer is not being made to, nor will tenders be accepted from, holders of these securities in any jurisdiction in which the making or acceptance thereof would not be in compliance with the securities laws of such jurisdiction.

TEXAS INTERNATIONAL COMPANY

Offers to Exchange

18% First Senior Subordinated Notes due March 1, 1989

and Shares of its Common Stock

for any and all of its

8 1/4% Convertible Subordinated Debentures due 1996

originally issued by

TIPCO FINANCE, N.V.

The 8 1/4% Convertible Subordinated Debentures due 1996 (the "Old Securities") were originally issued as the unsecured direct obligations of TIPCO Finance, N.V., a Netherlands Antilles corporation, were guaranteed on a subordinated basis by Texas International Company, a Delaware corporation, (the "Company") and were issued under an indenture dated as of March 1, 1981. As permitted under that indenture, the Company has directly assumed payment of the principal, premium, if any, and interest on the Old Securities.

The Company is offering to exchange \$1,000 principal amount of its 18% First Senior Subordinated Notes due March 1, 1989 (the "New Notes") plus the lesser of 18 shares of its common stock, \$10 par value ("Common Stock"), or shares of Common Stock having an Exchange Value of \$31.00 for each \$1,000 principal amount of the Old Securities. The "Exchange Value" of a share of Common Stock shall be the average of the closing price of the Common Stock on the New York Stock Exchange for a period of ten consecutive trading days ending five calendar days prior to the Expiration Date (hereinafter defined). The value of the New Notes and the amounts of shares of Common Stock being offered in exchange take into account accrued interest on the Old Securities from March 1, 1985. Accordingly, holders of Old Securities accepting the Exchange Offer will be deemed to have waived all rights with respect to interest on the Old Securities from March 1, 1985. The interest payments on the New Notes through September 1, 1987 may be paid, at the option of the Company, in cash, in shares of Common Stock or in a combination of cash and Common Stock. Common Stock issued for interest payments shall be valued at 75% to 90% of the average of the closing price of the Common Stock for a period of ten consecutive trading days ending five calendar days prior to the interest payment date based on a formula of average weekly dollar volume of recent trading. The New Notes may be redeemed at par at the option of the Company. The Common Stock is listed and traded on the New York Stock Exchange (symbol: TIE).

The Exchange Offer is subject to a number of conditions, including the condition, unless otherwise waived or modified, that at least 85% in aggregate principal amount of Old Securities shall be tendered in the Exchange Offer and not withdrawn. Subject to these conditions, the Company will accept any and all Old Securities duly tendered for exchange on or prior to the Expiration Date.

Concurrently, the Company has commenced exchange offers on the remaining \$200 million of its outstanding publicly traded debt.

THE EXCHANGE OFFER WILL EXPIRE AT 5:00 PM., DALLAS, TEXAS TIME

ON MONDAY, JULY 1, 1985, UNLESS EXTENDED.

The terms and conditions of the Exchange Offer are set forth in the Offering Circular dated June 6, 1985, and the related Letter of Transmittal, copies of which may be obtained at the addresses shown below.

Old Securities tendered and delivered pursuant to the Exchange Offer may be withdrawn prior to 5:00 PM., Dallas, Texas time, on Monday, June 24, 1985, and, unless such tenders are therefore accepted, may also be withdrawn after 5:00 PM., Dallas, Texas time, on Monday, August 12, 1985. Except for such rights of withdrawal, tenders are irrevocable.

REQUESTS FOR ASSISTANCE AND COPIES OF THE OFFERING CIRCULAR AND LETTER OF TRANSMITTAL SHOULD BE DIRECTED TO THE EXCHANGE AGENT AS FOLLOWS: MR. RICHARD CREWS, OR MR. HARRY EMENY, CHEMICAL BANK, 180 STRAND, LONDON WC2R 1ET TELEPHONE NUMBER: 01-380-5559 OR 380-5560, TELEX NUMBER: 264765 (ANSWER BACK CHEMBE 6). IN THE USA: MR. MAX VOLMAR, J. HENRY SCHRODER BANK & TRUST CO., 1 STATE STREET, NEW YORK, NEW YORK 10015, TELEPHONE NUMBER: (212) 269-6500 EXT. 2428.

REQUESTS FOR COPIES OF THE OFFERING CIRCULAR AND LETTER OF TRANSMITTAL ONLY MAY ALSO BE DIRECTED TO THE FOLLOWING REPRESENTATIVES OF BANQUE DE PARIS ET DES PAYS-BAS, LUXEMBOURG

MR. CHRISTIAN ENGLEBERT

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TELEPHONE NUMBER: (352) 40830

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TELEPHONE NUMBER: (331) 298.0520

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1204 GENEVE

TELEPHONE NUMBER: (41.22) 87.71.11

DATED: JUNE 13, 1985

David White in Madrid reports on Japanese industrial involvement

Growing yen for investing in Spain



Spanish production line for the Nissan Patrol

SPANISH people work harder than Germans sometimes, maybe harder than the Japanese: a surprising statement? Most Spaniards would think so, especially considering where it comes from. However, Mr Shinichi Takagi, managing director of Sony's recently expanding television operations in Spain, is adamant.

"It all depends on the management and the system within which the people work," he argues. "The quality of the workers is very good. At jobs where they use their hands, they are exactly the same as Japanese girls. The problem in Spain is that there are few people who know how to make things correctly. Once you tell them what to do, and once you know how to motivate the people, things work."

Sony, the first company to assemble video recorders in Spain, is part of a wave of Japanese interest in a country where up to the 1970s Japanese companies were virtually absent. The inflow has accelerated since last year, to the extent that Spain is the biggest recipient of Japanese industrial investment in Europe.

Within two or three years, Sony aims to have the same level of productivity in Spain as in a factory of similar size in Japan and "possibly higher," says Mr Takagi.

Japanese subsidiaries and joint ventures are already exporting their products from Spain to the EEC, and will be doing so more after Spanish entry next year.

According to Japanese officials, investment in Spain passed \$200m (£155.5m) last year, more than to any EEC country and amounting to a third of Japan's total industrial investment in Europe. This was mainly because of Nissan, which in Spain has the first vehicle plant in Europe under majority Japanese control. However, last year there were 17 other industrial operations, either wholly or partly Japanese-owned, in sectors ranging from chemicals to construction with a combined workforce of 13,000. Only West Germany had more Japanese companies, and that by a small margin.

Japanese banks have been increasingly active in Spain, and Japanese and Spanish companies are joining forces in plant construction projects in North Africa and other developing regions.

Companies with established interests have been stepping up their involvement. The latest example is Fujitsu, up to now a minority partner in Secolima,

an electronics company. It is merging a subsidiary of its own with Secolima, taking 60 per cent control of the new company, and will start assembling medium-size computers.

Sony, through a Spanish company in which it has a 37 per cent holding, is on the point of following Sony into video production. These ventures are solidly backed by the Madrid Government, which has declared electronics a "preferential" sector and is offering tax rebates and other incentives on top of the usual waiver of duties on imported components.

Along with U.S. companies, the Japanese are taking an increasing share of foreign investment as Spain seeks partners to bring in new technology and boost the export sector. In a field such as electronics, the main European groups are already present. Once Spain is in the EEC and removes its import barriers, they may see little reason for moving more production there. The Spanish are therefore tending to look elsewhere.

The Spanish Industry Ministry has warned investors it will have less leeway after EEC entry to provide them with special conditions such as import-duty relief. It has thus effectively put pressure on companies to make their commitments before the membership date of next January.

For Japanese investors, there are two reasons for producing in Spain. One is the size and potential growth of the Spanish market, where import curbs have made it difficult or impossible for Japanese companies to sell directly. The other is

the possibility of using Spain as an export base, benefiting from wage levels below those of the EEC and from a relative lack of difficulties with trade unions.

However, there are bureaucratic and legal drawbacks. Although Spain has now changed its rules to provide automatic and rapid approval for most kinds of investment, projects have been subject to delays and a mess of red tape.

Furthermore, EEC entry will give Spain duty-free access to the Community only at the end of a seven-year transition.

The logic of using Spain as a place to produce cheaply for the EEC is therefore disputed by some Japanese companies. Sony among them. Mr Takagi maintains that if Sony wanted an EEC production base it could step up its operations in the UK or West Germany rather than Spain.

Sony's strategy, he says, is to produce where the market is, and the market in the Iberian peninsula is relatively unsaturated.

"It does not make sense to use Spain as a production base for Europe," Mr Takagi argues, dismissing the idea of Spain becoming a Trojan horse for Japanese products in the EEC as "ridiculous, stupid imagination."

However, Sony is scheduled to export between 20 and 25 per cent of its production, depending on the product, as part of its agreement with the Spanish authorities.

Sony added video and colour TV sets to its audio production lines near Barcelona last year. It is now increasing the proportion of local components,

currently only about 10 per cent for video recorders. Its sales, expected to be about \$50m this year, could multiply three or fourfold—if we really reach the final stage.

The note of doubt reflects the depression of Spanish consumer spending and the question of where the Spanish plant will eventually fit into the group's Europe-wide plans.

By contrast, the Nissan motor group went into Spain with the clear idea of converting a troubled commercial vehicle company, Motor Iberica, into an export production base. The first vehicles, Nissan Patrols made in Barcelona since 1983, are being sold in France and Italy and the company will start exporting to other countries in July. Next year 60 per cent of Patrol production is due to go abroad.

However, the venture has proved expensive. The market for Motor Iberica's vans and tractors is in a state of collapse, and the company has been losing money ever since Nissan first bought a stake in 1980. In just over a year, it is estimated to have lost \$50m.

In the past 12 months Nissan has pumped in about \$155m in new shares and convertible bonds, three times its initial investment. Now 87 per cent in control, Nissan does not expect profits from the venture before the year after next, at the earliest.

"We did not foresee such a serious and long depression," says Mr Shinichi Kaneko, first vice-president and top Japanese representative in the company. Nissan has asked the Madrid Government for soft loans to carry through a viability programme in which it plans to shed 1,000 of the 7,000 jobs at the plant.

Nissan has decided to move in more Japanese managers. There are still only 15 permanent posts, but, says Mr Kaneko, "they are key men in each important area."

Although, like Sony, Nissan says the products it has introduced in Spain are up to Japanese quality standards, productivity cannot be compared because of the relatively low degree of automation.

Three or four years after EEC entry, the degree of protection of the Spanish markets against competition from other Community countries will cease to be significant. That will be a moment of truth for Motor Iberica—and possibly for other Japanese investments in Spain.

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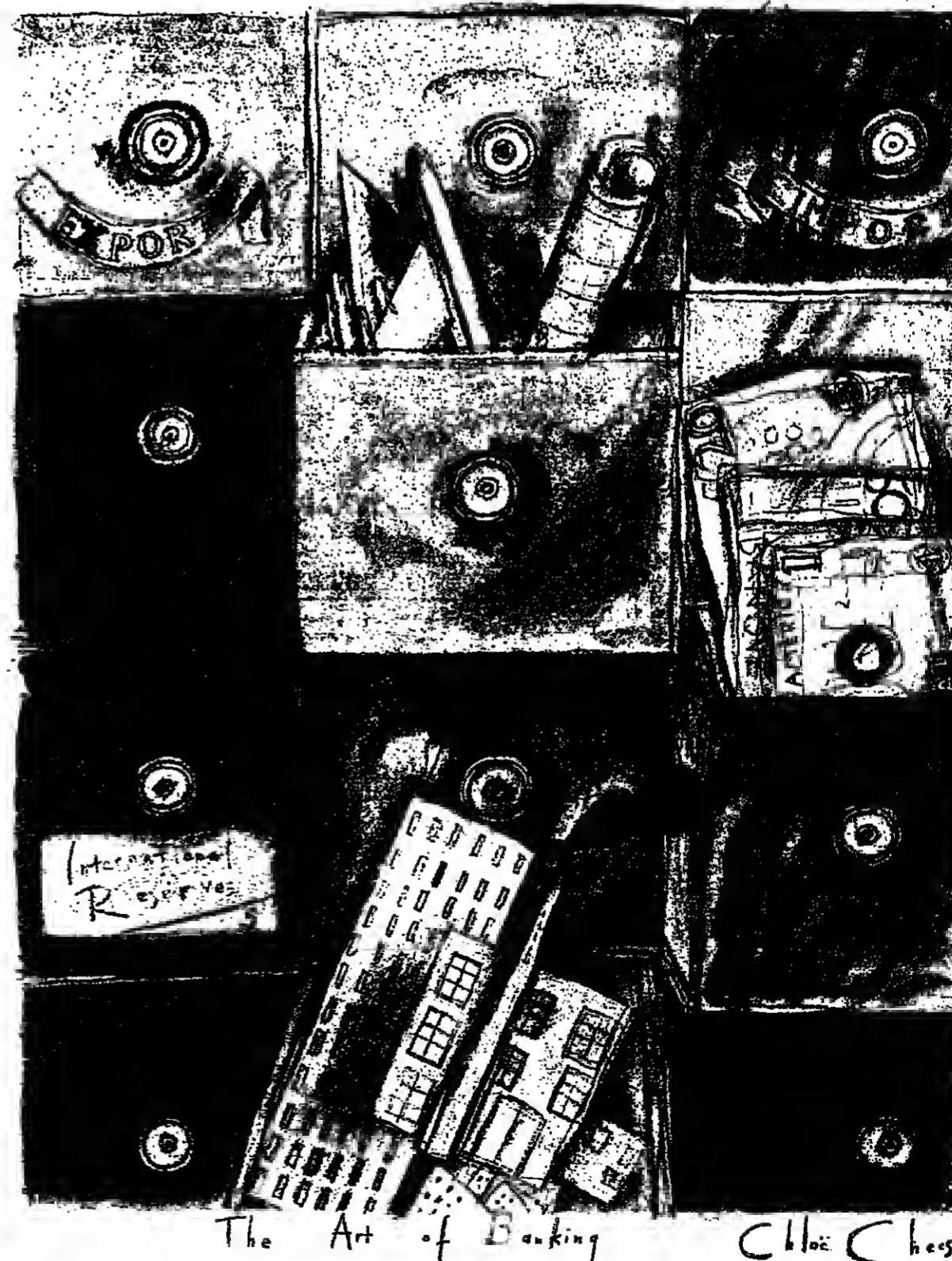
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No 2 IN A SERIES
ARTIST: CHLOE CHEESE



HOW COM EQUA

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

FROM little acorns great oak trees grow. That cliché would have been a fair description of what the UK venture capital industry was trying to achieve a year or so back.

But that is beginning to change as the acorns get increasingly large and complex. Instead of backing start-up ventures which begin with the kernel of a commercial idea and gradually evolve, a number of venture capital groups are now putting their money into start-ups which—though they have no track record—are structured like fully fledged companies and accordingly need large sums.

These deals form a striking contrast to the industry's traditional attitude to start-ups—open with a small stake and only increase your exposure when the venture starts to prove itself—and mark an important step in its development.

"In the old days, people took comfort from investing a little at the start, waiting until the entrepreneurs had worked for them for a while before putting in more," says Peter English of the merchant bank Robert Fleming's Venture Capital Unit, which has been involved in two large start-ups recently. "Now there is a recognition that by making sure that the deal is properly resourced right from the start, you make it less, not more risky."

Examples of such ventures to emerge in the past three months include: Data Magnetics, which raised more than £10m to exploit advanced technology for data storage in personal computers; Integrated Ceramic

Venture capital

Sharing the larger risks

William Dawkins reports on a recent trend in financing

LARGE SYNDICATED START-UPS

COMPANY	£4m (£1.1m equity) £10m (£5m equity)	April 1985	INVESTORS
Integrated Ceramic Components			Murray Technology Investments/Citcorp Venture Capital, Scottish Development Agency
Data Magnetics			3i Ventures, Baronsmead Venture Capital, Citcorp Venture Capital, Metal Box, Rodime, Welsh Development Agency
Elvinine	£2.5m (all equity)	March 1985	Quadrant, International Buckmaster, Carleford Company, Elecra Risk Capital, Guanex Maken, Lazard, Mercury—all BES funds
Oeeside Aluminium	£5.4m (£2.3m equity)	November 1984	Lazard Development Capital, Welsh Development Agency, Charterhouse BES, Castleford Quadrant, Singer and Friedlander BES

Source: Venture Economics

Components, which attracted £4m to make disc ceramic electronic devices; and Ceramic Technology, which pulled in £2.25m to set up a compact disc-making factory. Another two £10m-plus start-ups, an electronics and a health care venture, are believed to be under negotiation. To put their size into perspective, the average investment made by leading UK venture capitalists in 1984 was just £270,000.

These deals have in common several qualities which point to a growing sense of professionalism among entrepreneurs and their venture capital backers.

• They are all syndicated between several partners—six in Data Magnetics' case and five

for Integrated Ceramic Components, in contrast to the traditional pattern whereby a single backer gets in at the start and calls in partners for later rounds of financing. Indeed, syndicated deals were almost unheard of in the industry's earliest years, when the main players had no track record and were unsure of each other.

• They tend to start with a complete management team, rather than acquiring executives piecemeal as the business develops. Most of the key posts are filled right from the outset by experienced executives, who have already proved themselves in related, often larger, companies. Integrated Ceramic Components, for instance, includes in its team Robert Muscham, former general manager of Murata Erie Electronics (UK), the Japanese electronic components group. Douglas Mellor, former marketing manager of STC Executa, the printed circuit board maker, and John Deller, a former engineer with STC Components.

• They all specialise in narrowly defined, high technology markets with the exception of Oeeside Aluminium, an ingot extrusion group set up with £5.4m last November by a former Alcan Aluminium executive. "We are all taking more of an industrial focus to investment opportunities," says Tony Diment of 3i Ventures, lead investor in the Data Mag-

netics and Disc Technology

• All of the companies involved are manufacturers, rather than service groups which have been so widely acclaimed as having a leading part to play in the UK's economic future. The deals have to be large because of the high capital costs involved—Data Magnetics is spending £4m on equipment alone.

Like so much else in the British venture capital business, these large syndicated start-ups echo US experience, where successes like Apollo Computer of Massachusetts and LSI Logic, the silicon chip producer, were founded on exactly the same lines.

In the UK, the first example in recent years is Rodime, the Scottish computer company set up by former entrepreneurs in the first year since making the subdivision. Partitioning and refurbishment cost them an average of £14 per square foot of floorspace, which compares with new build construction costs of £25 per square foot, says the survey.

• Struggling companies operating below capacity are not the only ones to sell, point out the authors. Dr Howard Green of Leeds Polytechnic and Paul Foley of Sheffield University.

"Highly productive and innovative firms often employ similar scope for turning unused space into income. In some cases, this is at least 75 per cent; in others, it is more than 100 per cent."

Trading land and certain other desirable items arising in one 75 per cent-owned company may be set against the profits of another. They can, however, only be claimed for losses and profits arising in the concurrent or overlapping accounting periods of each company.

Subdivision of spare space is mutually beneficial to the landlord who needs to put a redundant overhead cost to good use and to the tenant in search of cheap premises, but planning and fire safety regulations can often get in the way, says the study. Green and Foley plan to publish a practical handbook with the trust early next year.

The report, Putting Spare Space to Work, costs £5 from the Small Business Research Trust, 3 Dean Trench Street, London SW1P 4BY.

• This kind of work still accounts for 70 per cent of Inventalink's revenues, but its fastest-growing activity—to the founders' great surprise—is now assisting companies looking for outlets for their own products, or conducting searches for businesses looking for inventions to add to their existing lines. "It's not an area we were looking for," admits Paine, who believes that it could eventually account for more than half of Inventalink's business.

The reasons given by Altec Edeco—a joint venture between the oil production equipment group Edeco Holdings and Altec, an energy conservation consultancy—for hiring Inventalink give a clue as to why this is so.

Altec Edeco has taken on Inventalink to act as U.S. agent for outside help.

"Our marketing expertise is being run through the UK, let alone the U.S.," says Forge. "They are doing something for us which we will develop for ourselves in the future, but right now it's a question of getting started."

WD

for its lead battery, a small plastic cushion which heats itself up and stays hot for three to four hours when the gel it contains is activated by gel.

• The reasons given by Altec

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Edeco—a joint venture between the oil production equipment group Edeco Holdings and Altec, an energy conservation consultancy—for hiring Inventalink give a clue as to why this is so.

Altec Edeco has taken on

Inventalink to act as U.S. agent

for outside help.

"Our marketing expertise is being run through the UK, let alone the U.S.," says Forge. "They are doing something for us which we will develop for ourselves in the future, but right now it's a question of getting started."

WD

Union of bright ideas and money

follow routes that were never envisaged in its original plans.

Dawes, a part-time amateur inventor, dreamt up the idea of Inventalink while working for the oil group, Amoco. He had tried with little success to license one of his inventions—a portable electronic transmitter for yachtsmen in distress—an experience which suggested that there could be scope to assist others in his predicament.

Grundy, who was then working for the patent agents Carpmaels & Ransford, knew Dawes through their mutual interest in Sailing and found the idea equally tempting. "A link between industry and some of the inventors was missing between industry and some of the inventors," he says. "Like the people they were planning to advise, they had plenty of technical knowledge but little marketing skill. A

mutual friend (who happened to be a headhunter) introduced them to Richard Paine, 55, former managing director of Dorland Advertising's Italian associate company, who was looking for a job in the UK.

Private inventors needing manufacturers proved to be Inventalink's bread and butter in its early days. One of the earliest was Philip Wilson-Haffenreffer, the retired director of a family-owned producer of rubber goods who had invented an insulated glass fibre fial roofing material, inspired by the qualities of the glass fibre he used for rubber moulds.

"I needed an intermediary," says Wilson-Haffenreffer, who employed Inventalink to license his product to Sealheat, a Melksham-based roofing supplier. Sealheat has since franchised it to 35 others and, with Inventalink's help, licensed it to

companies in the U.S., Canada and Mexico.

That kind of work still accounts for 70 per cent of Inventalink's revenues, but its fastest-growing activity—to the founders' great surprise—is now assisting companies looking for outlets for their own products, or conducting searches for businesses looking for inventions to add to their existing lines. "It's not an area we were looking for," admits Paine, who believes that it could eventually account for more than half of Inventalink's business.

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THE ARTS

London Galleries/William Packer

Drawing conclusions from Bonnard's sketches

A definitive collection of Bonnard's drawings, spanning almost the entire career, is in the possession of Alfred Ayrton who, most generously, has allowed the Arts Council to send a selection from it, 114 items in all, around this country on a tour that began last summer. It still has five months and three cities to go.

It is now at the gallery of the Courtauld Institute in Woburn Square (until July 21, then on to Southampton, Exeter and Plymouth), where it is being shown with the addition of three small oil paintings from the Courtauld's own collection that are eminently apropos.

Overlapping with this London showing, Christiane Neff of J.P.L. Fine Arts in Davies Street, who specializes in French art of the early 20th century, and put the Arts Council in touch with Mr Ayrton, has a further group of drawings on show, along with a number of small oil studies and water-colours.

Bonnard's critical reputation has been transformed in recent years from that of a comparatively peripheral figure, significant with Vuillard only in relation to *l'Art nouveau*, but outside of post-impressionism, before the First World War, to something more central and infinitely more substantial. A wonderful retrospective exhibition at the Royal Academy in 1966 first opened this country's eyes to the scale of his achievement and his importance as an artist; there have been many more since then around the world to confirm what was then proposed, the most recent a ravishing selection of his paintings that went on from Paris to Washington and Dallas.

Bonnard's place in the pantheon is now secure. We can really say, which was hardly possible only 25 years or so ago

that he ranks with Picasso, Matisse, Braque and Beckmann as the greatest of painters whose achievement is substantially of this century. And of them all, he is the most painterly.

This is a large claim to make for any artist, and one which suggests, nothing else, that we owe it to ourselves to see every piece of his work that happens to come our way. We have had nothing so grand or ambitious here of his since that exhibition of 1966, but two exquisite shows are now in London that take us, each in its own way, as close as we could wish to the heart of Bonnard's practice as an artist.

Both these shows concentrate therefore in one way or another upon the intermediate, or intermediate phases in the work, the gathering of primary material and the toying with ideas before the long working-up of the major paintings in the studio. By them we are able to follow the artist in his more private, unguarded moments as he looks about him, making the first tentative attempts to trap in his image the sensation of a moment.

Bonnard, above all the painter of pure, poignant, affective colour, worked not direct from nature but at a deliberate remove. "The presence of the object, the motif," he said, "is very cramping for the painter at the moment of painting... there is always a danger for the artist to allow himself to be too involved in the incidences of the direct view, and in so doing to lose the initial idea." What I am after is the first impression... I want to show all one sees on first looking at a room... What takes the eye looks at first glance. The eye takes in a step of time."

And so he drew to serve his painting, and he worked at his



"Le repas" (c.1925), pen and ink, on show at the J.P.L. Fine Arts

drawing with a painter's pre-occupations and priorities rather than for its own sake. Nothing is self-conscious, especially over-worked or dressed up, as it were, for public view, only as much done at each point as is necessary or useful, so much quite haphazard, informal, partial, egged, unfinished. The intention clearly was always to jog memory and so stir the imagination, for there was always the chance to return for another look and more detail, to confirm a fresh incident and again a new sensation.

But painting is also about itself. Bonnard's rather more

perhaps than most, with his decisions taken on the surface to answer no interior or external end but the painting's own. He may speak of recalled sensation, but his work applies its own, related of course, but quite distinct.

The paintings included in both exhibitions point the distinction with some nicely, and doing so allow the drawings room also to be themselves, carried through, so far as any of them are, on their own terms as well. The manner is very painterly, the pencil flicking and teasing across the page, as it might be a brush laying on dabs

dressing, always at ease, the natural partner of his quiet life.

It is hard to say how beautiful so many of these scraps and fragments are, or just how such things should touch the heart through the eye, and the imagination, with such a pang. A standing nude, not seven inches high, little more than an ideogram, turns her back to draw her wrap across to her other shoulder (J.P.L.); landscape shakes into focus through a storm of pencil strokes; a young girl sits quietly reading below the balcony, glimpsed through the angle of the balustrade; and Cartier Bresson's in the studio (the moment stopped; it is as though for a moment we have made it stop ourselves, and ours the work of art).

Bonnard has indeed always been very much a painter-painter — that is to say, one relished by his peers for the physical qualities of the work, and acknowledged for an absolute commitment to a particular vision of the world. But it was ever the case that the painterly reputation should march somewhat ahead of the critical, at least in modern times — ride almost all the modern heroes since Impressionism.

The important thing is only that criticism sooner or later should catch up. It may once have been that his comfortable domesticity and boldness of material and the quality of the life of the mind thus inspired the prejudiced, put him rather out of serious consideration. But the work was always there, informed by the great painterly virtues of touch, tone, colour, drawing, structure, space, emphasis. Seen now as it is, and always was, it has at last come into its own.

Caballé/Covent Garden

Max Loppert

The recital given by Nom-
serral Caballé and others on

Sunday was a benefit in aid of the Alfred Alexander Scholarship.

Dr Alexander, who died two years ago, was probably the most famous throat doctor in the land, cherished by top singers; he was also an operatic tenor who wrote a good deal, much of it highly contentious, about singing as well as about his many other artistic and literary pursuits (among cognoscenti he is particularly remembered for having produced the most bizarre New Grove Dictionary entry received). The scholarship is intended to help launch promising young singers; all the artists have their services for the occasion.

No budding singers shared

the stage with the Spanish soprano on Sunday evening;

instead, the Royal College and Royal Academy, and various

British young instrumentalists

and soloists took their places.

Mozart, Debussy, and Puccini.

Because Dr Alexander was a particular devotee of Italian music and Italian culture,

Denis O'Neill was also invited

to give his interesting and

almost successful imitation of

a heart-on-sleeve Italian tenor

in two canzon. Far the rest,

the programme belonged to

Mme Caballé, and in it she

came to grace three well-

known zarzuela numbers, in-

cluding the virtuoso "Pigeon

Song" from *El barbero de*

Loropéndola. It was good to hear

Mme Caballé again; the voice

is still infinitely beautiful,

and the artist still has much

shining tone, the suspended-in-air soft notes with which this singer first gained her most passionate admirers.

Her opening group was given over to Handel, sung from behind a music stand to Miguel Zanetti's dismally inaccurate piano accompaniments: airs from *Theodoro* and *Justa* given in English but *Justa* oddly in German. Any Handelian in the audience concerned with matters of proper style had to take a swift early decision to bin these. The New Grove dictionary received. The scholarship is intended to help launch promising young singers; all the artists have their services for the occasion.

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Tuesday June 25 1985

The impotence of power

ANYONE who watches television or reads a newspaper, which nowadays means almost everyone, must have been struck by the outbreaks of international violence in the last few weeks. There was, indeed still is, the hijacking of the TWA airliner, its shuttling between Algiers and Beirut, and the crash of the Air India flight on Sunday killing over 300 people, to name only the two most dramatic examples.

Possibly, this is just a bad month. Statistically, the year 1985 may show that international violence is not on the increase. It is also possible to argue that violence as practised through hijackings and incendiary bombs is preferable to old-style confrontations through open warfare. After all, most people still fly safely to wherever they want to go. The risks of hijacking or finding a bomb on board are simply a hazard of modern life, and statistically insignificant.

International terrorism

It is certainly true that more precautions should be taken. The security record at Athens airport, from where the TWA hijacking got under way, is not good, and presumably even the Greeks would like to see it improved. It would be understandable, too, if more airlines, pilots, crews and their staff associations refused to fly to places where security is complacent.

All that should be done. It is not, however, enough. For the kind of international terrorism that we have been witnessing nightly on the television screens is a symptom, not a cause.

Two factors stand out. The first is the development of modern technology which makes such acts of violence possible: the carefully timed detonation of an explosive device from a distance, for instance. Television and satellite communications also enable the people of violence to command instant attention around the world, another part of the technological revolution.

The second factor is that the motives of those responsible for the TWA hijacking should not be assumed to be merely gratuitous. They do have a cause, but they pursue it in a brutal fashion. The same might be said about the Provisional IRA and its offshoots in Ireland. It should not be surprising if people of violence in one country co-operate ever more closely with people of violence in another, and do it partly by exploiting modern technology.

Breakdown in order

What has happened is that small powers and small groups now have an ability to destroy or to cause havoc for the rest of us that is quite out of proportion to their real capacity to achieve what they want. They can make life difficult, but still get nowhere.

At the same time, there has been a breakdown in the attempts to establish some sort of civilised international order. It is very unlikely, for example, that the TWA hijacking would have occurred if there had been a more stable situation in the Lebanon or in the Middle East in general. Efforts to achieve a settlement in that part of the world no longer appear as high as they used to do on the international agenda.

There have been other signs of decrepitude in what we used to think of as the post-war settlement or new international system. The United Nations, which shortly celebrates its fortieth anniversary and whose charter was drawn up very much to take into account the then balance of power, is now at best a refuge of last resort for international problems.

Relations between the superpowers, the United States and the Soviet Union, which much of the world came to see as a litmus test of international stability, have declined to the point where they are concentrated almost exclusively on strategic arms control: oddly enough the one area where there is already an existing balance of power between them. Indeed it is doubtful whether in any other terms the Soviet Union is a superpower at all.

Quality of diplomacy

There has also been a fall in the quality of American diplomacy. At least when Dr Henry Kissinger was Secretary of State he tried to see the world as a whole. The Middle East was an important part of it. He shuttled about the place and reached the beginnings of a settlement. President Carter followed it up with the Camp David agreement. That sort of momentum seems to have gone, and we are seeing the results.

It might be claimed that America's power has gone on growing while that of other regions, including western Europe and the Soviet Union, has relatively declined. That is probably true. Yet it leaves a rather lopsided world: like, as a German hanker once said about living with the dollar, being in bed with an elephant. How is such power to be exercised?

That is almost certainly the key international question of the next few years. There are three, not necessarily incompatible, answers. The first could be that the U.S. decides it is in a class of its own: not isolationist, but capable of doing whatever it likes, wherever it likes, or of sitting it out. The second could be to seek directly to involve the Soviet Union in talks on global issues such as the Middle East and thus offer Moscow a stake in world order. A third could be to try to revive those post-war international institutions which served us well for a time. The point is not that they were perfect. It is that it is not clear what is to be put in their place; the international machinery is breaking down.

The U.S. President was right not to have a retaliatory smack at the TWA hijackers, even if he has been dubbed "Jimmy Reagan" for his restraint. We hope he will continue to show it. But the test of American foreign policy over the years will be to show how far the country can use power wisely. It would be more convincing if it sought to build bridges to the Soviet Union, apply itself to the Middle East as a whole, not risk being rash in Central America, and generally try to encourage the re-emergence of an acceptable international order. At the moment there is too much petty anarchy, and too much power that is too big to be used.

"I am not willing to accept that ballistic missiles will survive and will always overcome" — Lt-Gen James Abrahamson, head of the U.S. Star Wars programme.

"A perfect or near-perfect defence (against nuclear missiles) is not the cure any more than a cure for death is." Prof Ashton Carter of Harvard University, a leading critic of the project.

THESE two views represent the extreme poles of the debate about the technological goals of the U.S. Strategic Defence Initiative (SDI), or Star Wars. The issue will top the agenda of Mr George Bush, U.S. vice-president, who began a seven-nation visit to Europe yesterday.

The programme, on which the US Defense Department plans to spend \$80bn (£50.47bn) by 1990, is intended to provide a basis for protecting the West from nuclear missiles.

The SDI in which the U.S. has asked its Western allies to participate, has hit the headlines both for its political and military implications and because of the commercially-important technological advances in areas such as computers, materials and optics that it could promote.

On a visit to London earlier this month, Lt Gen Abrahamson, director of the Pentagon's SDI Organisation, emphasised that the Star Wars goal was achievable. He said that scientists and engineers in the West could do "just about anything."

The heroic nature of the challenge is underlined by Dr John Caulfield of the University of Alabama in Huntsville, technical director of an SDI consortium investigating ultrafast computers that would process instructions coded as beams of light. Such optical computers could be required in the complex control hardware needed for an operational Star Wars system.

Dr Caulfield, whose long-term goal is to make computers that learn new facts and operate in the manner of the human brain, says the Pentagon, has told him he will not be criticised for failure—but that he will be fired for making only small improvements on present-day computers.

The Star Wars programme is by no means assured of success, according to Dr Caulfield. But he says of an operational defen-

Optical computers could be required

ce system: "It won't work without me."

Under SDI, companies and research institutes will investigate a panoply of techniques to knock out missiles in flight with weapons such as lasers, beams of atomic particles or projectiles powered to high speeds by electromagnetic forces.

Other crucial parts of the strategy are the sensors that would have to be mounted in space to detect the presence of Soviet missiles and the computer networks that would control the system.

According to President Reagan's schedule, he U.S. and its Western allies will use the results of the programme in deciding, in the early 1990s, whether to build an operational set of Star Wars hardware.

Unlike any other anti-ballistic missile system that has

Star Wars technology

The heroic obstacles still to be overcome

By Peter Marsh

been either designed or deployed, a defence along the lines envisaged by the U.S. would shoot down missiles a few minutes after they left their launch pads in the Soviet Union. It is best visualised as an "astrodome" over America to stop weapons getting in, but as a narrow-irrigated canopy above the Soviet Union to prevent them from leaving.

Missiles are at their most vulnerable in the first few minutes after launch, in what is called the boost phase. They are relatively easy to spot, both because of their (the rocket motor) and fuel tanks have not yet been expended) and because of the large amounts of infrared radiation that their motors emit which can be detected by space-borne sensors.

The destruction is more difficult if the missiles travel through the boost phase unharmed. At the end of the phase, the weapons, now at an altitude of about 200 km, each split into as many as 10 separate warheads and perhaps 10 times that number of decoys that travel through space independently. As a result, the number of targets for the defeding nation to "kill" is

Although the Star Wars planners concede that they would need a number of "layers" of defence to mop up missiles after the boost phase, the SDI effort is focused on what happens in this first three to five minutes of the weapons' half-hour journey to the U.S.

Ultimately, the Pentagon hopes, the system could be extended to deal with the boost phase of nuclear warheads fired on much shorter journeys, either from Soviet land sites to West European targets or from submarines a few hundred kilometres off the coast of adversaries.

It follows that an operational Star Wars system might be called upon, in little more than

the time for a commercial break on television, to acquire information about all the 1,400 missiles in the Soviet Union's land-based armoury as they rise from their launch pads and dispose of the vast majority of them.

The leading candidates for the weapons are high-power lasers, either sited in orbit, in submarines (in which case they would be "popped up" into space on the first warning of attack) or on land. In the latter case, the beams could be aimed at their targets by big mirrors

Soviet warheads survived all defensive measures, half the 13m population of urban America would perish, according to a U.S. study in 1979.

Much debate has focused on the computers that would supervise the system, acting as the co-ordinating link between the sensors and the controllers for the individual weapons. They would be many times more sophisticated than anything developed so far and would operate with software (instructions) that used artificial intelligence, under which

the missile-firing process. There would be too little time to involve people. The optimists in the world of artificial intelligence are certain that computers of such complexity can be built.

"The technology is do-able," says Professor Hans Berliner, a computer expert at Carnegie-Mellon University, Pittsburgh, who has devised a chess-playing machine that can ruminates on 175,000 moves a second. "Two hundred years from now, the Star Wars control problem may be child's play," he says.

Professor Marvin Minsky of the Massachusetts Institute of Technology, who is a pioneer in artificial intelligence, says of the computing challenge: "The magnitude of the software effort needed to shoot down 1,000 missiles is no greater than that needed to shoot down one. The real problem is in the detection and sensing."

Many observers have highlighted the fact that the computers in the system could never be fully reliable. The millions (possibly billions) of lines of software code would be more complicated than any programs ever written. They would be almost certain to contain undetected errors that could invalidate the system. As a result, the Western world is asked to put its faith in a defensive shield which could not be guaranteed to work.

"People are expecting too much of computers," says Dr Henry Thompson of Edinburgh University, one of Britain's leading centres in advanced computing. "No one has any idea how to get there (to the stage of producing computers to control Star Wars systems). And if someone claimed that he could devise such machines, there would be no way he could be convinced that he was right."

Some of the severest critics of Star Wars have emphasised not the likelihood that glittering

in the geostationary orbit 36,000 km above the Earth. Devices known as rail guns are other candidates for the firepower. With electromagnetic forces, these would accelerate small projectiles to about 30 km a second, at least three times faster than the top speed of rocket-propelled objects. The projectiles would be fired from up to 100 orbiting rail guns each with a barrel perhaps 100 m long or double the length of Nelson's Column) and would home in on their targets with miniature sensors.

If as little as 5 per cent of

machines take on reasoning powers approaching those of people.

Whether or not an operational Star Wars system is deployed, the SDI programme seems likely to boost the development of such computers. They could be used in a variety of commercial applications from inspection of goods on assembly lines to "smart" office equipment. For instance, photocopiers that work out when they have produced smudged documents.

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Men and Matters

Sword consumer products, Bloxidge will take over day-to-day operations from Andrew Reid, who now combines the post of chairman with that of md.

Reid will remain chairman, but plans to retire in 1987 when he reaches the age of 60.

Former managing director of the Prestige group, which he joined after reading law at Cambridge, Bloxidge was recruited by Wilkinson Sword in 1979 when the company, part of the U.S. industrial group, Allegheny International, was strengthening its management.

Bloxidge's competition in the razor blades market had destroyed Wilkinson's profits base, and Bloxidge says one of his first tasks was to rebuild morale.

It is a skill that could prove useful within the tobacco industry which has been suffering lately from a host of repressive measures as smoking comes under sustained attack from the

Treasury and the health lobby. Imperial Group's profits still largely come from its tobacco interests — and the aggressive marketing which has been the hallmark of Wilkinson under Bloxidge should be an advantage in Imperial's highly competitive industry.

Bloxidge has been appointed to the group board and will also be joining the chairman's committee, the inner circle involved in the group's strategic planning.

Trade places

To bear its officials speak, Comecon is the greatest thing to have happened to Eastern Europe which has been suffering lately from a host of repressive measures as smoking comes under sustained attack from the

The Polish capital, which hosts a three-day meeting of Comecon leaders this week, still has not forgotten the chaos caused in April when it entertained the Warsaw Pact's top men for the renewal of their military alliance.

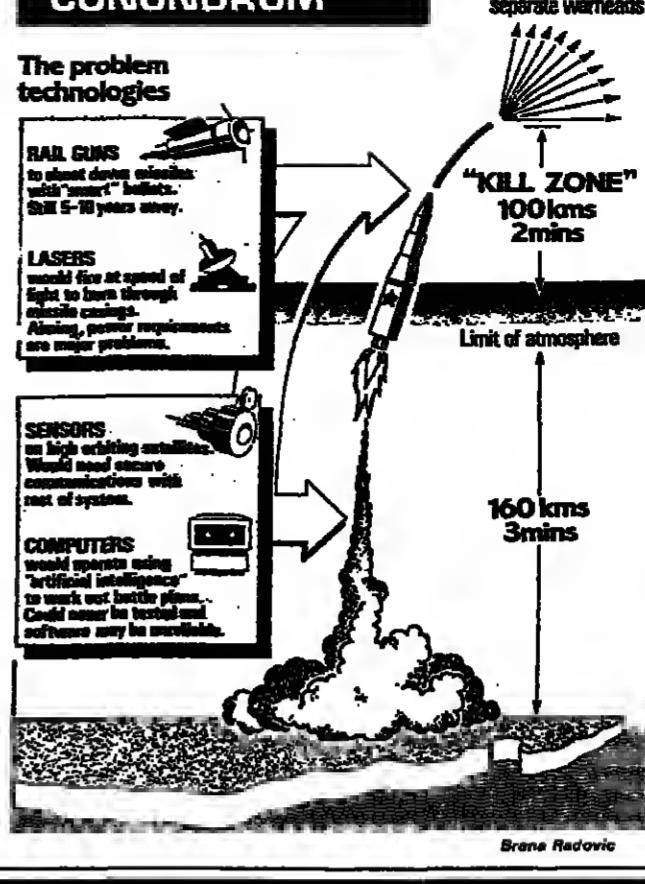
"Can't they hold their meetings somewhere else?" was the general comment yesterday, as people remembered how buses and trains full of rush-hour crowds were kept waiting while seemingly endless convoys of official cars passed.

This time, the square outside the Victoria Intercontinental hotel — closed a couple of years ago to prevent the giant crowds of flowers in memory of the victims of martial law — has been turned into a massive car park for the Comecon cars.

Inside, the hotel has been cleared of the hard currency Western guests and handed over to the soft currency Comecon delegations. Western brand-named goods have been hidden

in the basement, and the "water-proofed" hat

THE 5-MINUTE CONUNDRUM



technologies such as artificial intelligence will be successful, but the ease with which Soviet strategists could devise simple counter-measures.

Such counter-measures could include increasing the number of decoys launched with missiles and the planting of cheap "space mines" to destroy tracking hardware and weaponry that the U.S. stations in orbit.

"The point is not that you could not build a defence," says Professor Ashton Carter of Harvard, who produced a critical report for the Defense Department's Office of Technology Assessment. "It is that such a defence is not very good. It can be so easily tricked or disturbed. The point is that building a defence of this sort would not get you anywhere."

"For every one bit of good news (regarding technologies for devising an operational system) there are five bits of bad news."

Dr Richard Garwin, IBM fellow at the company's Thomas J. Watson research laboratories near New York and another staunch critic, says: "However optimistic we can be about the technologies that are involved in Star Wars, you have to be more optimistic about the technologies that could be devised for destroying the system."

Professor Carter is sceptical of the effect of the SDI programme in developing technologies for commercial applications. "It is not obvious that you are making the best use of your resources to go out and work for a very far-fetched military programme rather than to do commercially-oriented research and development."

With so much scepticism about the goal of achieving a fully operational defensive system to protect cities, what are the most likely results from SDI? One outcome could be a set of technologies for the much easier job of shielding "point" sites such as America's own missile silos.

"I do not think the system is going to work," says Professor Charles Townes of the University of California at Berkeley, who like Professor Carter, is a physicist and who was also involved in the OTA assessment of Star Wars. "But that is not to say that I am against doing research. There are goals in defensive systems other

than a complete protection against missiles."

Another outcome of the programme may simply be to exert political and military pressure on the Soviet Union. This was hinted at by Dr James Jonson, director of the advanced science and technology office of the SDI Organisation. He said that the technical debate over the programme missed the main issue.

"The argument over whether a system could be 100 per cent effective is irrelevant. The strategy, however, has got to work. We have got to convince the Soviet Union to adopt shield technology rather than build offensive weapons."

"If they don't do this but instead start to find ways of getting around our shield, then this will prove to the world their aggressive attitudes."

Key decisions in the boost phase

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Letters to the Editor

Compromise and the Community

From Mr N. Forwood
Sir.—After the recent exercise by Germany of its "veto" under the so-called "Luxembourg compromise" and in the run up to the Milan summit (where majority voting will again be high on the agenda), a few observations on this issue.

Amedeo Turner's letter ("Is the veto illegal?"—June 14) rightly raised the question of whether a failure of the Council to proceed to a vote through the threat of the use of the "veto" could be unlawful. In the event the Italian presidency put the question of cereal prices to the vote, and a different but no less important question now arises.

Denmark, France, Greece, Ireland and the UK, by expressly basing their abstention on the intrinsic merits of the Commission's proposals, or even on their own assessments of national or Community interest and the objectives of the Common Agricultural Policy, but solely because of the Luxembourg compromise's requirement of unquestioning acceptance of one state's assertion (however spurious) that a legislative proposal would be contrary to its "vital national interest," would seem to have

Voting and abstentions

From Mr M. Mendelsohn
Sir.—Samuel Brittan's argument for electoral reform ("Cabinet dictatorship," Both influences are probably at work) (June 20) is accompanied by a table showing some election simulations worked out by Dr Gordon Reece, of Bristol. I show, instead, a table showing how we actually voted and what we got in eight General Elections since 1958. The table is presented in a form politicians do not like, because it gives prominence to abstentions as a form of political expression.

The table shows that the Tories have lost ground during the past 26 years and that Labour has lost even more. The most important trend, however, is the increase from a quarter to almost half in the proportion of voters supporting neither of the two major parties.

The increase in abstentions from about 20 to 30 per cent and the growing vote for parties without any obvious prospect of forming or even joining a government are clear signs of dissatisfaction. Less clear is whether the electorate is dissatisfied with the major parties, or whether most voters are moving towards Lord Hall.

How the British voted (per cent) ...
1958 1964 1966 1970 1974 1979 1983
Tory 39 33 32 33 30 26 33 23
Labour 26 24 26 31 29 23 27 20
Other* 26 33 32 36 41 45 40 47
... and Parliamentary seat (per cent)
Tory 58 48 49 52 47 44 53 61
Labour 41 50 53 46 47 50 42 32
Other* 1 2 2 2 6 6 5 2

*Includes abstentions.

Source: "Election expenses" HMSO

Access to Westminster papers

From Mr P. Luff
Sir.—On the subject of obtaining documents at the Palace of Westminster, I believe that the comments of Sir Geoffrey Johnson Smith, chairman of the Select Committee on Members' Interests, made during questioning of the Institute of Public Relations say all. "The availability of Parliamentary papers end information as described by Mr Luff is primarily a matter for the Services Committee, and certainly I think it is difficult to recognise the fact it is difficult for ordinary members of the public to know what House papers have been published, and there is often considerable delay in obtaining papers which have been ordered."

With regard to Miss Gunn's comments (June 21) about the Sale Office, I would draw to her attention the book "Parliament and Information," by Dermot Englefield, deputy librarian of the House of Commons. In this book he refers to the report of the Services Committee made during the 1976-77 session: "It was agreed that the present

Watch-dog with no bite

From Mr S. Sari
Sir.—An "Independent solicitor complaints bureau" (June 18), or the equivalent, was recommended by the Royal Commission on Legal Services way back in 1979. It was to be nominated by the Lord Chancellor. "In this way," the report said, "the lay element will be an active part of, and not a mere adjunct to, the complaints procedure... As a result, the number of cases referred to the Lay Observer may diminish to the point where there ceases to be any need for his services."

Nothing has changed since. When I telephoned the Law Society and asked what had happened to my complaint I was informed that a letter had just been drafted which I would receive in a few days. No letter arrived. Two months later I telephoned again and received a similar reply. Again, no letter arrived. The Lay Observer looked into the matter and said the Law Society had not given him any correspondence to enable him to report on the society's treatment of my complaint. Why not? Because the society said it was unable to trace it.

Perhaps Sue Cameron is right when she writes that the society



Discrimination against men

From Christine Allen

Sir.—In response to Mr Purchas' letter (June 21) about discrimination against men in motor insurance versus discrimination against women in pension schemes, there are a few points.

Few occupational pension schemes give widowers' pensions and if they do they do not cost as much, in actuarial terms, as widows' pensions so that women contributors and their families have benefited much less than men. With women able to take on more demanding careers the gap between male and female longevity may decrease.

A tantalising prospect

From Mr A. Harper

Sir.—Mr Harrington of Tioxide Pension Fund (June 21) raises a tantalising prospect, namely, that in response to the successful abolition of the pension earnings-related pension (SERPS), many employers would cease running their occupational pension schemes.

There must also be many, and an increasing number of, employees who would be highly pleased by the opportunity to receive a personal portable pension out of one of these amorphous money masses. If such

Provision for retirement

From the Chairman, Morris Paterson Associates

Sir.—I agree with Mrs Kaye (June 20) that the FSSN (federated superannuation system for universities), and indeed the FSSN (the sister scheme for nurses), is not by itself a fair test of the success or failure of money purchase as a means of retirement provision. But neither do I think that improving the investment medium will turn failure into success.

There is no reason why money purchase should not work well enough in covering the earlier stages of a person's employment when frequent job changes are being made. The real problem arises with the last period of employment, especially where this, as often happens, is a relatively long one. Even should contributions have been well invested, the fact remains that the pension secure is very dependent upon economic conditions at the time of retirement—a date, incidentally, which the employee, unlike a self-employed person, is unable to choose for himself. If at retirement he is disappointed with the amount of pension his

money buys (and he is likely to be comparing this with his salary level at the time), it is natural that he should look to his last employer to supplement this. He will be even more disposed to do so if that employer asks him to retire early, or if early retirement is forced on him through ill-health.

Money purchase pensions, after all, are based on simple economics which do not take account of need—you get your money's worth and that's it.

Accordingly, I suggest that while money purchase can be a valid and useful method of pension provision in certain types of employment, it is unlikely to stand the test of time if operated entirely on its own. The wise employer will design his pension arrangements to cover those who may retire from his employment as well as those who, after varying periods of service, leave to join other firms. All these eventualities can be covered, but only if money purchase is supported by complementary funding measures.

Martin Paterson
10 Buckingham Place, SW1

The efficient market theory

From Mr J. Cornford

Sir.—I must thank Mr Mully (June 18) for falling so deftly into two of the traps of efficient market theory. Extracting him allows me to explain their nature.

1. It may be the case that a series of random numbers could produce apparently stable trends. Those, however, that occur in share prices can be seen to have other explanations which, when examined closely enough, are more credible than the random walk.

EM theorists have to cling to the latter because only it supports their further assertion (which presumably fits their own experience) that no one can call upon better information or analysis to predict a company's future than is available in the market.

Examining the price history of many shares, alongside published brokers and press comments, shows how the trends which certainly exist, are associated with movements of opinion as they percolate through the market. Almost always there are differences in recommendation, and often in quality of argument, between brokers' reports. Even if it be only hindsight which links a trend to such a dissemination of views, that is enough for the random walk explanation to be discarded, whereas the whole presumption that the market is not clever as the corporate financiers who took it from them.

For further evidence of the inefficiency of markets it is only necessary to find one fund manager who consistently beats it to show there is scope for more informed judgment than others might exercise, and some research by e.g. the London Business School seems to have identified such people. That most may underperform does not necessarily say anything about their judgement because, especially in larger funds, there are sheer management difficulties in putting it into practice, ranging from dealing problems, to inhibitions to switching arising from costs. On the other hand, could it be that they subscribe to the efficient market theory?

John D. Cornford
1 Old School Cottages, Lynewick Street, Rudgebridge, Horsham, W Sussex

The second trap is to confuse the efficient setting of prices within some set of shares, at a given time, with the totally different question: "Do these prices reflect as accurately as possible, allowing

AIR TRAVEL SECURITY



Glyn Genia

Holes in the safety net

By Michael Donne, Aerospace Correspondent

THE DESTRUCTION of the Air-India Boeing 747 in the Atlantic, the bomb outrage at Marine Tokyo, that killed two baggage handlers, and the continuing hostage crisis in Beirut following the hijack of a TWA jet, highlight yet again how vulnerable the air transport industry is to terrorist attack.

No one knows for certain whether terrorism is responsible for the Air India disaster—the view in aviation circles increasingly is that no other explanation is feasible—but continued

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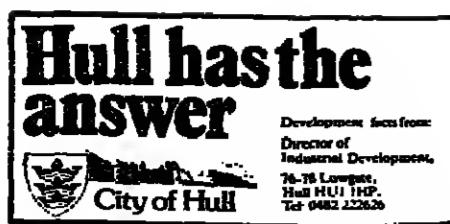
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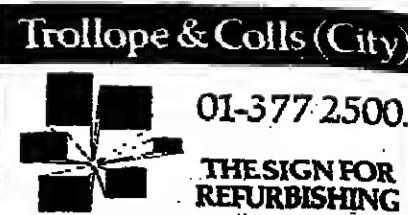
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FINANCIAL TIMES

Tuesday June 25 1985



James Buxton in Rome profiles Sig Francesco Cossiga, the next President of Italy

Italy's man of principle bounces back

THE ELECTION of Sig Francesco Cossiga as President of Italy crowns a career that more than for most people explains exactly what kind of man he is.

In 1978 he became the only Italian minister ever to resign as a matter of honour, when the Interior Ministry, over which he presided, failed to save Sig Aldo Moro, the former prime minister, who was kidnapped and later murdered by the Red Brigades.

The following year he bounced back to become prime minister, thus ending a political crisis that even the most hardened observers of the Italian scene regarded as one of the most intractable. It turned out that Sig Cossiga was the only man on whom everyone could confidently agree.

A year later, in 1980, his prime ministership ended in tears, but in 1983 the same factors came into play when he was elected president (or speaker) of the Senate — the second most senior position in the Italian

hierarchy after the President of the Republic.

So it is with Sig Cossiga's election yesterday. He is an upright, conscientious and sincere man whom no one dislikes and everyone respects. After the highly successful presidency of the 38-year-old Sig Sandro Pertini, Sig Cossiga fulfills the need for a man in the Quirinal Palace who is a Christian Democrat and yet at the same time sufficiently above the political battle to be an impartial head of state.

Most Italian politicians succeed because they have the personality and the special zest for political fighting to build up and lead their own faction within their party. But Sig Cossiga has succeeded because the Italian system also allows one or two jobs for those who have done nothing of the kind.

The adjective many Italians use to describe Sig Cossiga is "English" or English. He is the nearest that any Italian politician comes to embodying what are seen in Italy

as the virtues of the Englishman of public affairs.

It may not be a coincidence that Sig Cossiga not only speaks good English — a rare thing among his political colleagues — but is one of Mrs Margaret Thatcher's preferred Italian politicians.

As for Cossiga, the historical figure he most admires is Sir Thomas More, the Lord Chancellor of King Henry VIII. A reproduction of the Holbein portrait of More hangs in his study.

Sig Cossiga is a Sardinian, born from the same network of good families on the island that produced his cousin, Enrico Berlinguer, the late Communist Party leader. Like many Sardinians, Sig Cossiga is serious and a little melancholy — but he is also extrovert and chatty. One of his hobbies, apart from a love of gadgets is to be a radio ham. His call sign is Andy Capp.

He is a man who suffers feelings very deeply. He was horrified by the Moro tragedy and has never

found it easy to talk publicly about an incident that not only humiliated the state and its own efforts to create an effective police force, but also deprived him of a close associate.

While prime minister he was才华横溢, a ruthless and apparently unfounded to his political colleagues — but is one of Mrs Margaret Thatcher's preferred Italian politicians.

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Political observers in Rome expect Sig Cossiga to be a president who plays the role of a mediator rather than of a leader. That is after all what the president, whose powers are highly circumscribed, is supposed to do. But nobody expected a man with the sense of what is correct that Sig Cossiga has to take orders from anyone, even Sig Ciriaco de Mita, the Christian Democrat secretary, who secured his election.

Sig Cossiga is not likely to bring glamour to the Quirinal Palace. His wife Giuseppa has almost never been seen in public nor have his two children, both in their early twenties.

Francesco Cossiga is likely, in fact, to go on being himself. Earlier in his career he said, of the role of minister: "To me being a minister is doing a particular kind of job. I do not think that there is a zoological species named minister, and if there is I do not want to be part of it."

EEC will respond to U.S. pasta restriction

By No Dawney in Brussels

OFFICIALS of the 10 EEC member states yesterday gave their backing to a European Commission plan to retaliate against the U.S. if it carries through its threat to impose duties of up to 40 per cent on pasta exports from the Community.

A special committee agreed that such a move by Washington would be met by equivalent EEC duties on nuts and lemons — products singled out as sensitive to the Californians, whose complaints sparked this latest outburst of tit-for-tat trade skirmishes.

California's anger was originally directed against the long-standing preferences given by Brussels to its Mediterranean trading partners' citrus exports. Although a panel under the General Agreement on Tariffs and Trade found for the U.S., the EEC succeeded in blocking any definitive conclusion when the issue moved to the Gatt council.

The European Commission complains that unilateral action by Washington is contrary to Gatt and unnecessarily provocative in an already tense world market for farm produce. It adds that the preferences allowed to the Mediterranean exports are aimed at aiding developing countries along lines of the U.S.'s own Caribbean Basin initiative.

The U.S. will now have to decide whether to press ahead with its retaliation against the EEC by imposing duties of up to 40 per cent on pasta imports.

Bush to review pasta curbs, Page 3

Kleinwort reaffirms Al-Fayed ownership of House of Fraser

FINANCIAL TIMES REPORTER

"THE Al-Fayed's acquired the House of Fraser with their own cash resources," Mr John MacArthur, a director of merchant bank Kleinwort Benson said yesterday, with reference to an article printed in the Financial Times on May 31.

Kleinwort advised Mr Mohamed Al-Fayed and his brothers Ali and Salah when the three Egyptian-born financiers made their successful bid for the House of Fraser stores group, which owns Harrods, last March.

The bid, at 400p per share, valued the whole group at £85m — but involved a cash outlay of just under £70m by the Al-Fayed's, who acquired an initial 29.9 per cent in November, 1984 at 300p per share from Lomro.

Mr MacArthur again confirmed the statements publicly provided by Kleinwort and accepted by the UK Government and others at the time of the bid, that the Al-Fayed's acted entirely on their own behalf in March "and are the beneficial

owners of the House of Fraser group."

Referring to speculation that they might have drawn on financial support from other quarters, he added that the Al-Fayed's had neither drawn on bank borrowings nor loans from any other party to make their purchase. Mr MacArthur said the funds used for the purchase had been accumulated over many years by the Al-Fayed's and derived from operating profits on an extensive range of international business interests — private as well as public — including construction, shipping, property, oil and banking.

He added that comment in the Financial Times on May 31 — to the effect that there exists a discrepancy between the assets of the Al-Fayed's and the size of their cash bid for the House of Fraser — had failed to take account of many of these business interests and the accrued interest and foreign exchange gains on their accumulated profits. In addition, he said a fair valuation had not been given of assets publicly known, such as the Paris Ritz hotel, which

has been extensively refurbished in recent years.

It was untrue, Mr MacArthur said, to state that Mr Mohamed Al-Fayed owned a whisky distillery in Scotland: the distillery located on their Bahagwan Castle estate is totally independent, he said. Equally untrue was the statement that Mr Mohamed Al-Fayed was only a half-brother of Ali and Salah.

• The Al-Fayed's lawyers have told us that their clients endorse Mr MacArthur's remarks. We regret the suggestion in our article of May 31 that no one seemed yet to believe the assertion by Kleinwort and the Al-Fayed's that the Al-Fayed's were the beneficial owners of the House of Fraser shares and we apologise for any embarrassment this suggestion may have caused for either party. We accept that assurances as to beneficial ownership made by the Al-Fayed's and backed by Kleinwort Benson were accepted by the UK Department of Trade and Industry and other Government bodies.

UK industry urges Lawson to make early cut in base rates

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN LONDON

BRITISH industry made an urgent plea to the Government yesterday for a rapid and substantial cut in the burden of interest rates.

Sir Terence Bickett, director general of the Confederation of British Industry, the employers' organisation, wrote to Mr Nigel Lawson, Chancellor of the Exchequer, yesterday urging him to engineer a 2-percentage-point cut in bank base lending rates to 10% per cent without delay.

He told Mr Lawson that Britain's interest rates were now the highest among the leading industrial countries, both nominal terms and after adjusting for inflation.

His plea followed unanimous agreement among senior industrialists in the CBI's 13 regions that high interest rates and the associated rise of the exchange rate were beginning to threaten overseas competitiveness and the growth of Britain's exports.

UK interest rates are now 3 percentage points higher than they were at the turn of the year, a rise that would add £150m (£965m) to industry's costs over 12 months.

However, Britain's industrialists are likely to get a dusty answer from the Treasury, which remains worried about inflationary pressures, not least because of the creeping increase in private-sector wage settlements.

Since UK bank base rates were raised to 14 per cent in the January sterling crisis, the broad measures of the money supply have failed to show that the Government's anti-

inflation strategy is securely back on track.

In spite of sterling's rise of 25 per cent against the dollar and 15 per cent against all currencies since that low point, the Treasury has remained cautious about interest-rate prospects, and the Bank of England noticeably more so.

The authorities appear to believe that a relatively strong sterling is the best hope for squeezing import costs and so bringing inflation down from the 7 per cent annual rate recorded in May. That was the highest figure for more than 2½ years.

The Treasury may also be hoping that the squeeze on industry's margins from a strong exchange rate may encourage companies to resist increased wage demands in the September pay round.

Yesterday, however, Sir Terence told a news conference that industry

would not mind if sterling fell somewhat from present levels. He said high interest rates had contributed to the inflation figures by pushing up mortgage rates. A cut in mortgage payments would be very helpful for the next pay round.

He said: "We want a 2 percentage point cut for starters, and then we will see where we go."

The CBI calculates that after allowing for inflation, three-month interest rates in Britain are about 5½ per cent in "real" terms. That compares with "real" rates of 3½ per cent in France, 3 per cent in West Germany, 3½ per cent in the U.S. and 4½ per cent in Japan.

This differential has helped to push sterling to its strongest level for nearly three years against European currencies.

The CBI says that if British interest rates fail to follow the recent reduction of U.S. interest rates, the pound will appreciate further against the D-Mark, with "serious political consequences."

It also denied that a cut in interest rates would put pressure on inflation. "All the leading indicators suggest that a fall in inflation is likely," it says.

The latest CBI survey of manufacturing industry, released yesterday, showed that order books were close to an eight-year record level, and that output is expected to continue to increase through this summer. It also suggested that prices were likely to rise less fast this summer than earlier in the year.

Benefits of costs savings, Page 16

Continued from Page 1

There was no question of technical faults or metal fatigue. The aircraft had not even completed half its normal flying life of 15 years.

He said the high-level investigation into the disaster was expected to include the Federal Aviation Authority of America, the Boeing company, the British Aviation Authority, and the Irish Government. The Canadian Government also wanted to be involved because a large number of those killed were Canadian nationals of Indian origin.

They urged EEC leaders to discuss the problem of terrorism at their summit to be held in Milan at the end of the week and firmly condemned "any criminal interference whatsoever in civil aviation."

The Indian Government's judicial inquiry, announced on Sunday by

Mr Rajiv Gandhi who is Minister for Tourism and Aviation as well as Prime Minister, would probably not start until the expert inquiry was completed, said Capt Bose.

• European Community transport ministers meeting in Luxembourg pledged yesterday to maintain the highest possible level of security in civil aviation.

They urged EEC leaders to discuss the problem of terrorism at their summit to be held in Milan at the end of the week and firmly condemned "any criminal interference whatsoever in civil aviation."

The Indian Government's judicial inquiry, announced on Sunday by

Olivetti revenues rise 51% to £1,198bn

By Alan Friedman in Milan

OLIVETTI, Italy's leading office-automation company, yesterday announced a 51.3 per cent increase in parent company revenues in the first five months of this year, to £198.5bn (£606m).

At the consolidated group level, the first five months of 1985 showed a 35 per cent rise in turnover to £1,197.9bn.

The figures were presented by Sig Carlo de Benedetti, Olivetti chairman, at the company's annual meeting in Ivrea. He described last year's £156.5bn net profit on £475.8bn of turnover as the best ever achieved.

Olivetti group debt last year fell from £72.6m to £13.1m. Group shareholders' funds meanwhile amounted to £1.956bn at year end.

Whatever Olivetti decides, the other shareholders and the underwriters must be feeling justifiably pained that their generosity at the rights issue has had such a negligible effect.

Convertibles

With a falling corporate tax rate guaranteed to drive up the true cost of bank debt, at least in relation to equity yields, a surge of convertible issues in 1985 was only to be expected.

The sheer volume of convertible paper that has been printed so far this year is nevertheless remarkable, just about level with the total

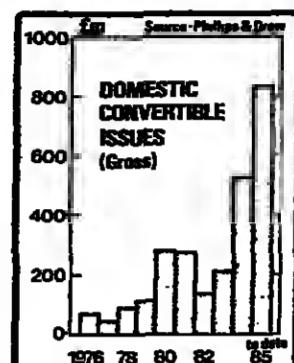
THE LEX COLUMN

Cambridge blues for Olivetti

It is an unfortunate knight who finds his damsel needs rescuing again, but this seems to have happened with Olivetti's piece of errantry in the UK home computer market. It may be that the damsel was not quite what she ought to have been, but it appears that Olivetti's injection of over £10m into Acorn Computer has tided over its business over something under 90 days.

As so often in Acorn's recent history, it is hard to know what has happened except that the group has once again hit its credit limit with its banks or suppliers or both. Even in such a wet summer, sales of the BBC Micro and the Electron may not be adequate to provide the debtor cover for the additional loan facility agreed with the banks at the rights issue.

Francesco Cossiga is likely, in fact, to go on being himself. Earlier in his career he said, of the role of minister: "To me being a minister is doing a particular kind of job. I do not think that there is a zoological species named minister, and if there is I do not want to be part of it."



1986 and a capital reconstruction shortly thereafter.

In trading terms, the recovery is running slightly ahead of schedule. John Brown should have come close to breaking even in 1984-85 despite the high sterling cost of servicing its dollar debt and looks well on target for a return to profit — and perhaps even a nominal dividend — in the current year. But the long-awaited disposal of its Olofsson machine tool subsidiary has still not materialised and without that element of the plan in place, the group can scarcely argue that its objectives have already been reached.

The most plausible reason for the proposed reconstruction is that John Brown has turned up an acquisition which cannot be funded from the existing balance sheet. The present management has displayed a reluctance to spend money quite out of keeping with the traditions of the company but the memory of past deals is vivid enough for any acquisition to be scrutinised with unusual care. And if it is really to set the balance sheet straight, John Brown will need a sizeable capital injection. A one-for-one rights issue at 25p — par value — and an equivalent conversion of debt to equity by the banks would bring gearing down only to around a quarter — even before an acquisition. As Dunlop discovered, reconstructions have a habit of adding unfriendly names to the shareholders' register.

Bid referrals

The Office of Fair Trading will shortly make its mind up about two takeover bids, both of which could be referred to the Monopolies Commission on the grounds of pre-emption. The Guinness bid for Arthur Bell will have the OFT casting off its Scottish files to leaf through the history of Highland Distilleries and Royal Bank of Scotland. More immediately, the Burton offer for Debenhams will cause the OFT to open its favourite file of all, marked the clout of the retailer. It would, however, be a mistake to refer either of the bids. Neither raises an important competitive issue — Burtons and Debenhams combined would enjoy a share of the clothing market roughly half that of Marks & Spencer — and a referral on other grounds would make a nonsense of the Government's preference for open markets.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday June 25 1985

FOR QUALITY DEVELOPMENTS
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Surprise resignation by Arco president

By Our New York Staff

MR BILL KIESCHNICK, the main architect of the sweeping restructuring programme at Atlantic Richfield (Arco) has stunned Wall Street by announcing his resignation as president less than two months after he introduced the changes.

In a prepared statement, Mr Kieschnick, who is 62, indicated that he was stepping aside to let a new management team push through the reshaping of the company which he launched.

"We have firmly established that the primary focus of the new Arco will be in the hydrocarbons business," he said. "Now, with our recent goals for the company in motion, I find it timely to proceed."

There was some speculation on Wall Street yesterday that Mr Kieschnick's departure was related to internal disagreements about the future of the company, which will be writing off \$1.3bn this year to cover the losses on the sale of its non-oil operations. Arco's share price, however, remained substantially unchanged yesterday in response to the news, slipping in line with the market by 3% to \$71% in early trading.

Mr Kieschnick will be succeeded as president and chief executive by Mr Lodwick Cook, 57, currently the chief operating officer in charge of refined products operations. Mr Cook will thus step up from a division which has been one of the main victims of the restructuring.

Denmark plans market in bank certificates

By Hilary Barnes in Copenhagen

THE DANISH central bank plans to introduce a market in bank certificates from August.

The market will replace the present trauci system by which commercial and savings banks are able to borrow from the central bank for purposes of cash management.

The bank said the new system would enable it to exercise a more flexible management of liquidity and short-term interest rates.

The certificates, with maturities of up to 3/4 months, will be issued exclusively to banks and can only be traded among banks and savings banks. They will be sold at a discount and redeemed at par. Rates of interest will be fixed daily.

Lego to set up plant in Brazil

By Our Copenhagen Correspondent

LEGO, the Danish manufacturer of plastic toy building kits, is to set up a 4,000 square metre factory in Brazil in co-operation with Humana, a Brazilian company. Lego will hold 60 per cent of the shares and the Brazilian company 40 per cent.

The Danish company hopes to be able to introduce its products on the Brazilian market late next year.

The factory will be situated in the Manaus free trade zone, enabling the Danes to import some components. Lego already has production facilities in Switzerland.

United Technologies forced to revise earnings forecast

By TERRY DODSWORTH IN NEW YORK

UNITED Technologies, the seventh largest U.S. manufacturing group, yesterday joined the rapidly-growing list of companies predicting a substantial earnings setback from the current slump in computer and semiconductor sales.

As with other victims of the change in computer-related markets, UT seems to have been hit by its problems remarkably suddenly. Only last month, the company was forecasting a relatively optimistic outcome to 1985, saying that its net earnings would advance and that there would be a modest growth in earnings from operations.

Yesterday, however, it said that its 1985 operating earnings would be lower than the \$284.7m recorded in the year ago quarter, mainly because of problems in its Mostek semiconductor subsidiary. In the second quarter, it added, it expected Mostek to incur a "significant" operating loss, including

AT&T unveils new computer products

By PAUL TAYLOR IN LINCROFT, NEW JERSEY

AMERICAN Telephone and Telegraph (AT&T), the U.S. telecommunications group, yesterday took another big step towards becoming a full line competitor in the computer market.

The group yesterday unveiled more than 70 new products that both expand its existing line of computer equipment and enable business customers to connect together office work stations and then plug these networks into IBM mainframe computers.

• A group of hardware and software products that enable customers to connect their PCs' work stations and minicomputers to their mainframes "easily and economically".

• Two new members of its 38 family of computers, the 3B2/400, a supermicro computer for up to 25 simultaneous users, and the 3B15, a supermini computer that supports up to 60 simultaneous users. The company also announced enhancement of several of its existing 3B computers and a more than 20 per cent price reduction in one of the existing 3B lines.

• Software that enables customers to develop complex application programmes on their main frames and then use programmes on the smaller 3B computers in offices.

In addition AT&T unveiled new software aimed at specific customers such as accountants.

Mr James Edwards, AT&T's computer systems president and architect of the group's aggressive marketing strategy, said the new products "form a communications mosaic that connects data and voice to networks that run from central

E. Merck lifts sales

By OUR FRANKFURT CORRESPONDENT

E. MERCK, the West German chemical group, increased sales by 12.9 per cent last year to DM 3.02bn (3980m) with net cash-flow up 4.8 per cent to DM 259.4m.

Dr Hans Joachim Langmann, managing partner, said world sales in the first five months were 15 per cent higher than those for the corresponding 1984 period, with earnings showing an even greater growth.

Last year, net profits rose 16.5 per cent to DM 36.7m. Although this rate of increase was greater than

Fiat ends truck production in Brazil

By Andrew Whitley

In Rio de Janeiro

FIAT has halted truck manufacturing in Brazil - its last truck plant in Latin America - after five successive years of heavy losses and total investments estimated at \$450m.

The Italian motor manufacturer's decision, announced last Friday, came after suffering a record DM 681.1m (\$22m) loss last year.

UT's announcement was coupled with further indications of radical restructuring at the semiconductor division, which laid off 550 production workers in March. In May, the group said it was looking closely at all of Mostek's activities and was reassessing its investment in the semiconductor business.

Yesterday, however, it said that its 1985 operating earnings would be lower than the \$284.7m recorded in the year ago quarter, mainly because of problems in its Mostek semiconductor subsidiary. In the second quarter, it added, it expected Mostek to incur a "significant" operating loss, including

Advertising agencies in U.S. to merge

By Our New York Staff

D'ARCY MacMANUS Benton and Bowles, the U.S.'s 12th and 14th largest advertising agencies, are to merge in a deal which will create the sixth largest international agency.

The all-share agreement between the two private companies is designed to give them more weight in international markets, while bringing together U.S. organisations which are largely complementary.

D'Arcy, based in Chicago, is particularly strong in the Mid-West of the U.S., where it has accounts with General Motors and the Anheuser-Busch brewery group, while Benton, which includes Procter & Gamble and General Foods in its product list, has its main stronghold in the lucrative New York market.

Together, the two companies have billings of around \$2.4bn.

Benton & Bowles will also bring to the merger its Manning, Selvage & Lee public relations, its Medicus Intercom health care marketing concern, and its direct marketing and design divisions.

In both the oil and beer sectors, there will be some potential areas of client conflict because the companies bring rival customers to the merger. However, Mr John Bowen, chairman and chief executive of Benton, who will have the same titles in the new group, said that conversations with clients were now in progress on these issues.

Legoland to set up plant in Brazil

By Our Copenhagen Correspondent

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EUROBONDS

Cool reception for latest capped floaters

By PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

MANUFACTURERS Hanover and Italy's Banca Nazionale dei Lavori have joined the list of banks tapping the growing market in floating-rate notes with maximum interest coupons.

Both launched \$100m issues and both found their paper moving rather slowly as a market where investors are now increasingly learning to pick and choose.

The 12-year issue from Manufacturers Hanover is led by Merrill Lynch, alongside Shearson Lehman and Goldman Sachs. It bears interest at a margin of 5% points over the three-month London interbank bid rate for Eurodollar deposits (Libid) and carries total fees of 55 basis points.

Salomon Brothers is leading the BNL issue, which bears a similar margin and maturity as well as the same 13 per cent maximum coupon. But the fees of the bond are slightly higher at 63 points.

Yesterday afternoon both bonds were trading within but fairly close to their total fees. The glut of paper in this market has made buyers particularly name-conscious, and neither of yesterday's issues could match either the rarity value or the

leading a \$350m, five-year issue for Midland International Australia, guaranteed by the UK's Midland Bank.

This issue bears a higher coupon, reflecting the credit rating difference between the two borrowers. Midland is paying 13% per cent, and the bonds are priced at 100%. Co-leads are Samuel Montagu and Generale Bank.

Nikko Securities launched an Ecu 60m, six-year, 9 per cent bond at par for Kyushu Electric Power, alongside co-leads First Chicago, Generale Bank and Societe Generale. Nippon Metal is also tapping this market for Ecu 20m with a five-year 9 per cent deal at par and led by Banque Paribas.

In a quiet Swiss market, Hanwa's Sfr 140m convertible private placement was priced with a coupon of 1% per cent and conversion premium 2% per cent by lead manager Banque du Gard.

Mr Samuel Montagu has appointed Mr Tim Lyons as assistant director in charge of Eurobond syndication. He was recruited from Credit Suisse First Boston, where he worked on swaps.

International bond service, Page 20

WEST GERMAN CAR PRODUCER GEARS UP TO IMPROVE PRODUCTIVITY

Opel returns to profitability

By JOHN DAVIES IN ROESSELSEHEIM

OPEL, the West German subsidiary of General Motors, the U.S. motor vehicle group, returned to profitability in the first five months of this year, after suffering a record DM 681.1m (\$22m) loss last year.

Herr Ferdinand Beickler, the chief executive, yesterday avoided predicting results for the whole of this year. He cautiously pointed out that business in the first half of each year normally was better than in the second half.

Opel lost production of more than 120,000 cars during the dispute, and unlike most other car makers, it could not make up lost output later in the year. This was because it was in the throes of launching its new Kadett and modified Ascona and Rekord models - all of which made up over 90 per cent of its output.

To add to its problems, the new Kadett, on which it pinned high hopes, was launched just as the West German market weakened, unsettled by uncertainties about government proposals to tighten anti-pollution controls on car emissions.

Both last year Opel produced only 1.9m vehicles, down 12.4% per cent on 1984. Last year's 1.9m was the lowest since 1961.

In both cases, the deterioration stems partly from the intense battle among mass-production car makers in Europe and the pressure on all of them from Japanese car imports.

Opel's sharp setback came after net profits of DM 92m in 1982 and DM 29m in 1983.

One of its rivals, Ford-Werke, the West German subsidiary of the Ford motor group of the U.S., disclosed last week that it, too, had plunged into loss last year. After a profit of DM 150.8m in 1983, Ford-Werke slipped into a deficit of DM 28.1m.

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INTERNATIONAL COMPANIES and FINANCE

Restructuring pulls Yamaha out of red

BY YOKO SHIBATA IN TOKYO

A TWO-YEAR restructuring plan implemented in 1983 at Yamaha Motor, the world's second largest motorcycle manufacturer, has been rewarded with pre-tax profits totalling Y6.13bn (US\$4.7m) for the year to April, a turnaround from the previous year's losses of Y19.7bn.

The company also swung back to net profits of Y7bn from the previous year's losses of Y35.04bn on sales of Y899.05bn, up 15 per cent from the previous Y337.31bn. Net profits per share were Y43.43 against losses of Y217.31, but the dividend was again omitted.

As a result of a devastating defeat at the hands of Honda in the sales war of 1982-83, coupled with depressed world demand, Yamaha suffered a serious management crisis. It then put into effect a massive restructuring plan calling for a 21 per cent workforce reduction, a 56 per cent cut in production, the

reduction of inventories and a reshuffle of its U.S. subsidiary.

Thanks to a recovery in domestic sales arising from the stock reduction, along with steady demand for large-sized motorcycles in the U.S., Yamaha's motorcycle sales rose 17.8 per cent in value.

In the non-motorcycle sector, sales of buggies, snowmobiles and golf carts were strongly.

Bankable borrowings were slashed by Y28.5bn during the year to Y100bn.

In the year to next April motorcycle exports are expected to increase both in volume and value, despite of exports of 300,000 units of vehicles to China.

The company expects pre-tax profits of Y8bn, up 30 per cent on sales of Y430bn, ahead by 10.5 per cent from the previous year. The company plans to resume dividend payments if it meets its profit and sales targets.

South African 'homeland' casino shares on offer

BY JIM JONES IN JOHANNESBURG

INVESTORS IN South Africa, where casino gambling is illegal, are to be offered direct equity participation in the Bophuthatswana casino and entertainment interests of Sun International, the currently unquoted South African gambling and leisure company.

Bophuthatswana is an independent state in terms of South African law although not recognised internationally. It is thus not constrained by South Africa's own strict prohibitions on casino gambling.

Sun International Bophuthatswana (SIB), which is equally owned by Sun International and the Bophuthatswana National Development Corporation (BNDc), is to raise R30m (\$15.1m) by means of a rights issue equivalent to 15 per cent of the company's expanded

capital.

BNDc will pass its rights on to residents of the homeland while Sun International will pass its rights on to Kersat, its 72 per cent controlling company. Kersat in turn will pass on to its own shareholders. Kersat is quoted on the Johannesburg Stock Exchange.

At present SIB operates two casino complexes in Bophuthatswana, plans to open a third in October, and proposes establishing a fourth. The casinos, which draw their customers largely from the Johannesburg and Pretoria areas, earned about R20m after tax last year on assets of about R300m.

SIB says that the share issue will provide funds to finance the planned fourth casino at Garankwa, about 19 miles (30 km) north of Pretoria.

Talks on ending yen fixed rates

By Our Financial Staff

JAPANESE AND U.S. monetary officials met in Tokyo yesterday in the first of two days of talks aimed at reviewing progress in the liberalisation of Japan's financial markets.

Officials at the Japanese Ministry of Finance said the issues included a draft timetable for an end to fixed rates of interest on large yen deposits—expected to be defined as those above Y50m (\$201,500)—as well as a possible full market in yen Treasury bills.

Sir Y.K. new Allied chairman

By Our Financial Staff

SIR YUE-KONG PAO, the shipping and property magnate, yesterday replaced Mr. John Mullen as chairman of Allied Investors, an associate of the Wharfside Meriden group of which Sir Y. K. Pao now has near full control.

At a shareholders' meeting Allied's existing board was also defeated on plans to pay a special bonus of HK\$1 a share. The investment company is instead to pay an interim dividend of 55 cents a share against 27.5 cents last year.

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JAPANESE EQUITY WARRANTS SERVICE

ISSUER—Warrant expiry date	Current Market Prices		Other Calculations	
	Wint Offer	Wint Share Price	Premium/ Gross Gains Ratio	Wint Gains
CASIO 5/3/89	41.50	43.00	1.50	10.80
CITOM 4/5/89	31.00	32.50	1.50	10.80
FUJI TELECOM 28/4/89	8.00	9.50	1.50	10.80
HAZAMA GUMI 1/1/89	7.00	8.50	1.50	10.80
J.S.R 28/4/89	7.00	8.50	1.50	10.80
KOBELCO 28/4/89	75.00	79.00	1.50	10.80
KAYABA 15/2/89	10.00	11.50	1.50	10.80
KUMON PRINT 20/12/89	6.50	7.00	1.50	10.80
MARINE 20/7/89	95.00	100.00	1.50	10.80
MITSUBISHI 20/7/89	25.00	30.00	1.50	10.80
MIT CHEM 20/7/89	25.00	30.00	1.50	10.80
MIT IND 20/7/89	18.00	19.50	1.50	10.80
MITSU GAS 20/3/89	12.00	13.50	1.50	10.80
MITSU E/S 16/10/88	25.00	25.50	1.50	10.80
MITSU E/S 16/10/88	75.00	84.00	1.50	10.80
MITSU E/S 16/10/88	11.00	12.50	1.50	10.80
MITSU MET 10/11/88	25.00	26.00	1.50	10.80
MITSU MET 10/11/88	89.00	92.00	1.50	10.80
MITSU MET 10/11/88	21.00	23.00	1.50	10.80
MITSU MET 10/11/88	12.00	13.50	1.50	10.80
NISSHO IWAI 1/2/89	69.00	71.00	1.50	10.80
OKAYASHI GUMI 5/4/89	44.00	47.00	1.50	10.80
OMRON TATEISHI 31/7/88	7.00	7.50	1.50	10.80
ONDO CO 20/3/89	31.00	34.00	1.50	10.80
OSAKA CEMENT 28/2/89	13.00	15.00	1.50	10.80
OPTEC DAI-ICHI 23/5/89	14.00	15.00	1.50	10.80
OSAKA TRANSFORMER 20/1/90	9.00	10.50	1.50	10.80
REEDS 20/3/89	10.00	11.00	1.50	10.80
SEIKO LTD 20/3/89	54.00	56.00	1.50	10.80
SEIKO TRANSPORT 17/3/89	54.00	56.00	1.50	10.80
SEIYU STORES 20/3/89	17.00	18.50	1.50	10.80
SUMI CONSTRUCTION 24/3/89	43.00	43.00	1.50	10.80
SUMI HEAVY 24/2/89	48.50	50.00	1.50	10.80
SUMI HEAVY 24/2/89	7.00	7.50	1.50	10.80
TOKYO ELECTRIC 14/3/89	1.00	1.00	1.50	10.80
TOKYO SANYO 8.4.87	20.00	21.50	1.50	10.80
TOKYO SANYO 8.4.87	13.00	14.50	1.50	10.80
TOKYO SANYO 8.4.87	13.00	14.50	1.50	10.80
TOKYO ENG 28/2/89	11.00	13.00	1.50	10.80
TOKYO ENG 28/2/89	7.50	9.00	1.50	10.80
YAMAMURA GLASS 9.5.89	11.00	12.00	1.50	10.80
YAMAMURA GLASS 9.5.89	5.50	6.00	1.50	10.80
YAMATO KOGYO 28/3/89	1.00	1.00	1.50	10.80

Further information from:
Freddy Glick, Simon Garside or Beverly Kelly on 01-349 8050
Daiwa Europe Limited, 14 St Paul's Churchyard, London EC4M 8BD

Simex sees prospects for expansion

BY CHRIS SHERWELL IN SINGAPORE

TRADING in a Japanese stock index futures contract, based on the Nikkei Average of 225 shares, will begin in Singapore by the second quarter of 1986, Mr Ng Kok Song, chairman of the Singapore International Monetary Exchange (Simex), said yesterday.

Speaking at the conclusion of Simex's annual general meeting in Singapore, Mr Ng said that to ensure a market in the non-motorcycle sector, sales of buggies, snowmobiles and golf carts were strongly.

Simex's annual general meeting also published yesterday, Mr Ng said that if in three years' time about 15 to 20 "locals" emerge as seasoned traders, "we should count ourselves fortunate."

Currently there are 130, but only 30 to 40 are currently in the trading pits—and as Mr Ng said yesterday, "the casualty rate is high."

The report says that the three-month Eurodollar interest

rate contract has shown the fastest growth in volume because financial institutions have found it efficient for managing short-term interest rate risk.

The U.S. dollar-D-mark currency contract is a "modest success," the report says, but the dollar-yen contract has been "disappointing." Interest from Japan remains only a potential until Japanese exchange control laws are amended to permit residents to deal in foreign futures exchanges.

The gold contract, which does not have the unique "mutual offset" arrangement allowing positions opened in Singapore to be closed in Chicago on the

Mercantile Exchange, has also shown a lacklustre performance.

The report says this reflects a general lack of investor interest in the metal.

Mr Ng said yesterday that Simex had not pushed hard for the planned offset link for gold, but that U.S. approval was "likely" in the next few months.

Regarding the stock index contract, negotiated by the Chicago Mercantile Exchange and the Nikkei Keizai Shinbun earlier this year, Mr Ng said a sub-subsidiary agreement was now being worked out between Chicago and Simex.

A second stock index contract, based on the broader Nikkei 500 Average, is due to be "grafted" onto the two.

A\$390m facility for Australian satellites

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AUSSAT, the government company handling the launch and operation of Australia's national communications satellite system, yesterday signed an A\$390m (US\$257m) long-term financing facility with a group of banks headed by Commonwealth Bank of Australia.

In addition to the loan facility, Aussat has negotiated A\$65m with syndicates of BT Australia, Manufacturers Hanover Australia, Barclays Australia, Commercial Continental, Capel Court (Royal Bank of Canada), Chemical All-Slates, Schroder Darling, Trans City, Wardley (Hong Kong), and Security Pacific.

Financing from this group is being in the form of promissory notes.

Reuter adds from Sydney: The Reserve Bank of Australia said yesterday it had told commercial banks that they could reduce their maximum value of liquid assets by an aggregate of A\$140m on Friday. The reduction in liquid assets is the first tranche of a gradual reduction in assets as banks switch to the prime assets ratio (PAR) arrangements announced in May from the Liquids and Government Securities (LGS) ratio, the central bank said.

Singapore airline lifts profits by 21.7%

BY OUR SINGAPORE CORRESPONDENT

SINGAPORE International Airline (SIA), the island state's national flag carrier, has shown a 21.7 per cent increase in profit from its airline operations in the year to March, according to the airline's in-house magazine.

The airline is the first in the Government's queue for privatisation, with 10 per cent

of its shares due to be offered to the public later this year, so the 1984-85 results are likely to be studied with special interest.

After profits, which include exceptional items like the sale of assets and dividends from subsidiaries, show a 16 per cent rise to S\$145m. The surplus arising from the sale of assets, which includes aircraft

is put at S\$52.5m, a sharp rise from the previous year's S\$21m.

SIA attributes its 20 per cent increase in profits to increased services to the U.S., Europe and Asia, and the use of bigger capacity aircraft like the Boeing 747 with a stretched upper deck, which saw their first full year of operation.

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TECHNOLOGY

Brighter future for optical signals

Geoffrey Charlish on overcoming the drawbacks of optical fibres

THE TRANSMISSION of information down hair-thin glass fibres rather than conventional copper wire is about to receive an important boost with the development of a new breed of devices that can switch and process optical signals directly.

In optical transmission signals are sent as a series of very short, coded light flashes instead of pulses of electric current.

A fundamental advantage is that because the wavelength of light is extremely short compared with the radio wavelengths used in electrical transmission, a large amount of information can be sent every second. In the technical language the fibre has a very high bandwidth. Furthermore, fibres are not susceptible to electrical interference, are lightweight and cannot easily be tapped.

Since the first achievements in the mid-1960s at Bell Laboratories and Standard Telecommunication Laboratories, Borehamwood, development has concentrated on reducing the loss in the fibres and making efficient light sending and receiving components.

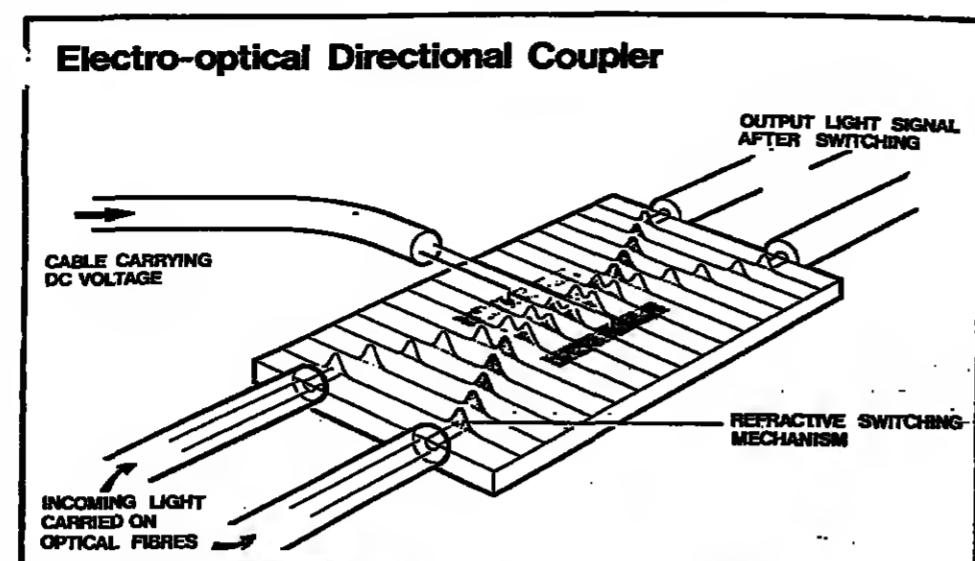
Recently, scientists have produced fibre and components that use a single, pure light of one wavelength. This allows even more pulses to be crammed in every second, increasing the amount of information and cutting the cost of sending it. These are the so-called "monomode" fibres.

Lately, telecommunications companies have been attacking the remaining drawbacks to optical transmission—that signals have to be converted back to their electrical form before they can be switched or processed.

One such company is Ericsson, the 73,000-strong £2.5bn turnover Swedish company which exports nearly 80 per cent of its output.

Teams in Stockholm are developing, for example, a device based on lithium niobate that can accept inputs from four single mode optical fibres and switch the light from any one of them into any of four output fibres.

"Everything is optical except the controlling signal," says Dr



Lars Thylen, a member of the development team. "All you need is a DC voltage to control the switching."

Normally, light "tunnels" across the surface of the chip to enter a fibre fixed in the opposite position on the far edge. But a voltage placed across two electrodes positioned on the surface produces changes in the refractive index of the substrate that shift the light to make it emerge from other fibres. Alternatively, the light can be stopped completely, allowing it to be switched on and off rapidly to produce pulse modulation of a stream of computer data pulses for example.

Arrangements of this kind, says Thylen, can be made to produce new light wavelengths, filter out unwanted ones, or shift input wavelengths to a new value—operations normally carried out by electronic circuits.

An experimental system appearing later this year will use an integrated optics chip pushing ahead with public network applications of optical fibre, working closely with the Swedish PTT to build a similar system in Gothenburg, are expected to be in operation by the end of this year.

Although fibre LANs are already on the market, they need optical/electrical conversions at each of the points where a device like a workstation or a computer is inserted.

The new LAN chip will be the first integration of a high-speed modulator and two optical switches. It will take data off the fibre, add other pulse trains by modulating a laser diode output with pulses from the terminal, and put the signal back on the ring. It will also extract data from the ring in a similar way for the local terminals. The purpose of the switches is to make the chip optically transparent so that the terminal can be bypassed if it is faulty or not in use.

Ericsson is also building a fibre optic cable television network at Skarpnack, a Stockholm suburb, to provide six additional TV channels to viewers. Each of 50 master head-ends (distribution centres) will connect by optical fibre at 250 megabits/sec to three local head-ends. Each local centre will supply about 4,000 subscribers over coaxial cable.

This, and a similar system in Gothenburg, are expected to be in operation by the end of this year.

Tube tunnel link brings hospital lectures at the touch of a button

SOME 50 YEARS after Leonardo da Vinci had demonstrated to scientists and anatomists the value of illustrations, one Andreas Vesalius published a massive volume of drawings to assist students of the human body. The book, *De Humani Corporis Fabrica*, is spoken of almost with reverence today by a little recognised profession, unassumingly known as medical illustrators.

Their discipline embraces not only hand-drawn illustrations and knowledge of medicine, but photography, television, film, even computer graphics. Unexpectedly, they typify the way the medical sciences have always been in the forefront in exploiting visual media.

Some of the earliest uses of photography were in medicine or related fields, such as the work of Dr Marey—a French physiologist who in the 1880s employed the camera to investigate human movement.

In more recent times, the first regular user of teleconferencing—two-way satellite television—was the medical profession.

The techniques of medical photography are now well-established. They cover methods for making the invisible visible, providing visual records for assessing the progress of patients, and of course teaching.

Education, which has always figured high in the workload of medical illustrators, has recently yielded one of the most spectacular applications of cable television. While the entrepreneurs, politicians and programme makers have been get-

ting into a hiatus over cable, the medical profession has quietly installed what could be one of the most extraordinary fibre optic networks in Europe.

of the simplest ideas employs multiple exposures to record tremors in patients with Parkinson's Disease. At St. Mungo's Hospital in Scotland, a 15km fibre optic network has been laid, using District line underground tunnels, old tramlines in the streets and electricity board ducting.

Lecture rooms in all the hospitals are connected to the network, and programmes can be originated from operating theatres, wards and even intensive care units. The system is truly interactive, enabling any student at other hospitals to press a button and have both audio and visual entry into the network.

Electronic media are seen as having particular promise in diagnostic work because the picture information can be processed by computers. Photographic images of organs, tissue or specimens can be electronically improved to improve the visibility of suspect areas—even digitised and processed numerically to yield a quantitative analysis.

Conventional photography still has an important role. One

Video & Film

BY JOHN CHITTOCK

The system connects six hospitals in London, from West to Western General hospital in the east. Some 15km of fibre optic cable has been laid, using District line underground tunnels, old tramlines in the streets and electricity board ducting.

Another idea is the use of holography to capture in one picture a range of successive perspectives generated by computer graphics. One interesting application for this in medicine is to take a succession of X-ray images of a patient, and then compare them in a cinema hologram which is shown in an operating theatre can inspect—moving his viewpoint to see the structures from different angles.

A third application, this time in the social work field is to use photography and simple tape/slide programmes to urge closer attention to the environment in old people's homes.

Simple changes in the furnishing or layout of a home can bring dramatic improvements for elderly residents. Preety net curtains, for example, cause difficulty of day-night—and cause problems for elderly cataract sufferers. Explaining this to those responsible for the homes is less effective than actually showing it via photography, as if through the eyes of a cataract sufferer.

Big groups move in on science park

LEADING Swedish companies have expressed interest in setting up research laboratories on a science park planned to open at Chalmers University in Gothenburg next year.

According to Mr Douglas McQueen, a manager at the innovation centre at the university which seeks to support small technology-based businesses, the big companies want links with Chalmers mainly because it helps them recruit promising scientists.

The companies include Volvo, SKF, Saab, Bafors, Electrolux, Asea and Ericsson.

Over the past 24 years, the innovation centre has helped—for example by advising on aspects such as marketing—in the start of about 100 companies formed from Chalmers staff.

The Chalmers centre also houses three small companies formed by ex-university researchers. These organisations, which employ about 16 people, make testing devices for X-ray machines, electronic components for the graphics industry and optical hardware for laser instruments.

Bubbling with health . . .

AMERICAN scientists are attempting to use microscopic, man-made bubbles to deliver drugs into the bloodstream of people and animals.

The bubbles, called liposomes, operate in a similar way to the lipids which comprise the membranes of plants and animal cells. Within the interior of liposomes, engineers can put drugs or other compounds which can then be transported into people's bodies, for instance via the bloodstream, using the bubbles as carriers.

The Princeton Liposome Company of Princeton, New Jersey, is developing several products based on a novel technology it has developed for entrapping drugs within liposomes.

The company, formed four years ago, has been granted a U.S. patent that describes the way it makes its liposomes, which are called stable plurilamellar vesicles (SPLVs). With SPLV technology, scientists can turn out liposomes at low cost which can be transported relatively easily and have a useful action against a range of diseases.

Cash for college entrepreneurs

RESEARCH Corporation, an Anglo-American company that is attempting to commercialise technologies developed at British universities, plans to set up a £5m-£10m fund to support budding academic entrepreneurs.

Dr Charles Desforges, chief executive of the Windsor-based company, is talking to financial institutions about the fund, which would finance technologies in an early stage of development.

Research Corporation is a joint venture between the U.S. organisation of the same name and Investors in Industry, the British finance group. The Windsor organisation was set up last year and has agreements with 22 UK academic institutes under which they would hand over to the company ideas for commercial application.

Research Corporation (U.S.) is a non-profit organisation founded in 1912 that puts commercial use ideas from American academic institutes. Cash earned from these ventures allows pieces of computing equipment to talk to each other in, say, an office building.

Dr Desforges says the ideas from UK universities are in

larger, perhaps £5m.

A few months ago, Prelude Technology, a new group backed by pension fund managers and Cambridge Consultants, announced a £5m fund to finance research ideas.

The conventional route for the commercialisation of ideas is by the academic institute arranging for an established company to take out a licence on a specific technology and turn this into a product.

Until recently, the state-owned British Technology Group had the statutory duty to investigate such ideas and had the right of first refusal over whether to take them to the commercial stage.

But after a change of Government policy, academic institutions have a choice of organisations to which they can take their inventions.

Under Research Corporation's procedures, it takes over ownership of the ideas developed at the university. Three-fifths of the cash earned from successful commercialisation of the inventions are returned to the institute. The remainder tops up a trust fund that finances individual research projects.

Electricity Supply Commission, South Africa

Highlights from the Chairman's Review and Financial Statements for the year ended 31 December 1984

The electricity supply industry in South Africa in 1984 was subject to four major influences: the state of the economy; Escom's financial position; the performance of the electricity supply system; and a proposed new management and control structure for Escom.

ENERGY SUPPLY AND THE ECONOMY Following new, lower estimates of long-term growth in gross domestic product, Escom adjusted its capital expansion projections downwards from 0 long-term annual average growth rate of 7% to 6%, and may even go below this depending on further economic conditions.

For nearly 18 years Escom has provided flexibility in its power station construction programme, allowing for the deferral, or cancellation, of later generating sets if this should become necessary.

This policy was followed in 1984 when a number of such generating sets and other projects were deferred. In present Rand values the deferrals represent a reduction in capital expenditure of R5 800 million over the next ten years. Total capital expenditure for this period is now estimated at R5 400 million.

Interest financing generated by the Capital Development Fund has declined steadily since 1982. In 1984 it represented 23.5% of capital expenditure, compared with a high of 41.3% in 1980. The present coverage of capital expenditure by the Capital Development Fund is not regarded as satisfactory in the long term. Escom has allowed the coverage to drop temporarily in the hope of obtaining some short-term economic gains for the country. However, the long-term implications of this will be assessed internally to ensure 30% capital utilisation. Investors will be watching the situation carefully and it is doubtful whether the present lower rates of interest financing will be accepted as sound practice.

THE SUPPLY SYSTEM

A major achievement in 1984 was the commissioning of the first generating set at Koeberg, Africa's first nuclear power station. It performed well in 1984 and in its first six months generated 4 000 million kWh.

NEW MANAGEMENT AND CONTROL STRUCTURE

The new Electricity Council was legislated for in 1985 with the present Electricity Supply Commission, determine Escom's policy and objectives and long-term financial and operational plans. The Electricity Council will be responsible for the exercise of the powers and the fulfilment of its duties. The Management Board will manage Escom's affairs in accordance with that policy and objectives determined by the Electricity Council. The Management Board will be appointed by the Electricity Council.

PROSPECTS

South Africa is going through a difficult phase of adjustment to secure sound economic development. The electricity supply industry has responded well to the situation by, on the one hand, trying to reduce its costs and, on the other hand, adopting a flexible approach in its capital expansion programme. The objective of this response is neither to burden future consumers with unduly high costs nor to prejudice future economic growth of the Republic by inadequate provisions for electricity demand.

JAN H SMITH
CHARMAN
30 April 1985

BALANCE SHEET

For the year ended 31 December 1984	1984	1983
Trade receivables	10 267 210	15 250 919
Stock, materials and fuel	73 126 022	87 171 077
Other non-current assets	3 603 022	2 359 072
Current assets	602 185	359 733
	34 473 357	18 674 536

INCOME STATEMENT

For the year ended 31 December 1984	1984	1983
Trade receivables	3 620 713	3 201 904
Other receivables	1 250 577	1 091 317
Net earnings	1 624 452	1 624 452
Less: Loan charges	1 624 452	1 624 452
Interest, finance and other costs	1 298 751	810 063
	147 887	865 016

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

For the year ended 31 December 1984	1984	1983
Source of Funds	1 266 452	1 277 472
Trade receivables	3 620 713	3 201 904
Other receivables	1 250 577	1 091 317
Net earnings	1 624 452	1 624 452
Less: Loan charges	1 624 452	1 624 452
Contribution to Reserve Fund	70 000	50 000
	287 144	347 007

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

For the year ended 31 December 1984	1984	1983
Source of Funds	1 266 452	1 277 472
Trade receivables	3 620 713	3 201 904
Other receiv		

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UK COMPANY NEWS

Brown & Tawse advances by 65%



THE EXPANSIONIST policies of Brown & Tawse, the Dundee-based industrial distributor and engineer, helped turnover for the year to March 31 1985, rise by 48 per cent, producing pre-tax profits 65 per cent higher.

Turnover rose to £91.1m from £62.2m, with pre-tax profits of £5.36m, compared to £3.25m for the previous year. It is proposed to increase the final payment by 25 per cent to 4.5p net, making a total dividend for the year of 4.8p.

Operating profit was almost doubled to £8.21m (£3.13m), of which existing industrial distribution businesses accounted for £4.26m, up from last year's £2.73m. New acquisitions in that division provided £1.58m, reflecting the full-year's results of C. Parker and Brooks and Walters, which were acquired in March 1984.

The board says the two companies achieved an encouraging first year contribution with both sales and profits showing a significant improvement on the year before.

Existing businesses showed corresponding progress. The

prices of many steel and tube products were rising and sales volume increased.

The directors add that they are continuing to look for further expansion and announce the purchases for £400,000 of Target

Industrial. The company is a specialist hose distributor, based in Leicester. It supplies hoses and fittings to automotive, agricultural, and industrial users throughout the East Midlands.

It will extend the range of products sold by Brown & Tawse. Turnover for the plant sales companies was higher, but operating profits were down at £3.67m, against the previous year's £4.00m, due to the more competitive conditions in the construction industry.

The board says that demand for all the group's products remains firm and prospects for this year are favourable. The wide range of products and increased national coverage will continue to result in greater benefits.

Turnover was £2.21m, compared with £1.09m for the previous year when there was an extraordinary credit of £69,000.

Earnings per share came out at 14.5p, up from the 1983-84 figure of 8p.

• comment

Shareholders will probably never really know whether it was the

unwelcome attentions of Caparo Industries which helped Brown & Tawse to achieve these excellent results. Clearly, the acquisitions more than carry their weight, but the increase in operating profit is less than half of

the increase in operating profit. And the company capped yesterday's preliminary announcement with news of a further purchase — Target Industrial. The group's long-term growth strategy is diversification from traditional steel stockholding into distributing a broader range of industrial components. Nevertheless, Brown & Tawse is, as yet, no Brammer — it lacks a comprehensive national distribution network or a strong presence in any overseas market. The shares, then up 4p to 14.2p, are likely to mark time until the group's diversification brings more enduring rewards.

At present, the share price is on a prospective multiple of 8, assuming current-year profits of 6.6m pre-tax and a 38 per cent tax charge. The yield is a useful 6.4 per cent, enough to help protect investors against the risk of a fall.

Edinburgh fund managers in merger

TWO EDINBURGH fund managers, Stewart Fund Managers and Ivory and Co., are to merge on July 1. The new group, Stewart, Ivory and Co., will manage about £270m, including the £175m Scottish American Investment Trust.

Mr James Ivory and Mr Ian Ivory of Ivory and Co. will join the six Stewart directors on the board of the new company, which will be wholly owned by its executives.

Ivy and Co. was formed in 1981 when the two Ivory brothers left the leading Edinburgh fund management house, Ivory and Sime, taking its private client business. As the funds under management have grown from £13m to

£110m, they have found it necessary to look for increased administrative support, Mr Ian Ivory said.

Stewart Fund Managers was created in 1970 from the management of £10m in the U.S. property interests of the Scottish American, but has since diversified into unit trusts and international pension fund management.

There is little overlap in the two groups' areas of business. Stewart will contribute all the investment trust money and the majority of the unit trusts, while the bulk of the pension funds and almost all the private clients come with Ivory and Co. Stewart's pension funds are mostly U.S. Erisa accounts.

Of the new company's funds under management, of £183m under management, £183m is in investment trusts, £27m in unit trusts, £90m in UK and U.S. pension funds, and £7m in private client and charitable funds.

Purchases boost profits for Thermal Scientific

ACQUISITIONS ensured another year of growth for Thermal Scientific, the USM quoted scientific instrument maker.

On turnover up by 82 per cent to £7.68m from £4.22m, pre-tax profits for the year to the end of March 1985 had doubled from £2.07m to £1.03m. And the increase in operating profit is

25 per cent.

Mr Sykes adds that further

organisational growth

is planned.

he said he aimed to get his

minnow,

take its place

among the top 10 thermal technology groups in the world. On present form he is going the right way

out.

The market sector is

in a highly competitive industry

but has profited through

investing heavily in product

development and increased market penetration.

Plans are also advanced

for further acquisitions.

"Our

objective

remains to build a

leading international group in

thermal and related technology."

The present year is

well started

and the board is looking for

more progress.

Mr Hugh Sykes, the chairman,

says this year has been a

period of successful development

for the company with all the

units producing

satisfactory

results.

Carbolite, Stanton Redcroft

and their subsidiary

increased their profit contribu-

tions by 30 per cent.

Net tangible assets per share

were down from 30.5p to

16.5p.

The group designs and

manufactures

electric

laboratory

and environmental

analysis

instruments

and plastic extrusion equipment.

• comment

Mr Hugh Sykes, Thermal

Scientific's chairman, believes in

setting his sights high: yesterday

he said he aimed to get his

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UK COMPANY NEWS

BBA in £16m agreed offer for Synterials

BY LUCY KELLAWAY

BBA, a manufacturer of conveyor belting, industrial textiles and friction materials, has launched an agreed £16.3m bid for Synterials, the Dutch-based company which raised a record £20m when it joined the USM in 1983.

The acquisition of Synterials, which designs and manufactures production moulds and re-inforced plastics using computer technology, is viewed by BBA as an extension of existing businesses both in terms of products and geographical spread. The company says that Synterials will complement the activities of its recently acquired subsidiary Raliko, which is involved with high-technology fibre-reinforced

At the end of March, Synterials had net cash balances of £12.8m which will be used to reduce BBA's borrowings, and hence strengthen its balance sheet. BBA launched a £8.1m rights issue in March following the £15.8m acquisition of Cape Industries automotive businesses earlier that month.

Synterials, which came to the USM as a start-up venture, has yet to make a trading profit although after interest received made a profit of £528,000 in the first half of this year. In September 1982, the technical director resigned from the company, and at the beginning of this

year the company unveiled an unusual plan to repay its shareholders £20m at 100p issue price, having initially overestimated the amount of working capital it would need.

Last month the repayment offer was reduced slightly, and following a 13-for-2 scrip issue, stands at 85p a share. This is to be waived if the bid goes through, although the BBA deal contains an equivalent cash alternative.

"All Synterials high-technology problems are virtually at an end. We'll pick the company up and knock it into shape," says Ray Mitchell, finance director at BBA, said yesterday.

At the time of Synterials' acquisition, Mr John Hill, who will resign from the board if the bid succeeds, yesterday said: "There is good logic in putting the two companies together, and the price is right."

Terms of the deal are that BBA shares for every 19 ordinary shares in Synterials. Full acceptance would increase the capital of BBA by 21 per cent, and involve the issue of 18,600 new shares. Based on an 83p BBA share price, the deal values Synterials shares at 8.74p each.

There is a cash alternative offered by Morgan Grenfell which has agreed to buy up to 88 per cent of the new BBA shares at 77p each.

Chrysalis rift confirmed

SPANDAU BALLET, the pop group, yesterday confirmed that it was seeking to terminate its contract with Chrysalis records and was claiming for damages as a result of alleged breach of contract.

Chrysalis, which announced details last week of its merger with Management Agency and Music, numbers Spandau Ballet as one of its major artists, and has sold about 10m of its records and tapes.

The group admitted "surprise" at the failure of the merger document to mention the claim

for damages and said that it had "no intention of entering into any future relationship with that company in any capacity."

Chrysalis said yesterday that no allowance had been made in its prospectus for any future earnings from Spandau Ballet, despite the fact that the group was under contract to produce two more albums.

The record company described the chances of an award of damages as "remote" and said that it was "unlikely that such damages would be material in the context of the proposed merger."

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This advertisement appears in connection with the rights issue of 74,204,535 Convertible Preference Shares of the Company which are to be offered for subscription at par to ordinary shareholders on the register at the close of business on 20th May, 1985 on the basis of one Convertible Preference Share for every three Ordinary Shares of 25p each then held. Application has been made in the Council of The Stock Exchange for the Convertible Preference Shares to be admitted to the Official List and listing is expected to become effective on 25th June, 1985.

Details of the listing particulars relating to the Company and the Convertible Preference Shares required by The Stock Exchange (Listing) Regulations 1984, are available in the Exetel Statistical Services. Copies of such particulars may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 15th July, 1985

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Nova Knit rescue plans fail and a receiver is appointed

BY CHARLES BATCHELOR

Nova (Jersey) Knit, a supplier of knitted fabrics to Marks and Spencer, has gone into receivership after its board spent an unsuccessful three months attempting to put together a financial rescue package.

Nova, the shares of which have been suspended from trading on the Stock Exchange since March 28, yesterday said its board had requested the appointment of a receiver and manager. Mr Michael Arnold, of Arthur Young, the accountants has been appointed.

Nova was suspended at 21p, valuing the company at £687,000, after it disclosed it was not in a position to repay the 7½ per cent unsecured loan stock on the due date of March 31 1985.

Since then discussions have been taking place between the company, its bankers, advisers and the trustees of the loan stock in an attempt to save the group.

Nova lost £221,000, after tax, in the year ended March 1984, and a further £25,000 in the six months ended September 1984.

In March it was announced that Mr G. T. Craggs, a consultant, would be appointed managing director in place of Mr Frederick Strasser, who remained as chairman.

Nova stirred up considerable controversy two years ago when it suddenly moved its operations from Wales to Nottingham while the workforce was on holiday.

Johnson Matthey £11m disposal

BY ALEXANDER NICOLL

Johnson Matthey, the precious metals group, is selling its interest in a specialty chemicals joint venture to the other partner, UOP, of the U.S., for £1m in cash.

The sale has been under negotiation since before Johnson Matthey ran into difficulties last year with its near-collapsed Bank of England rescue of

its banking arm.

The stake being sold is a 50 per cent holding in Universal

Matthey Products and its subsidiary, makers of catalysts, chemicals and instruments for the oil and petrochemicals industries.

The venture was set up to use platinum produced by Johnson Matthey and know-how belonging to UOP, a subsidiary of Signal Companies. It was bought by Johnson Matthey in 1978.

The £1m price, which compares with a book value of £6.5m, will be used to reduce the

Lep paying £7.8m for transport group

BY ALEXANDER NICOLL

Lep Group, the international freight forwarder, is buying Swift Transport Services, a UK distribution, warehousing and transport company, for £7.8m.

The purchase price includes the assignment of a £1.5m loan by Investors in Industry, which holds a 30 per cent stake in Swift. Lep is issuing 3.4m shares which will be placed on behalf of the vendors at 230p each. Lep shares fell 7p to 233p yesterday.

Mr John Leach, Lep finance director, said Swift would operate independently of its freight forwarding business, but would respond to increasing demand from Lep customers for door-to-door, rather than depot-to-depot, services.

Swift had pre-tax profits of £490,000 in the year ended May 31 1984 and estimates that the figure rose to about £850,000 in the latest financial year. The purchase price is subject to audited profit figures.

Swift's existing operating management will stay with the group.

Lech last year made an unsuccessful attempt to acquire Munford and White, a UK security alarm manufacturer. It also bought 49 per cent of National Guardian Corporation, a central station alarm business which is to be floated on the U.S. over-the-counter market.

It has taken full control of

and of Redifusion, the television rental and night simulation company, though most of Redifusion has since been sold. It has also made a large number of acquisitions in the publishing and construction-related field.

BET said its relatively-small headquarters staff of 20 executives and 50 support staff, meant removal out of London would not achieve major savings, so it would be returning to Stratton House.

It will move into Redifusion's offices at Carlton House, Lower Regent Street, while refurbishment is carried out. Six floors of Stratton House are occupied by Langans Brasserie, an airline, a bank and 16 other tenants.

It has taken full control of Initial, the linen rental group of

existing resources.

Hayhurst has been an associate member of the Saatchi and Saatchi Compton worldwide network for the last six years. Its clients include Unilever, Nestle, Cadbury-Schweppes and the Toronto Dominion Bank.

In 1984, Hayhurst made adjusted pre-tax profits of £1.35m (£240,000), and at the end of the year its net tangible assets were some £1.29m (£200,000). By the effective date of the acquisition the latter are expected to be around £2m (£1.24m).

COMPANY NEWS IN BRIEF

HANSON TRUST, the diversified holding company, is giving the U.S. the highest priority in its acquisition programme, according to Mr Martin Taylor, a director. "It is highly likely that our next acquisition will be in the U.S. and will be of some substance to be sold. We believe the U.S. is a more interesting market than the UK." Hanson announced plans for a £515m rights issue—the largest UK private sector rights issue—on June 10. Shares of some of the UK companies rumoured to be Hanson's next UK takeover target eased yesterday in the wake of Hanson's comments.

ARDEN AND COBBEN HOTELS has received an approach which may lead to an offer being made for the company's shares. Yesterday's share price was 400p. The company, believed to be the only

remaining publicly quoted unincorporated hotel group in the UK, last year made pre-tax profits of £123,000 on a turnover of £1.4m.

ROBERT MOSS has received acceptances totalling 20 per cent of Cole Group's equity—it already held 8.1 per cent. Closing date of the £5.72m offer has been extended to July 5.

SUTHERLAND, the engineering, distribution and packaging group headed by Mr David A. Bell, has increased its holding in F. H. Lloyd, the foundry group, from 20.15 per cent to 22.85 per cent

GREEN PROPERTY's offer for sale of 6.6m shares in the Dublin-based company closed on Friday with the level of subscriptions just covering the sale. All applications have been accepted in full and dealings start tomorrow.

CRAIG & ROSE, paint and varnish manufacturer, just kept in profit in the second half to the tune of £3,000. This means the overall pre-tax profit for the year 1984 fell from £2,000 to £27,000, but the dividend was again 47p net, the final being 38p. Turnover fell to £4.82m (£4.95m). Earnings were 52p (50p) per share.

USBORNE & SON (London) has 3,580 shares (58.02 per cent) in Feedex Agricultural Industries, following purchases in the market.

HOBSON directors say that Mr G. R. Nicholson, former managing director, has brought further High Court proceedings against

HENNEMIC AND GENERAL TRUST has increased its net revenue from £207.000 to £21.75m for the year ended March 31, 1985, after tax £1.55m (£502,000). There are investment gains of £344,000 (£88,000). The trust is a subsidiary of Hamros.

the company and its subsidiary, Hobson Process and is seeking compensation as the alleged inventor of the Hobson process.

INSPECTORATE has acquired 2.25m ordinary shares (17.02 per cent) of RT. This follows its announcement on June 13 of a recommended cash offer for RT.

WALTER DUNCAN and Goodrake purchased from an associate company 222,880 ordinary shares of Brown Shipton Holdings, which brings its total holding up to 2.37m ordinary shares (16.46 per cent).

TWYFORD INTERNATIONAL the plant interests in both Europe and the U.S., has made a formal offer for a controlling interest in the Asmer Group, a UK plant breeding and seed company. The development is viewed favourably by the boards of both companies, with the Asmer directors signalling their approval of proposals to offer their shares to their shareholders. Negotiations will be continuing in the coming weeks.

BOEING has increased its net revenue from £207.000 to £21.75m for the year ended March 31, 1985, after tax £1.55m (£502,000). There are investment gains of £344,000 (£88,000). The trust is a subsidiary of Hamros.

GLOBE shows small isn't always beautiful

GLOBE is the UK's largest listed investment trust. Over the past ten years dividends have substantially outpaced the Retail Price Index, while the net asset value of shares has more than tripled. "We believe", said David Hardy,

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Chairman, in his annual statement, "we can turn to shareholders' advantage our ability to make good decisions swiftly, putting substantial sums to work..."

Dividends were up 10% to 9.90p per share.

Net assets were up 12.68% to £629.4m.

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FT COMMERCIAL LAW REPORTS

Breaches of court order authorised by union

EXPRESS AND STAR LTD v NATIONAL GRAPHICAL ASSOCIATION AND ANOTHER

Queen's Bench Division: Mr Justice Skinner: June 24 1985

WHERE A trade union carries out the formalities of obeying a court order restraining it from persuading members to break their contracts of employment or to block the work of related employers, it is nevertheless responsible for its officials' acts in so persuading members if it signifies by clandestine methods of approval that such is its policy.

Mr Justice Skinner so held when imposing a fine on a defendant trade union, the National Graphical Association and another, for breach of an injunction granted to Express & Star Ltd, and other newspaper companies by Mr Justice Hodgson's order.

Section 15 of the Employment Act 1982 provides: "Where proceedings in tort are brought against a trade union . . . to procure the doing of an act . . . that act shall be taken to have been done by the union if . . . it was authorised or endorsed by a responsible person. (3) . . . an act shall not be taken to have been authorised or endorsed by a responsible person unless it was authorised or . . . endorsed . . . (4) by an official who is an employed official. (4) An act shall not be taken to have been authorised or endorsed . . . (5) . . . an Act . . . (6) the act has been repudiated . . . (5) . . . an Act shall not be treated as repudiated unless (a) it is reasonably practicable for the plaintiff to show that HIS LORDSHIP said that the plaintiff newspaper companies wanted to take advantage of recent technological advances which would mean virtually eliminating the composing room.

They gave an undertaking that there would be no redundancies, but were unable to reach agreement with the union. They therefore went ahead in February 1983.

The union threatened disciplinary action against any employee who operated the new system. It obeyed union instructions, not only at the plaintiff companies' premises, but at other shops where their material was printed.

As a result, on March 1, Mr Justice Hodgson made an order: (1) restraining the union from persuading union members to act in breach of their contracts of employment (a) other than pursuant to a ballot, or (b) with any third party so as to interfere with the companies' trade business; (2) requiring the union to withdraw any order given to members to act in

breach of their contracts of employment.

Following the court order the union sent circular 62/85 dated March 7 to all branches withdrawing earlier instructions on blocking.

In the present application the plaintiff companies complained of the court's establishment that Mr Morgan, Mr Webb and Mr Ellis were all involved in a breach of paragraph 1(b) of Mr Justice Hodgson's order.

The question was whether the union was responsible for the acts of Mr Lowe, Mr Harris, Mr Morgan, Mr Webb and Mr Ellis. The court raised three questions:

(1) Was the union vicariously responsible for the acts of the officials?

Mr Goudie for the union submitted that the union was a federation of independent units.

Members of the branches (ie members of the union) might think they were authorised to do it, but they were not. To regard the union as a federation of branches was a wholly artificial concept, clearly contradicted by the union rules: Rule 5(6) was conclusive: "For the purpose of any administrative function, the union shall be divided into branches . . . The territorial areas of each branch and the formation of new branches shall be matters for the discretion of the National Council." The organisation was monolithic, not federal.

Mr Goudie further argued that all the officials concerned were acting contrary to the orders of the union expressed in circular 52/85.

The court was satisfied there was a concerted breach by Mr Lowe and Mr Harris of the terms of paragraph 1(b) of Mr Justice Hodgson's order.

The work of one of the plaintiff companies was blocked by employees of another printing company in North Wales after a chapel meeting held on April 10.

The meeting was attended and addressed by Mr Morgan, Secretary of the North Wales branch, and by Mr Harding, a national official.

Overseers at the company, though members of the union, were forbidden to attend. The printing and a meeting was held on April 22 at the plaintiff companies' premises, by six overseers, two fathers of chapels, Mr Morgan, one national council member named Mr Webb and one national official named Mr Ellis.

The evidence was that at the meeting Mr Morgan said the union wanted the North Wales branch to continue to work in order to bring financial pressure on the plaintiff companies in breach of Mr Justice Hodgson's order.

(2) Were the officials "responsible officials" of the union within section 15 of the Employment Act 1982?

Unless the acts complained of

were authorised or endorsed by such an official, the union enjoyed immunity from process. Mr Goudie took the point that section 15 had no application because of the procedure used. That was wrong. The originating process for the proceedings was a writ and the cause of action was in tort. The present motion was but a step in the same proceedings. Section 15 applied.

Mr Goudie submitted that Mr Morgan, Mr Webb and Mr Ellis were all involved in a breach of paragraph 1(b) of Mr Justice Hodgson's order.

The question was whether the union was responsible for the acts of Mr Lowe, Mr Harris, Mr Morgan, Mr Webb and Mr Ellis.

Mr Goudie submitted that Mr Lowe, Mr Harris and Mr Ellis were "employed officials".

(3) Were the officials' acts repudiated by the union within section 15(4) (b)?

Because the union had never acknowledged its responsibility for the acts of Mr Lowe and Mr Morgan, it had never attempted to repudiate them. It gave evidence that Mr Ellis attended meetings without its knowledge and consent and that it would have repudiated his acts had it known.

In the case of Mr Harris the union relied on a letter addressed to him by the General Secretary, dated May 15. It stated that Mr Harris had supported action contrary to the order of the court, his support was repudiated.

That was not a repudiation. It amounted to a conditional and half-hearted reprimand and no more.

A repudiation involved an open disavowal and disowning of the acts of the official concerned which must, at the very least, be communicated to the victims of the tort. A true repudiation would also have involved a disowning of Mr Harris to all the members of the union who attended the meeting on April 10.

Thus the union was liable for breach of the injunction committed by its officials. The letter sent to the West Midlands to organise industrial action came authorised by nods, winks, the turning of blind eyes and similar clandestine methods of approval, which did not appear in records or minutes or circulars, encouraging their members to block work emanating from or going to the plaintiff companies.

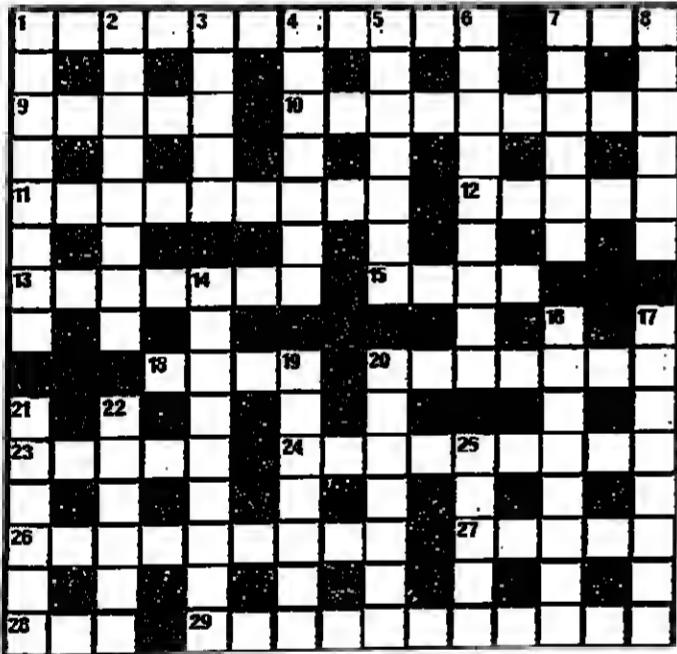
The union must pay £7,500 for each of the two proven breaches.

For the union, James Royal QC and Elizabeth Slade (Kershaw, Gurney and Matheson).

For the companies: Molson Lee QC and John Mitting (Fryland, Martindale, Birmingham).

By Rachel Davies
Barrister

F.T. CROSSWORD PUZZLE No. 5,752



APPOINTMENTS

New members for Securities and Investments Board

The Governor of the Bank of England has appointed the following to be members of the SECURITIES AND INVESTMENTS BOARD: Mr Edward Ray, senior partner, Spicer & Pepler, member of the City Capital Markets Committee; Mr John Abel, chairman and chief executive officer of Orion Royal Bank; and Dr David Alexander, managing director, E. D. F. Macleod & Partners, chairman of the London Commodity Exchange.

The new members, like those already appointed, will serve in a personal capacity and on a part-time basis. The Bank says the new members will "bring valuable expertise and practical experience to the board in areas not at present directly covered, including . . . capital and financial bond dealing and commodity and futures markets."

The latest appointments do not necessarily bring the board up to its final size and it remains possible that one or more additional members will be added.

Mr Kevin McCoy, human resources manager for AMERICAN CAR (UK) and its TRIFED software division, has been appointed personnel director for the company.

Mr Jonathan Grant has been appointed a director of JACKSON CATERING EQUIPMENT, Leeds. Previously the company's financial advisor, he is a partner with Leeds accountants Grant & Co, where he is responsible for the corporate finance division.

Mr Richard Marks has been appointed director of Edinburgh's ROYAL PAVILION Art Gallery and Museums Department to replace Mr John Morley who has been appointed director of the UK banking department. Mr Fosbush of the oil department and Mr Lamble, formerly with National Westminster Bank USA, is in charge of the shipping department. Mr Steven Hartnell has been appointed a director of Mr Burrell Collection and Extension Services. The Burrell Collection has just gained the Museum of the Year award. Ms Marla Waller has been promoted to deputy director and principal keeper of antiquities and interpretation.

The board of CO-OPERATIVE RETAIL SERVICES has elected Mr Brian Hellwell as chairman. He succeeds Mr W. E. (Bill) Wiles, who was not seeking re-election. Mr Hellwell was elected to the board in 1979. He is a member of the Yorkshire regional committee of CWS and is also a director of CWS and CIS.

At the annual meeting of the OIL AND CHEMICAL PLANT CONSTRUCTORS' ASSOCIATION, Mr R. Scott of Davy McKee (London), Mr G. T. Skelding of Brown and Root (UK), and Mr J. M. Coulson of Foster Wheeler Energy, were elected chairman, vice chairman and treasurer respectively.

Dr John H. Henderson, adviser in mental health to the World Health Organization, has been

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Prices at 3pm, June 24

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month		12 Month		12 Month		12 Month		12 Month		12 Month		12 Month		12 Month		12 Month		12 Month			
High	Low	Stock	Div. Yld.	P/ Stk.	Skis	Div. Yld.	P/ Stk.	Skis	Div. Yld.	Stock	Div. Yld.	Stock	Div. Yld.	Stock							
232 18	AAR	.49	2.6	14	65	18	18	18	1	2	5	Wibald	72	15	43	24	CHNY p/1.87	4.5	43	30	24
216 18	AGS	.50	2.7	12	404	14	132	132	1	2	2	BallCo	23	13	8	29	EPG p/1.37	2.5	16	266	311
214 13	AGT	.50	2.7	10	302	10	105	105	1	2	2	BallCo	23	13	8	29	EPG p/1.37	2.5	16	266	311
48 24	AMR	p/2.18	8.6	5	22	22	22	22	1	2	2	BallCo	23	13	8	29	EPG p/1.37	2.5	16	266	311
225 14	AMR	p/2.87	11	1	22	22	22	22	1	2	2	BallCo	23	13	8	29	EPG p/1.37	2.5	16	266	311
141 72	AMR	p/2.87	11	1	22	22	22	22	1	2	2	BallCo	23	13	8	29	EPG p/1.37	2.5	16	266	311
61 43	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
18 21	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
21 21	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
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27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	33	11	92	325	EPG p/1.37	2.5	16	266	311
27 18	ASA	.24	0.4	128	50	50	50	50	1	2	2	BallCo	3								

NYSE COMPOSITE PRICES

12 Month P/ Siz
High Low Stock Div. Yld. E 100s H

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(b). b-annual rate of dividends plus stock dividend. c-liquidating dividend. cdc-called d-new yearly low. e-dividend declared or paid in preceding 12 months. f-dividend in Canadian funds, subject to 15% non-residence tax. g-dividend declared after split-up or stock dividend. h-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. i-dividend declared or paid this year, an accumulated issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. rd-next day delivery. P/E-price-earnings ratio. t-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split. ss-share. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading history. w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wa-when issued. ww-with warrants. x-ex-dividend or ex-rights. xx-ex-distribution. xx-without warrants. y-ex-dividend and sales in full. yd-yield z-sold in full.

AMEX COMPOSITE PRICES

Prices at 3pm, June 2

Stock	P/ E	Ss 100s	High	Low	Close	Chg.	Stock	P/ E	Ss 100s	High	Low	Close	Chg.	Stock	P/ E	Ss 100s	High	Low	Close	Chg.	Stock	P/ E	Ss 100s	High	Low	Close	Chg.					
Action	16	24	25	24	+ 1		Cubic	.39	12	28	21	20 ¹	20 ¹	- 2		InstBy	7	93	15	15	15	- 1		Regan	.12	44	5	15 ¹	15 ¹	15 ¹	- 1	
AdRust	.14	20	12	25 ¹	25 ¹	- 1	Curitca	.92	16	9	27 ¹	25 ¹	27		InstSyp	25	3	21 ¹	20 ¹	21 ¹	+ 1		Ranegg	.12	40	13	18 ¹	18 ¹	18 ¹	- 1		
Adote	26	21	24	17 ¹	17 ¹	- 1	D	D								InstTyr	.40	21	114	114	114	- 1		Reart	A	40	44	43 ¹	43 ¹	43 ¹	- 1	
Aeron	83	36	5	49	5		Damson	2	11	39	33	34	34	- 1		InstWor	.19	11	38	37 ¹	38	+ 1		RestAec	.17	16	11	32 ¹	32 ¹	32 ¹	- 1	
Alphatec	.05	25	103	12 ¹	12 ¹	- 1	DataPd	.10	6,880	11 ¹	12 ¹	11 ¹	11 ¹	+ 1		IronBrd	19	11	38	37 ¹	38	+ 1		Rckwy	.56	25	8	25	25	25	- 1	
Amid	20	14	127	11 ¹	11 ¹	- 1	Delmed	31	29	24	24	24	24	- 1		J	J						Ryhoff	.50	13	18	23	23	23	- 1		
Amstel	.52	33	18	15 ¹	15 ¹	- 1	Digicp	20	15	12 ¹	12 ¹	12 ¹	12 ¹	- 1		Jetron	.711	18	27	26 ¹	26 ¹	+ 1		Satm	.10	7	28	51 ¹	51 ¹	51 ¹	- 1	
AltaSea	.52	33	82	11	11 ¹	- 1	Diffrd	.20	18	452	70 ¹	85 ¹	70 ¹	- 1		JohnPd		3	21 ¹	20 ¹	21 ¹	+ 1		SatmNW	.10	7	28	51 ¹	51 ¹	51 ¹	- 1	
AltaSea	.52	33	82	11	11 ¹	- 1	Diodes	7	1	5 ²	3 ²	3 ²	3 ²	- 1		JohnHd	.13	5	7 ¹	7 ¹	7 ¹	- 1		Schelb	.56	12	57	21 ¹	21 ¹	21 ¹	- 1	
Alpre	.24	18	7	14 ¹	14 ¹	- 1	DomeP	.716	2	1	21 ¹	15 ¹	15 ¹	- 1		JohnLd	.20	10	368	9 ¹	9 ¹	- 1		SchelCap	.16	9	20	13 ¹	13 ¹	13 ¹	- 1	
Ascle	1	28	24	54	54		Ducom	.30	18	67	24 ¹	24 ¹	24 ¹	- 1		KayCap	.20	17	15	13 ¹	13 ¹	+ 1		Sharon		11	15	15	15	15	- 1	
Ampl	.06	7	32	24	24		Dunlop	13	13	13	13	13	13	- 1		Kazark	.51	8 ¹	3	3	3	- 1		Solition		8	61 ¹	61 ¹	61 ¹	- 1		
ArgoP	15	15	24	24	24		Dynact	.276	11	68	14 ¹	14 ¹	14 ¹	- 1		KogerC	2.32	95	28	28 ¹	28 ¹	+ 1		Spencer	.06	20	1	1	1	1	- 1	
Armrg	.15	15	19	74	74		E	E								LaBerg		12	24 ¹	24 ¹	24 ¹	+ 1		Spencer	.06	20	1	1	1	1	- 1	
Astro	350	13	14	14	14		EAC	.40	12	8	8	8	8	- 1		Laser	.49	45	11 ¹	11 ¹	11 ¹	- 1		StewStr		20	1	1	1	1	- 1	
AtsCM		32	15	16	16		ERC	.30	7	5 ²	5 ²	5 ²	5 ²	- 1		Lumex	.80	30	28	16	15 ²	- 1		StrutW		10	24	24	24	24	- 1	
Atwest	2	24	24	24	24		Erg	.17	30	5 ²	5 ²	5 ²	5 ²	- 1		M	M						T	T								
Banstrg	1	7	7	7	7		EsgCap	.15	6	21 ¹	21 ¹	21 ¹	21 ¹	- 1		MC	Hd	8	5	15	13	15			TIE		673	47 ¹	47 ¹	47 ¹	47 ¹	- 1
Baruch	34	20	10	18 ¹	18 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MC	Rs	64	12 ¹	15 ¹	15 ¹	15 ¹	- 1		TadPrd	.20	12	15	10 ¹	10 ¹	10 ¹	- 1
BashBr	.32	14	20	27 ¹	27 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MSI	Dt	11	20	15	15	15	- 1		TanBr		15	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	20	27 ¹	27 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MSR		18	31 ¹	31 ¹	31 ¹	- 1		TcmAm		4	21 ¹	21 ¹	21 ¹	- 1		
Scy	.72	0	19	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		Macrod		20	11 ¹	11 ¹	11 ¹	- 1		TcmSym	.13	110	15 ¹	15 ¹	15 ¹	- 1		
Scy	.72	0	18	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	17	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	16	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	15	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	14	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	13	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	12	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	11	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	10	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
Scy	.72	0	9	12 ¹	12 ¹	- 1	EshB	.12	238	11 ¹	11 ¹	11 ¹	11 ¹	- 1		MarShn		7	4	16 ¹	16 ¹	16 ¹	- 1		Telsci	.24	27	71 ¹	71 ¹	71 ¹	- 1	
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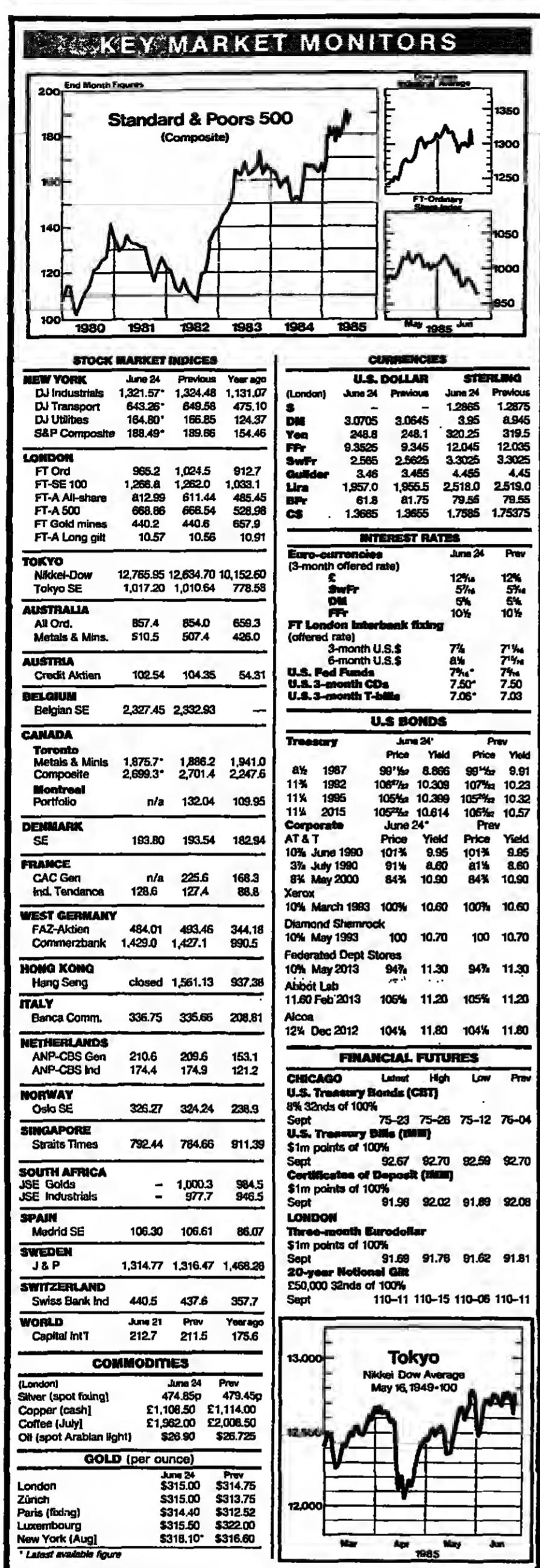
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FINANCIAL TIMES

WORLD STOCK MARKETS



WALL STREET

Fading rate cut hopes erode gains

HOPES OF AN early cut in the Federal discount rate faded yesterday as Federal funds traded above 7½ per cent and bond prices fell sharply ahead of this week's auctions of \$17bn in Treasury securities, writes Terry Byland in New York.

Light selling was sufficient to erode some of last Friday's substantial improvement on the stock market. Prices fell away at the start of trading, reflecting technical unwinding of positions built up hurriedly in late dealing on Friday when the expiration of June options on major market indices drove up prices of the underlying stocks.

At 3.30 pm the Dow Jones industrial average was 2.91 lower at 1,321.57.

Short-term rates, which have jumped by 40 basis points since the Commerce Department surprised Wall Street by estimating second-quarter GNP growth at 3.1 per cent, held steady.

Bonds fell by three quarters of a point before three days of treasury auctions. Yields at the long end have now returned to the levels reached a fortnight ago before the discount rate bounces spurred the market.

While market analysts continue to disagree over the pace of the U.S. economy, the majority now contend that the recovery is robust enough to rule out further stimulus from the Federal Reserve, which may now turn its attention to the strong rise in money supply.

The debate on the economy will be continued this week in the light of the Commerce Department's latest economic indicators, due on Friday and on durable goods orders, expected today.

Losses in industrial stocks were widespread but mostly small. The day's bad industrial news came from United Technologies, which dropped 5½ to \$39½ after disclosing that second-quarter net profits would be "substantially" down. The disarray in the computer sector was reflected in workforce cuts by Silicon Valley Group which quoted the "continuing slowdown" in the semiconductor industry.

Aerospace defence stocks to weaken included McDonnell Douglas, 5½ down at \$75½, Boeing, 5½ off at \$43½ and General Dynamics, 5½ down at \$74.

At 75½, stock in TRW plunged \$3

when Goldman Sachs removed it from the firm's "buy" list, after reducing its earnings forecast for the company.

New model introductions did little for the IBM stock price. IBM, 5½ off at \$119, is now 14 per cent off its 52-week high. Honeywell shed a further 5½ to \$59½. But among the small computer makers Apple edged forward 5½ to \$16½ as Wall Street pondered its plans to improve performance.

Atlantic Richfield dipped 5½ to \$37½ on news that Mr William Kieschnick, the president and chief executive who directed the oil group's restructuring programme, will retire at the end of the summer. Other oil stocks remained dull as U.S. crude prices weakened.

Signs of recovery in machine tool orders, which gained 22 per cent in May, left the sector little changed. Cincinnati Milacron added 5½ to \$19½, while Monarch Machine fell 5½ to \$15.

Rail stocks turned lower behind Burlington Northern, 5½ down at \$81½ following reports of an adverse court ruling on fund raising proposals.

Bid speculation continued to unsettle food stocks. General Foods, which denied knowledge of the bid hopes that fuelled the rise in the stock on Friday, fell 5½ to \$79½. Others to disappoint speculators were Kellogg, down 5½ to \$37½ and Quaker Oats, 5½ off at \$39½.

But the star of the takeover field was American Hospital Supply (AHS) which jumped 5½ to \$38½ in heavy trading ahead of news from AHS board about discussions of the \$3.5bn offer from Bax-

ter Travenol. Baxter claims its offer tops by 43 per cent the terms AHS has agreed with Hospital Corporation of America, but will proceed only with the support of the AHS directors. Meanwhile, stock in Hospital Corporation edged up 5½ to \$48½, also in heavy turnover.

Chemical and pharmaceutical issues were generally easier as profits were taken. The exception was Abbott Laboratories, which was 5½ firmer at \$57½.

In the credit market, Federal funds stayed firm yesterday, further helping to dispel hopes of a cut in the discount rate. Short-term rates had a quiet session, but were inclined higher at mid-session. Trading in bonds died away, but prices remained half a point off on the day.

TOKYO

Volume fall accompanies record run

TRADING volume plummeted in Tokyo yesterday with institutional investors avoiding the market, but the Nikkei-Dow market average hit an all-time high at one stage on buying of biotechnology stocks, writes Shigeo Nishizawa of Jiji Press.

The index closed at 12,765.93, up 36.31 from Saturday, after reaching 12,807.51 in the morning, on a very thin volume of 246m shares. Advances outnumbered declines 450 to 326, with 148 issues unchanged.

For the past month, corporate investors with surplus funds have been purchasing large-capital stocks, assuming that easing U.S. interest rates would sooner or later lead to a drop in Japanese interest rates, including the official discount rate. These issues included Mitsubishi Heavy Industries, Nippon Steel and Nippon Yuden.

However, a leading broker said corporate investors have now stopped buying large-capital issues because of the higher-than-expected flash estimate of U.S. gross national product (GNP) for the second quarter. This made them apprehensive about a rise in U.S. interest rates.

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EUROPE

Peak levels hit despite easier tone

DESPITE a considerable decline in volume, share prices in Frankfurt yesterday continued to push forward, carrying the Commerzbank index to its fifth consecutive record.

Price improvements were less sharp than those registered last week and traders noted an element of caution during early business, fostered by concern that a technical reaction may develop.

The reappearance of foreign investors, particularly from the UK, helped allay the fear and steer the index 1.9 higher to 1,429.0.

Interest rate sensitive financial stocks were one sector which experienced support throughout the session while the automotive sector was clipped back by profit-taking following last week's substantial gains.

Deutsche Bank advanced steadily to close at a high of DM 393, up DM 22.50. Dresdner firmed DM 4.50 to DM 231.50 – also a peak for the session – while Commerzbank added 30 pf to DM 201.80.

Profit-taking in the automotive sector was focused on Porsche, which recovered

The Hong Kong market was closed yesterday for a national holiday.

erded from an early price slump to close DM 12 higher at DM 1,460. Volkswagen eased DM 2.50 to DM 325.50, BMW DM 2 to DM 454 and Daimler-Benz managed a 1.1 rise to DM 188.

Kaufhof was singled out for the heaviest selling in weaker retailing stocks and closed DM 7.50 lower at DM 241.50. Karstadt declined DM 1 to DM 232.50 while Herten moved against the trend and firmed DM 2 to DM 188.

Bond trading was light and prices generally recovered from an easier pre-bourse trend. The Bundesbank sold DM 2.2m compared with DM 5.5m on Friday.

Paris shares closed higher in active trading. Observers saw the rise as signalling an end to the consolidation phase of the past three weeks as the bourse commenced a new trading month.

Mitsubishi Heavy Industries topped the active list, but at 7.06m shares, trading was far smaller than in previous sessions. It lost Y5 to Y327. Nippon Steel dropped Y2 to Y166, Tokyo Gas and Nippon Yuden declined Y1 to Y234 and Y2 to Y304, respectively.

Some blue chips firmed. Mitsubishi Electric was the second busiest stock with 8.34m shares, adding Y3 to Y396. Sony jumped Y80 to Y4000 while Hitachi advanced Y15 to Y735. But transactions of Sony and Hitachi shares were low at only 246,000 shares and 1.06m shares.

Four other hi-technology stocks were on the active list and advanced in the morning. But most closed lower, with Asahi Chemical dropping Y10 to Y10.0, Kuraray Y20 to Y1.70 and Sanyo Chemical Y36 to Y15. Daicichi Seiyaku gained Y20 to Y2,330.

Investors on the bond market retreated to the sidelines. The yield on the benchmark 7.3 per cent government bonds maturing in December 1993 edged up to 8.445 per cent from Saturday's 8.440 per cent. Bidding on \$17bn of U.S. Treasury debentures will start Tuesday.

Both institutional investors and brokerage houses apparently want to determine their attitudes after seeing the bidding's influence on the U.S. bond market.

Trading in Zurich withstood profit-taking and prices ended generally higher in heavy trading.

Banks were at the forefront of market interest. Crédit Suisse jumped SwFr 30 to SwFr 2,780 and UBS SwFr 15 to SwFr 715 while Volksbank eased SwFr 10 to SwFr 1,680.

Bonds closed easier in thin trading with the firm U.S. dollar tending to depress activity in foreign bonds.

There was little change in Brussels as trading remained light.

Trading commenced in Telindus, an information group and the first to be quoted on the bourse's parallel market. After being 20 times oversubscribed the

stock closed FF 130 higher at BF 1,430. Volume in Stockholm dropped to a record low level as the market reopened after a three-day holiday weekend.

Volvo moved against the market's lethargy and closed SKr 4 higher at SKr 230 and Ericsson responded to recent losses with a SKr 5 improvement to SKr 266.

Milan prices edged higher despite some early selling. Olivetti was the centre of market activity after the announcement of a significantly increased parent revenue for the past five months. The stock added L129 to L8,200.

Madrid dipped on light trading.

LONDON

Confidence continues to falter

THE LOSS of confidence sustained over the previous two-week period in London failed to be restored yesterday and shares struggled to hold onto early gains.

The FT Ordinary share index closed only 2.0 up at 985.2. Leading industrials improved and stores found some support but international stocks drifted down as the sterling exchange rate rose against an unsettled dollar.

There were few signs of investors wanting to invest cash returning from unsuccessful Abbey Life applications. The volume of business in most areas of the market was again low and generally confined to the first hour of trading.

Interest in Government securities was negligible. Conventional gilts eased marginally and the only firm area was index-linked where improvements ranged to about ½%.

Chief price changes, Page 35; Details, Page 34; share price information, Pages 32-

SECTION III

FINANCIAL TIMES SURVEY



The twin towers of Deutsche Bank headquarters in Frankfurt

West Germany

BANKING, FINANCE AND INVESTMENT

STRETCH your imagination for a moment and consider the following vision of West German banking and finance in the 1990's.

Frankfurt has become a booming "offshore" centre for Euro-business, thanks to the se-ahed given by a once ultra-cautious Deutsche Bundesbank (the Central Bank). Almost everyone is happy—the German and foreign banks using the new facilities, the hotels and restaurants which have more custom, and the Finance Minister who gains more tax revenue. Only the rival Luxembourgers have furrowed brows, though there is still enough Euro-business to go round.

A unified German stock market with streamlined facilities to attract companies to "go public" has at last emerged, after the almost interminable bickering between the eight provincial exchanges in the 1980's. Smide remarks by foreigners about the German "equity kindergarden" are things of the past.

Germany's "universal banks" (so-called because they perform every activity you associate with banking, plus a few you had not thought of) have benefited mightily from the world trend to deregulation and broad-based financial services.

Anglo-Saxons who earlier criticised alleged conflicts of interest under the "universal" system have been forced to eat their words. Flagship of the new German financial armada is a big Munich insurance company in close alliance with a leading commercial bank.

Agreed, that vision is far-fetched—but it is no longer wholly absurd. A year ago the mere mention of such innovations as zero coupon bonds or variable interest rate instruments caused consternation. German monetary officials to shy away in horror. Today these instruments are permitted in Germany, too.

German bankers have increased the weapons in their financial armoury, and the Bundesbank is

fighting to win them a fairer slice of foreign markets. At home, however, they face tougher competition on several fronts.

Set for take off from firm launching pad

By Jonathan Carr

Foreign banks incorporated in Germany (their breath taken away by the speed of recent events) have been allowed since May to lead-manage Deutsche mark foreign bond issues. They may, one may have wondered whether they would ever get that chance.

A bill to reform stock market structure is now before Parliament; more companies are, in any case, already deciding to go to the bourse; venture capital outfits are springing up like mushrooms, and the old divisions—for instance between credit institutes and insurance companies—are starting to dissolve.

There are lots of reasons why these changes are taking place—a general economic and financial reappraisal after the shock of current account deficits in 1979-81, the political switch in Bonn to a centre-right government, the pressure of financial innovation outside Germany, and so on.

Understandably, quite a lot of German bankers do not seem

sure whether they are being

buoyed on the crest of a wave or swept up by an avalanche.

On the one hand they are now able to add more weight to their financial armament at home, and the Bundesbank is fighting to win them a fairer slice of the action in foreign markets less liberal than Germany's—for example that of Japan.

On the other hand they face

tougher competition on several fronts at once.

There are the foreign banks

already in Germany, and those

now joining the feast (like the Swiss) licking their chops at the prospect of more business

as the old barriers come down.

There are major retail out-

fits and insurance concerns

hungrily eyeing the "financial services" sector. There is the

special case of the Bundespost

—the federal post office, a giant

player which (in the bank's

view) is unfairly using its

monopoly basis as a springboard

into banking territories outside

Germany, and so on.

Then there are the customers

—perhaps more fickle, and

certainly more choosy, than

they used to be.

Three decades or so ago many big banks could concentrate their attention on major company customers, and treat the accounts of private individuals with something like dis-

dain.

Then came the age of "Mas-

senge schaft" with Germans

getting wealthier and the banks

chasing after them (boosting

the number of their branches,

for example, from about 25,000 in

the mid-1960s to 40,000 in

1980).

Nowadays, with the annual

income of private households

in Germany totalling more than

DM 1,000bn, the individual

customers are pampered by an

ever-growing array of services

from competing banks—com-

mercial, savings, co-operative,

and so on and so forth.

It is true that not in every

case is competition complete

and that the German Antitrust

Act looks anachronistically over-

protective of the banking sector,

compared with other industries.

But it is hard to deny that bank-

ing competition, in general, is

hot—and getting hotter.

The banks are having to face these challenges against the background of new and tough provisions of the German Banking Act, which began taking effect at the start of this year.

One of the new rules puts tighter limits on lending to a single customer. Another forces the banks to meet stricter capital-to-lending ratios, involving consolidation of the business of their foreign subsidiaries (notably those in Luxembourg).

Although most banks see the need for some change, there was much wailing and gnashing of teeth over details before the revision of the Act was finally approved.

Unfortunately for the banks, the debacle of Schroeder, Muenchmeyer, Hengst (SMH) occurred in late 1983 when debate on the Act was in full swing, and this hardened the Government's heart.

SMH had lent excessively (not least via Luxembourg and Switzerland) to the ailing IBH building machinery concern, and had to be bailed out of collapse by a joint support operation of the banks.

Government officials did not claim the SMH affair would have been prevented altogether if their proposed legal changes had already been in force. But they did believe the damage would have been much less.

In the meantime the banks have made a good best of a bad job. They stress that the bailout of SMH (the healthy parts of which were later taken over by Lloyds Bank) shows how much better the German system has equipped itself to deal with shocks since the collapse of Bankhaus Herstatt in 1974.

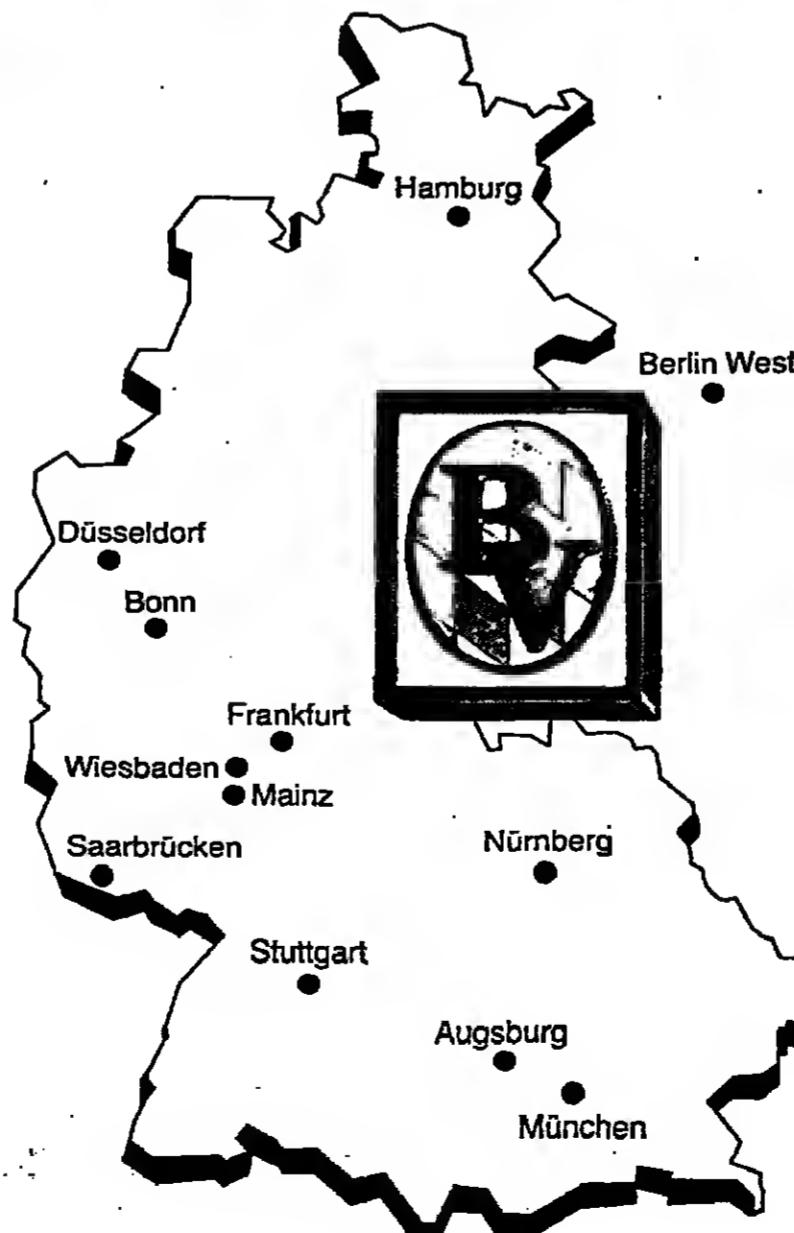
There is a lot in that argument. The Government is granting the banks long transition

CONTINUED ON
NEXT PAGE

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West German Banking 2

Financial barriers begin to tumble

Liberalisation

JONATHAN CARR

PROPHETS ARE rarely borne out in their own countries. Total scorn would surely have greeted any West German financial soothsayer who foretold the following a year ago: —that the Finance Minister would soon abolish the withholding ("coupon") tax which foreigners had to pay on the interest they received from German domestic bonds —the foreign banks incorporated in Germany would be allowed to lend/manage D-mark Eurobonds; —that the cosy cartel of six German banks regulating such issues would (more or less) fad away;

—and that the Bundesbank would give its assent (if hardly its blessing) to domestic use of financial innovations, like zero coupon bonds and variable interest rate instruments.

In the meantime all that has happened — and even more startling changes might be on the way.

For example Dr Walter Seipp, chief executive of Commerzbank, is strongly urging the establishment of "offshore" financial centres in the Federal Republic (and perhaps West Berlin) to compete in Euro-business with London and Luxembourg.

In the West German context, when change generally occurs at snail's pace, this amounts to a revolution. Why has it broken out and what might be the implications?

A key part of the answer involves two interlinked issues — a changed attitude by the

Bundesbank to the role of the D-mark as a reserve currency, and growing fears that West Germany (notably Frankfurt) could become an international financial backwater compared to London, New York and perhaps Tokyo.

A few years ago, when the U.S. dollar still looked chronically weak, the Bundesbank was doing all it could to resist the growth of the D-mark as a reserve asset. It feared ever greater capital inflows which would force up the German currency to export-damaging levels, and make the control of domestic money supply — and hence of inflation — more difficult.

In the meantime the boot has been put firmly on the other foot. The dollar is pretty strong and the Bundesbank is doing all it can to stem capital outflows (faced, for example, with an overall deficit on capital account last year which almost doubled

to DM 29.1bn). The so-called "fundamentals" —like trade and current account surpluses combined with a relatively low inflation rate — were no longer enough to attract capital inflows and keep the D-mark buoyant.

It was in that context that the Bundesbank last year persuaded Dr Gerhard Stoltenberg, the Finance Minister, to drop the 25 per cent coupon tax.

The Americans at that time had recently decided to abolish their own withholding tax, thus principle making dollar bond investments more attractive not least vis-a-vis D-mark bonds.

Dr Stoltenberg saw the point and agreed to forgo the coupon tax revenue (despite some pressure from his ministry and the Christian Democratic Party behind the scenes).

The Bundesbank had no illusions that removal of the coupon tax in itself would be enough

to boost the D-mark durably. More lively and innovative financial markets were needed in West Germany, too, to match the competition intensified by the explosion of de-regulation around the world.

That point was underlined late last year by the decision of Deutsche Bank, the country's largest commercial bank, to move its non-D-mark Eurobonds, of course, to London.

That decision had a shock effect on German monetary authorities and speeded further capital market liberalisation steps at home.

It is worth stressing (and quite a lot of aggrieved German officials have been doing so in the past month or two) that this process certainly did not mark the start of a liberalisation of the German market. In many respects it was very liberal already.

Interest regulation was abolished as long ago as 1967 and capital has long been free to flow in and out virtually without restriction. The D-mark, as the Bundesbank President Karl Otto Pöhl frequently remarks, is "no mousetrap currency" — that is, one major reason why the leading Swiss banks are seeking to establish themselves firmly in the Federal Republic after hovering on the fringes for so long.

Even the complaints by other European countries that the Bundesbank is not liberal with respect to the ECU (European Currency Unit) are something of a red herring.

True, residents are not allowed to open ECU-denominated bank accounts in Germany, but the Bundesbank would probably reconsider even that restriction if several other European states dropped their own more extensive capital controls.

That said, one key element of the new liberalisation measures is that foreign banks incorporated in West Germany are at last permitted to lead/manage foreign D-mark bond issues, lucrative business denied them so far.

At the same time the central capital markets sub-committee, which set the volume and calendar for these issues, has been abolished. That is a bitter



Dr Walter Seipp (left), chief executive of Commerzbank, is strongly urging the establishment of "off-shore" centres in West Germany, with Euro-business freed from the Bundesbank's strict minimum reserve requirements

pill for the six member German banks (easier on Tokyo though it remains to be seen how effective it is).

More important, the German banks also have the asset of the Bundesbank to make use of an array of financial innovations at home for which they have long been plugging.

Zero bonds and variable interest rate instruments are among them, although Certificates of Deposit are still barred — not least because their use could upset the Central Bank's money supply targeting.

A way might be found round that however.

Moreover, both the Bundesbank and the Federal Supervisory Office in Berlin make no secret of their suspicion of innovations like RUFs (Revolving Underwriting Facilities) and NIFs (Note Issuance Facilities). The "future liberalisation" is very far from a "carte blanche" for every ingenious market creation.

What happens next? For Dr Seipp of Commerzbank the most important advance would be the establishment of "off-shore centres" in West Germany, with Euro-business wholly freed from the Central Bank's strict minimum reserve requirements.

Seipp welcomes the steps taken so far, but feels the "off-shore" move would really get to the heart of the matter. He is confident that international financial transactions through these centres could easily be insulated from the domestic market (as they have been in

other countries) and hence would not upset the Bundesbank's money supply targeting.

The Central Bank is not so sure and by no means all German bankers share Seipp's enthusiasm for the concept.

There are some signs that it is gaining favour, however. If realised, it could help improve Germany's "invisibles" balance and, by attracting more banks to German (albeit "offshore") soil, also mean a nice boost in tax revenue for the Finance Minister.

Filling that big step, it might still be possible to go at least halfway — modifying the minimum reserve requirements to help attract back part of the Eurobusiness which has flowed out of Germany.

After all it was because of these requirements — which compel credit institutes in Germany to place a percentage of their deposits interest-free with the Bundesbank — that a lot of German banks set up subsidiaries in more favourable centres abroad, notably in Luxembourg.

Seipp's argument is that German banks are now 26 subsidiaries of German banks in the Congo, Dury, and they account for somewhat less than half the balance sheet total of all credit institutes there.

What would happen to Luxembourg if the Germans began to switch business home because the Bundesbank changed its policy course significantly? It is an interesting question which does not need an answer — at least not at the moment.

Set for take off

CONTINUED FROM PAGE 1

periods before they have to apply the new regulations in full — for example to the start of 1991 in the case of the rule on capital lending ratios.

Even so some banks will be walking a tightrope as they move towards the target date — having to keep a watchful eye on credit volume — while achieving the good profits in a competitive setting which will allow them to boost capital adequately.

That said, it would be wrong to lose too many tears over the banks. They have had a string of highly profitable years, allowing them to pad themselves well against actual or potential loan losses at home and abroad.

For example in 1983, the most recent year for which overall results are available so far, the banks' pre tax profits rose by more than 16 per cent to DM 18.4bn.

Last year earnings look to have been less buoyant, but still strong. Loan loss provisions were again boosted markedly, certainly by much more than German accounting practice compels the banks to reveal in their published reports.

There is no question that since the start of the 1980's the banks have really needed to increase their risk provisions in



Source: Dresdner Bank

the face of wave after wave of company bankruptcies at home, the debt crisis in the developing world.

The German institutes are relatively less exposed than many foreign rivals in the crucial area of Latin America.

But they do not need reminding that the debt crisis could come surging back — if, for example, an economic downturn in the U.S. were accompanied by higher interest rates, thus cutting the exports of developing states while adding to their debt burden.

On the other hand it is worth noting that the banks' loan-loss provisions are not frozen funds in a kind of giant piggy bank.

The funds can be, and are, on-lent to first class borrowers; they do not have to be refinanced and thus add nicely to profits. The saying about making a silk purse out of a

sow's ear is not wholly inappropriate.

The recovery of bank profits in recent years has come about because of three main factors.

First, the banks learned the bitter lesson of the late 1970s when many (not all) gravely mismatched long-term lending with unexpectedly expensive short-term funds.

Second, a canny Bundesbank headed off a crisis of confidence in the D-mark at the start of the 1980s, then engineered a continuing drop in interest rates from which the banks squeezed every benefit.

Third, there has been a general economic recovery, which is likely to continue this year, despite high unemployment and the grave structural problems in the building industry.

German exports are booming (partly but not solely due to

the relatively weak D-mark against the dollar). Company earnings are buoyant (maybe a bit too much so for the good of banks wanting to lend more).

Interest rates are relatively low and look likely to go lower. And the stock market is setting new records, thanks not least to buying by foreigners who evidently judge Germany's economic prospects more favourably than Germans themselves do. But that is nothing new.

That is no bad launching pad for a drive towards that ambitious vision of Germany in the 1990s — always given daring and initiative of course.

As the head of a very large U.S. bank said on a trip to Frankfurt recently: "The only real frontiers for German bankers are the ones they erect in their own minds."

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West German Banking 3

Foreign investors underpin upsurge

Share Markets

ADRIAN DICKS

FOR NEARLY three years, the West German stock market has been putting up a performance that has taken the country—and not least, the financial community itself—by surprise.

From being a narrow, provincial market that appeared for much of the post-war era stunted by comparisons with the country's vigorous industrial growth, it has once again become a place where investors can make money and companies raise worldwide credibility of equity finance. And no less remarkable, German shares have now found what seems to be a secure place in the portfolio of an increasing number of managers of large foreign investment institutions.

How long the bull market in German equities may continue will probably depend less on the fundamentals of the country's own economy than on the performance of Wall Street, the dollar-mark exchange rate and perceptions of the outlook for interest rates on both sides of the Atlantic over the next six months.

There is little dispute among professionals in Frankfurt that a buoyant international climate for shares, a D-mark that remains historically cheap for dollar-based investors and a steady hand by the Bundesbank on the monetary policy controls have been the most powerful encouragement to the German bourses.

With all these variables favourable in the past three years, a strategy of international diversification has made sense for foreign fund managers, and their steadily

growing purchases have underpinned, when they have not actually led, buying by German investors themselves.

Several other factors, in the view of leading Frankfurt bankers, have also coincided to encourage foreign money to flow in. In the early 1980s, following the 1979 round of steep oil price increases, Arab investors had surplus funds to place—indeed, the current oil glut and the fading fortunes of many Gulf-based financiers have not made the German stock market immune to occasional bouts of foreign enthusiasm that the "Arabs" are buying into some large company or bank.

More recently, U.S. and British institutions, in addition to taking advantage of exchange rates that have been better in the last two or three years than for many years past, have perceived that the market is still cheap in technical terms. Price/earnings ratios remain on average in the 10-12 range with some sectors of the market, such as bank stocks, still cheap in technical terms. Price/earnings ratios remain on average in the 10-12 range with some sectors of the market, such as bank stocks, still cheap in technical terms.

The latest wave of foreign investment, as in other capital markets, is that generated by recent changes in Japanese regulations that now encourage that country's life insurance companies and pension funds to diversify their portfolios, though they have up to now been more active as buyers of shares than as buyers in the German market.

No-one in the German financial community can be certain how much of the inflow of foreign money is likely to flow out again once the D-mark is perceived to be gaining ground against the dollar, yen or sterling.

Some investment specialists, including Dr Günther Mecklenburg of BHF Trust, the portfolio

management arm of BHF-Bank, believe many foreign investors, although originally attracted by the prospect of a currency play, have come to appreciate the longer-term merits of German shares, especially in a year of generally good corporate profits.

The German financial community has set about attracting foreign business with enthusiasm. For example Deutsche Genossenschaftsbank (DGB), the central institution for the co-operative banking system, has organised a series of well-attended seminars abroad to assess German companies to foreign brokers and fund managers.

In doing so, it has sought to offer a blend of well-known names with some of the two dozen odd new issues that have been brought to the market within the past 18 months.

At the same time a broad range of institutions are—perhaps normally in a bull market—putting more resources into financial research and distributing the results more widely to foreign clients.

The 27 new issues brought to market by the great majority of them by Deutsche Bank) have drawn a great deal of interest in the sense that West German industry may at last be turning gradually to equity financing as an alternative to its traditional dependence on long-term debt provided by banks.

Yet most Frankfurt bankers believe that so far, the movement has been only a tiny trickle. Herr Jochen Neynaber, a general manager of Schroeder, Muenchmeyer, Hengst (SMH), the private bank now owned by Lloyds of the UK, points out that most of the new shares are scarcely trading and have settled down relatively close to their issue prices.

Among the handful that have established themselves in active

dealing, three stand out—Wella the hair products and cosmetics group, Porsche, the high performance car maker, and Nixdorf, the leading German-owned computer manufacturer.

So far, rumours that one or

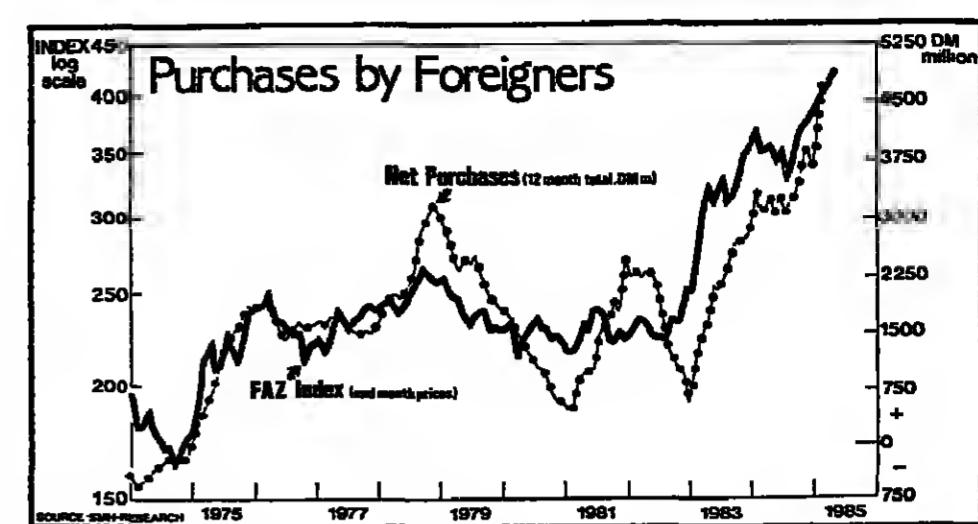
two very large private companies, such as Henkel, the detergents giant, or FAG-Kugelfischer, the bearings and engineering group, might offer shares to the public have not come to anything. Nonetheless, the crop of new issues has started a trend which most bankers assume can only strengthen further.

In addition, Dr Mecklenburg detects signs of fundamental change in the nature of West German domestic investors' participation in the stock market. Tax changes in recent years, coming in a period of low inflation, have helped turn investors away from property, works of art, gold and similar stores of value, and back to money-denominated instruments such as shares.

BHF Trust points to the growth of mutual funds in West Germany, with perhaps as much as DM 75bn currently at their disposal, and to the increased interest of other domestic institutions in securities, as a substantial injection of new, largely resident, cash into the market that is unlikely to be simply withdrawn once the current bull phase comes to an end.

Will the apparent selectivity shown by investors in buying primarily stocks of big, well-known companies be further strengthened? Will it continue to be possible to bring smaller companies to the market? Will the more recently arrived investors in German shares—foreign and domestic alike—take flight and withdraw altogether? Dr Mecklenburg is right to be worried.

At the same time, however, he points out that the German financial community itself now includes a larger number of bankers and brokers who have worked in New York or London and whose experience is thus broader than that of their predecessors.



By contrast with other world financial centres, however, the German market is still deeply preoccupied with its own problems. With a speed and sense of purpose that has astonished many German bankers, the Bundesbank and the Federal Government in Bonn have begun to dismantle many of the regulations and conventions that have prevented the capital market from growing to a point where it might compete with New York, London, or even Zurich.

In the bond and money markets, the regulatory barriers have been falling fast. The stock market, however, is likely to prove a much harder nut to crack.

At the root of the problem lies the fact that West Germany has seven stock exchanges, plus an eighth in West Berlin, to share a total turnover of some DM 233bn last year. Out of this total, Frankfurt accounts for some 52 per cent, Düsseldorf 25 per cent, Hamburg and Munich around 7 per cent apiece, with the remainder spread between Berlin, Bremen, Hanover and Stuttgart.

To suggest to senior bankers

that these eight exchanges might be amalgamated along the lines of the absorption of the provincial markets by London or Paris stock exchanges, or less radically, along the lines of the national market system of the U.S. is to dream of the impossible.

To suggest such a notion to politicians in the state capitals where the smaller exchanges are situated, however, almost to risk being accused of calling into question the very constitution of the Federal Republic; so far from permitting any talk of unifying the stock exchanges, regional pride stands in the way even of reducing the seven clearing houses for securities transactions to a single one.

Nevertheless, technical discussions are well advanced on a possible harmonisation of the two data processing companies which handle settlement transactions, and formal proposals for co-operation between the Frankfurt and Düsseldorf exchanges are expected to be presented at the end of this month or in early July.

At a later stage, there are

also plans for the eight exchanges to strengthen their joint working group in a more formal securities market association that might subsequently lower costs by setting, for example, uniform listing requirements.

Also hanging over the market is the bill currently in the Bundesrat (the upper house of the Federal Parliament), that would bring about German compliance with the European Community's new requirements on investor protection and securities dealing.

Here, too, participants in the larger German exchanges fear that the effect could be to entrench further the position of the smaller exchanges, rather than smooth the way towards closer links among them.

The ultimate doomsday in Germany believe, is that even more securities business will leave the exchanges altogether. "We are well aware of what is happening elsewhere in the world," says one, "and we know that even now one need come no nearer Germany than a telephone in New York or Tokyo to be able to buy and sell Siemens shares."

Doors are thrown open

Bond Markets

MAGGIE URRY

THE LAST 12 months have been an exciting period for the D-mark denominated bond markets, both domestic and Eurobond. The West German authorities have moved to open up the markets to new investors and new instruments.

The market is always heavily influenced by the New York bond market and the level of the currency, as investors' capital can easily flow from one bond market to another to achieve the best returns. So when last summer the U.S. authorities decided to remove the 30 per cent withholding tax on bonds bought by foreign investors, it was important for the West German Government to follow suit and lift its own 25 per cent coupon tax.

With the dollar's strength already causing capital outflows from the D-mark, as investors sought to pick up higher yields and exchange rate gains by shifting to dollar bonds, an inequality in the tax regimes could have made the problem even worse.

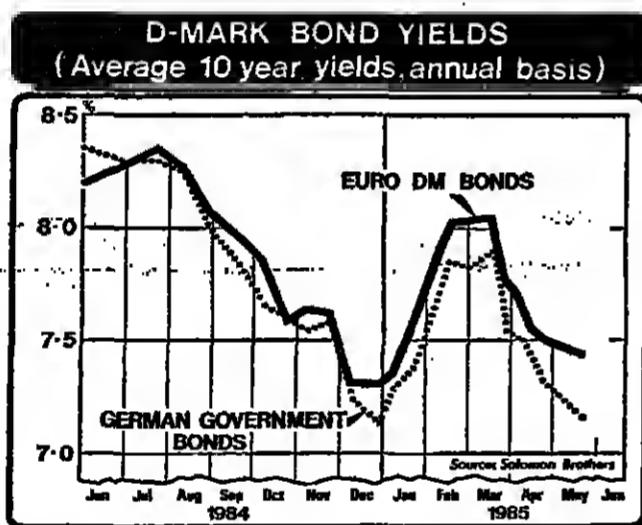
It was this need to try and attract money back into the D-mark that was in the mind of Herr Karl-Otto Poehl, the Bundesbank president, when last July he gave the first hint that the tax would be repealed.

Although the change did not finally come into law for some months after that, the repeal was backdated to August 1, 1984.

As a result there was an increase in foreign buying of D-mark domestic bonds, particularly Government bonds which are large and easily tradable issues.

Whereas in the past higher yields were more often seen in the domestic market than in the already tax-free Eurobond market, since the coupon tax was removed foreign buying has brought domestic bond yields below Eurobond yields.

However, the removal of coupon tax was not the end of



the D-mark bond market's problems. The strong influence of the U.S. market and the still weakening D-mark caused bond prices to fall in the early months of this year.

At the end of 1984 the West German Government had been able to price its latest ten-year issue at 93 with a 7 per cent coupon—the lowest seen since 1978. But by mid-February of 1985 conditions had deteriorated so much that in the Eurobond market the Capital Markets Subcommittee, which was at that time still agreeing a calendar of new issues, called a three-week halt to syndicate managers work.

In spite of the favourable domestic economic trends—such as the low inflation rate, the falling budget deficit and the current account surplus—the strength of the dollar was hitting the D-mark.

The rate of capital outflows was such that on February 1, 1985, the Bundesbank raised its Lombard rate by 1 per cent to 8 per cent. Domestic bond issues fell by around three points in the following weeks, and ten-year Government bond yields reached the 8 per cent level.

Since then there has been some recovery in the exchange rate and a firmer trend in the New York bond market as well as encouraged bond prices in West Germany. Yields have fallen

back towards the 7 per cent level, once more.

The action in the past couple of months has turned to the Eurobond market where the Bundesbank has opened up the market to floating rate notes and zero coupon bond issues.

The former are bonds where the rate of interest is fixed regularly with reference to money market rates, while the latter are bonds which pay no interest at all but are issued at a discount to their redemption price, so investors take their theoretical income as a capital gain.

The first issues of both types have met a good reception.

Many West German companies are cash rich and in the past few years have been placing their surpluses. For them floating rate notes are good investments offering interest rates above bank deposits.

The first zero coupon bond issue was for Austria and that, and following deals have also gone well. These bonds are tax efficient to investors and of interest, for example, to people who plan to retire before the bonds mature.

The Bundesbank has also opened the market to non-cash denominated instruments. The old switch committee system for setting an issue calendar has been scrapped and now bond issues can be lead managed by foreign banks as long as they have a banking business in Germany, and their home country offers German banks the same rights.

All lead managers must notify the Bundesbank in advance of their issue plans, and each month the Central Bank publishes a figure for the number and total amount of deals to appear.

There are few foreign banks who qualify immediately for this new privilege. However, many are thinking of ways to set up the required subsidiaries in West Germany.

The major Swiss banks have already done this through acquisitions, as have some UK banks, and these are beginning to be seen in lead management groups.



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Financial Highlights	DM million Dec. 31	1982	1983	1984
Business volume	64,638	65,315	68,622	
Balance sheet total	62,271	62,999	66,391	
Total credit volume	49,929	49,590	50,150	
Short-term assets	16,707	16,964	18,224	
Due from banks	9,668	10,884	12,631	
Due from customers	7,039	6,080	5,593	
Long-term loans	28,252	28,013	28,978	
Loans to banks	4,192	4,383	4,425	
Loans to customers	24,060	23,630	24,553	
Short-term liabilities	18,593	17,080	18,953	
Long-term liabilities	5,459	5,225	4,976	
Bonds issued	24,994	26,720	27,317	
Capital and reserves	1,241	1,291	1,316	
Net income	45	75	50	

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West German Banking 4

Jealously guarded independence

A SMALL plaque with the following advice should stand on Government desks in Bonn. "Do not tangle with the Bundesbank. It isn't worth it."

The "Superminister" of Economics and Finance, Karl Schiller, failed to observe this rule in 1972 and quarreled with the Central Bank over capital controls. He ended up resigning Chancellor Helmut Schmidt lashed the Bundesbankers in the early 1980s over funds they were not using, their "arrogance to cut interest rates. He got nowhere. What is the basis for the Central Bank's remarkable, and jealously

guarded independence?

One key element is the Deutsche Bundesbank Act of July 24, 1957, which makes clear that the Central Bank is called on to support the Government's general economic policy, so long as this does not conflict with its first duty — to safeguard the currency.

It is bluntly stated that "in exercising the powers conferred upon it by this Act (the Bundesbank) shall be independent of Government."

These powers are wide-ranging. The Bundesbank not only issues bank notes but has responsibility for policies on discount and Lombard rates, deposits, open market operations, and exchange reserves. The Central Bank is constantly refining the way it uses these powers: for example, nowadays it is making far greater use of revolving, securities-based repurchase agreements to induce the banks to give up their earlier excessive reliance

from giving undesired advice by not requesting it.

Government members have the right to take part in discussions of the Central Bank Council, the Bundesbank's top decision-making body, but they cannot vote there. They can do so for a postponement of a decision for two weeks, but cannot stop it being made.

The makeup of the Council

is the result of an ingenious

system of checks and balances.

There can be up to 21 mem-

bers of the Council, of whom

11 are the Presidents of the

Vice-President and up to eight others. They are appointed on the proposal of the Federal Government for an irrevocable period of eight years, giving them (deliberately) much more security of tenure than politicians who have to face elections every four years.

President Karl Otto Poehl, for example, began his term at the start of 1980 when the Federal Government was led by the Social Democrats (his own party); he has seen a Christian Democrat-led administration come to power in Bonn in the

meantime—and he will (presumably) still be in office when the next general election is due in early 1987.

Of a maximum 10 Direktoren members, there are at present only six. Paul, Vice-President Hans-Georg Ende, Leonard Gleissner, Claus Koehler and Ottmar Wermuthoeller. It is thus in theory open to the Federal Government to press for a boost in numbers, and create new job opportunities for this or that deserving state secretary in Bonn.

The problems with that idea

is that there was recently a

risk of a currency in Bonn that

it had been decided not to

renew Poehl's Presidency after

1987. This was hotly denied by

the Finance Minister, Gernhard Stoltenberg, who gets on very

well with Poehl—but the rumors vanished all the same.

Any decision in these circum-

stances to extend the Direk-

torium through a draft from

Bonn would make it look as

though a "President in waiting"

was being "impatient". That

would tend to weaken Poehl's

influence at home and abroad

well before his (initial) term

were due to expire.

On balance, Bonn should

probably be happy that so small

a directorate gives so good a

showing. After all, the Bundes-

bank produced a healthy profit of

DM 13.2bn last year—and of

that sum, no less than DM

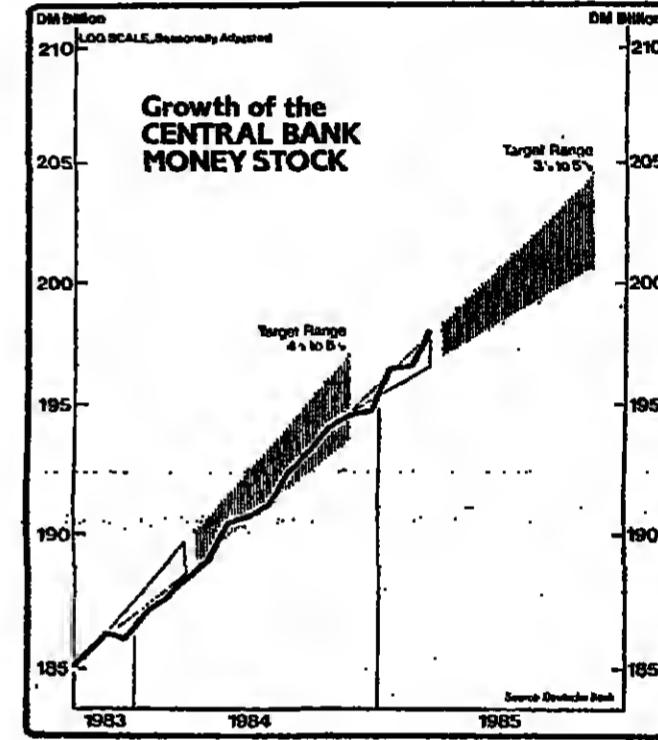
12.9bn is being turned over,

by law, to the Federal Govern-

ment.

Jonathan Carr

LEFT: Karl Otto Poehl, President of the Deutsche Bundesbank.



PROFILE: KARL OTTO POEHL

More improviser than philosopher

ONE DAY Karl Otto Poehl, president of the Deutsche Bundesbank, should write his memoirs. They would surely scratch any lingering misapprehension that central bankers, almost by definition, must be a dull lot. They could also (if candid enough) throw new light on German economic and monetary history in the last few decades.

Now aged 55, Poehl is one of those irritating people who seem always to have time in hand and to be successful without effort. Immaculately dressed, bronzed as though just down from the ski slopes (which may well be the case) he often has an ironic smile as though mocking those deemed to struggle for a living. Experience shows he can produce off the cuff remarks to a potentially critical audience and win twice the applause given fellow speakers who toiled for hours over their texts.

The image is one thing, the spurious, but that training helped Poehl a lot to write quickly, clearly and briefly under pressure. That ability proved to be a huge boon to Brandt, to whom economic and monetary affairs were something of a mystery and who often sought succinct, written guidance at the drop of a hat.

The same could not be said of Schmidt, who as Finance Minister and (from 1974) Chancellor had plenty of detailed knowledge himself but sought competent staff who, above all, did not waffle.

For the best part of five years (1972-77) Poehl served as State Secretary at the Finance Ministry, and Schmidt chose him for many delicate missions, and as his personal aide to prepare the annual Western economic summit conferences.

Small wonder, one might think, that when the Bundesbank fell victim in 1977, Schmidt should ease "his man" Poehl into the influential job. And that could seem more natural than that Poehl should then become President when Dr Otfmar Eschlinger retired from the post at the end of 1979?

In fact it was not as natural as all that. Schmidt had some doubts about whether Poehl was really the best man for the top Central Bank office, and only backed him formally after a long period of (for Poehl harmful) rumour about the succession.

Ironically, there were also those in the financial community (and the political opposition) in Bonn who were claiming at the same time that Poehl had "in the pocket" of Schmidt and the SPD, and that the Bundesbank's cherished independence would be undermined.

Three things in particular

seemed to be against Poehl in those tough days at the start of 1980. In his first week as President the dollar touched a new low of DM 1.70, but then soared upwards as though passing stern judgment on Germany's new monetary boss. It was a baptism of fire for Poehl who, by an accident of timing, had walked into something of a crisis of confidence in the German economy and currency.

Poehl emerged from that challenge, and from a string of others over the past five years, with most of his colours flying. Under his leadership the Bundesbank took tough steps to defend the D-mark in the face both of a current account deficit and political strains and a potentially disastrous flight out of the currency.

The tight monetary policy inevitably meant friction with Schmidt and the SPD who were seeking lower interest rates and more economic growth, but that did not bother Poehl. Perhaps at that time he even sensed the chance to scotch the talk about his alleged lack of independence.

In due course the crisis passed, the current account stabilised and the Bundesbank was able gradually to relax the monetary brakes. The timing of some of the Bundesbank's steps can be criticised, but hardly the policy itself.

More recently it has been Poehl who has led the assault to open up the German capital markets further. Details are given in another article of this survey; here Poehl saw the real dangers (not least for the D-mark) of Germany becoming a wall-flower at the international financial ball, and moved strongly to help correct things. More steps seem bound to follow.

Despite those achievements, and his leading roles over the years in international bodies like the EEC Monetary Committee and the Group of Ten (mainly in the latter), Poehl still has critics who accuse him of lacking a "strategy" or "strong convictions".

One official who has observed him quite closely over the

years harshly claims that he is "as hard to pin down as a Japanese wrestler."

There are two points to be made about this. One is that Poehl is not so much a financial philosopher as a masterly improviser with a strong dash of common sense. Those qualities helped him, for example, react quickly to the near-collapse of the SMH bank in late 1983 and to the Mexican debt crisis a year earlier.

They also tend to condition his attitudes to matters like floating exchange rates and the European Monetary System (EMS). He may not like floating rates, but he recalls all too well the terrible troubles (not least for the Bundesbank) during the death throes of the Bretton Woods System. So probably the best thing is to keep the present "non system" as much as possible in working order.

Poehl freely admits that the EMS works "better than he expected at the start. But it is hard to avoid feeling that he would like Britain to join the System, above all to help prevent still more ambitious (and likely) the Bundesbank's view unsound) monetary union plans from being realised.

For Poehl there is too much talk about European monetary integration. He tends to be dismissive about the ECU (European Currency Unit). Putting it as a wine bottle, he notes, can not transform a Chateau Lafite. Perhaps one day he may be forced to drink his words!

The other point is that Poehl was long enough in the business of politics to win a very strong scepticism for "long-term pluses" and "grand designs".

West German Banking 5



"REMEMBER, I am not important," said Hermann Josef Abs at the end of a recent interview. "Only the Deutsche Bank is important." It is rash to disagree with Abs, but necessary in this case. At age 83 he retains that encyclopaedic memory, analytical talent and air of power which help make him one of the outstanding bankers of this century. Moreover, without Abs there might not be a Deutsche Bank at least not in its present position as easily the biggest and most profitable of German credit institutes.

Towards the end of the Second World War, Abs's mentor at the bank, Franz Ubrig, asked him for a solemn promise that he would dedicate his life to building up the Deutsche again when

peace came. Abs kept his word, though the Deutsche (like other banks) was split up by the wartime victors and only became a single unit again in 1957.

Abs himself was interned for a time by the British. A strong Catholic, he had never joined the Nazi party though he does not claim to have actively taken part in the resistance to Hitler either. Those who did so (including his friend, Witte) were hanged or shot, he notes.

It is not hard to see why Ubrig put his faith in Abs. Born in Bonn in 1901, Abs had a greater range of banking experience than his contemporaries, gained in the pre-war years in London, Paris and Amsterdam as well as in North and South America. He had complete

mastery of at least half a dozen languages and had a huge capacity for hard work. (During his time as head of the Deutsche, he worked on average about 4,000 hours a year—often at a stand-up desk.)

He has a biting wit (as those who know him know to their cost) and, above all, he exudes that air of almost irresistible power.

How does this power manifest itself? Abs has the wild appearance of an English country squire, he never appears hurried, almost never raises his voice. Indeed, the latter is part of the secret. The more crucial point he is making the more softly he speaks so that those present have to strain to hear (like the conductor Fritz Reiner, who reduced his beat to force

the orchestra to pay complete attention).

Perhaps the heart of the matter is that Abs has complete self-discipline, something he may have gained from his mother whom Abs says he never saw slouch in a chair, even at an advanced age.

He admits that he never really loses his temper, though he is not afraid to do so when he feels this is needed—as his staff over the years can

tell. These qualities help explain a lot; Abs's successful negotiation of Germany's post-war debt settlement with the allies; his mastery running of Germany's reconstruction loan corporation; and, at least, why there came to be a so-called "Lex Abs." This was a special law

of 1965 cutting the number of supervisory board posts a single individual could maintain simultaneously.

At his height Abs had 24 such posts in domestic companies. Did he see the law as a personal blow? On the contrary, he replies wryly, he was grateful to the lawmakers who did so much for his bank. A pity they had not acted like that earlier.

It is also clear how Abs became so close to Federal Germany's first Chancellor, Konrad Adenauer, a fellow Rhineland with a mordant wit and a feeling for power no less than Abs's own.

Was it true that Adenauer once asked Abs to become Foreign Minister? When Adenauer really wanted something he told you, not asked you, says Abs.

It is not fanciful to suggest that the Abs style—application, influence and understatement—has rubbed off on to the Deutsche Bank itself, of which Abs is honorary President.

That understatement shows itself, among other things, in calling the man who is really the board chairman a "Spokesman" or "spokesman"—and listing him in the annual report alphabetically along with his fellow executives. But even in those circumstances, the name Abs automatically stood at the top of the list.

Apart from his wide business interests Abs has had a life-long love of the arts (one factor, incidentally, helping forge his close friendship with the much-talented Juergen Ponto, former head of the Dresdner Bank—the

Jonathan Carr

No dunces in the class of 84

Commercial Banks

JONATHAN CARR

DEUTSCHE Bank remains at the top of the form; but there is no dunce in the class and some former laggards are now getting much better marks.

That, in a nutshell, is the position among the German commercial banks in the middle of what promises to be yet another highly profitable year.

The Deutsche is not only the biggest German bank but also the most profitable. Last year it was the only one of the so-called "big three" banks to raise its operating profit to a group total believed to be close to DM 4bn (the exact sum is not revealed).

F. Wilhelm Christians, joint "spokesman" (in effect, chairman) of the Deutsche, played down the achievement noting that the profit rise of just 1.3 per cent was achieved against the background of a very marked boost in business volume, and hence did not have quite the same "quality" of the 1983 result.

But that as it may, the group operating profits of the other two "big banks" were slightly down on the record 1983 figures, though Dresdner Bank's result was still over DM 2bn and Com-

merzbank's over DM 1bn.

All three banks saw a drop in their interest margins (the difference between interest earned and paid) but made up for this by increasing business volume.

They also raised their earnings from commissions. After deducting personnel and other expenditure, this still left the three with 1984's "partial operating profits" down on the results for the previous year.

But the Deutsche also achieved such outstanding earnings from trading on its own account in securities, foreign exchange and so on that it alone was able to raise its full operating profit to a record level.

The Deutsche's success should not be allowed to obscure the improvements (not least in morale!) at the other two banks.

Dresdner, in notably buoyant mood, was the only one of the "big three" to raise its 1984 (to DM 7.50 per DM 50 billion) share capital with Deutsche's DM 12 and Commerzbank's DM 8. This means Dresdner has almost doubled its dividend since the dark days of 1981-82, when the bank was reeling under losses on its domestic and foreign lending and from gold trading.

It is a regrettable fact that one key reason for the improved atmosphere at the Dresdner has been the decision this year of Hans Friderichs to step down after seven years as chief executive.

Friderichs faces trial on corruption charges in connection with the Flick (industrial concern) bribery affair. These charges arose from before his time with the Dresdner. He has firmly protested his innocence and both the Dresdner's executive and supervisory boards stood by him. But naturally this affair cast a cloud over the bank—one that has now been lifted.

Friderichs has been replaced by Wolfgang Roeller, aged 55, a capital markets expert who has been with the bank for about three decades.

Commerzbank got its new chief executive four years ago, when it was in parlous condition. Walter Seipp (a tough, Euromarkets expert from West Deutsche Lendesbank) virtually picked up Commerzbank by the scruff of the neck and shook it into order (helped admittedly by the earnings upturn from which almost all banks were benefitting).

Of the "big three" Commerzbank has the most leeway to make up to meet the new and tougher capital-to-lending rules of the revised German Banking Act, which began to come into force at the start of this year. The amended Act stipulates that a bank's total group lending—including that of its foreign subsidiaries—must not exceed 18 times its liable capital. At the end of 1984, Commerzbank's group lending totalled more than 22 times capital. However, the Act

allows a six-year transition period for the banks to pull themselves into line. And Commerzbank has just made a notable start, issuing DM 425m worth of "Genusssecurities" or profit-sharing certificates—recognised by the new Act as a form of equity and hence convertible (to a limited extent) towards fulfilling the "18 times" rule.

Like its major rivals, Commerzbank has made a strong start to 1985, and it would be no surprise if it felt able to boost its dividend for this year from the DM 6 level.

It would be easy, but wrong, to concentrate on the "big three" and forget the two major Munich-based banks, Bayerische Vereinsbank and the Bayerische Hypotheken-und Wechsel Bank (Hypo).

The two have a long history, Hypo going back to 1835, Vereinsbank's even to the 18th century (via the Bayerische Staatsbank with which the Vereinsbank merged in 1971).

They are among the biggest banks in Germany and they are among the most profitable. For example, Bayerische Vereinsbank's operating profit last year was virtually unchanged against the high 1983 result, and its 1984 result is expected to be similar.

The Hypo raised its dividend for 1984 from DM 9 to DM 10 and is paying a bonus to mark its 150th anniversary. All told, along with the shareholders' tax benefit, this amounts to a

total payout of nearly 40 per cent.

One postscript: None of the banks had as much to say in 1984 about the debt crisis—but that of course does not mean the crisis is either gone or forgotten. All the banks have used the years of high profits to bolster their loan loss provision, and last year was no exception (although the published balance sheets do not reveal the full sum set aside).

Dresdner, for example, put aside up to DM 1.5bn in 1984 of which more than DM 1bn was for international lending risk.

Allianz: Panther set to pounce

THE LEVIATHAN is transforming itself into a panther. Which way will it pounce—and on whom?

That may seem a rather dramatic way to describe the current restructuring of Allianz, easily West Germany's biggest insurance concern, with world group premium income last year of DM 16.2bn. But then in recent years Allianz has offered one of the most dramatic shows on the German financial stage. There was its "dawn raid" on Britain's Eagle Star concern in 1981, and the subsequent takeover battle (which Allianz lost but netted DM 530m in clear profit as a consolation

prize). There are two good reasons why Dr Wolfgang Schieren, Allianz's chief executive, concocted this plan—along with Dr Marcus Bleisch, former finance chief who has since moved on to head the Bosch group.

The first, and probably the main one, is that Allianz found itself in a grave disadvantage in takeover battles so long as it had all its insurance and investment activities "under one roof."

The investment of its underwriting provisions was subject to the strict rules and scrutiny of federal insurance supervisors.

Moreover, as an insurance company it was not allowed to borrow on the capital market, however desirable it might have judged an external financing acquisition to be.

The second, and almost

more intriguing, reason for the new structure is that it will now allow Allianz to diversify its activities—for example into financial services.

Schieren was peeved when Deutsche Bank (followed by some other credit institutes) established a new savings scheme linked to insurance in late 1983. He grumbled that in Germany it was common for a "cobbler to stick to his last" and what he meant was that the banks were positioning themselves to treat on Allianz's toes.

With its new holding company, Allianz will have the scope to tread on the banks' toes.

Is Allianz in fact going to do that? Schieren stresses he has no "concrete plans" and his company's new-found flexibility, in itself, will tend to cause the banks to think twice before they encroach further. But is Schieren a man to let chances slip by? Experience shows he is not.

Jonathan Carr



Wolfgang Schieren, chief executive of Allianz. Not a man to let chances slip by.

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New is out of the bag. Shareholders are about to be asked to approve plans for a "new Allianz." The present parent concern will be transformed into a holding company and all direct insurance activities will be turned over to a wholly-owned subsidiary, which will have more than adequate equity capital—and will retain enough profit

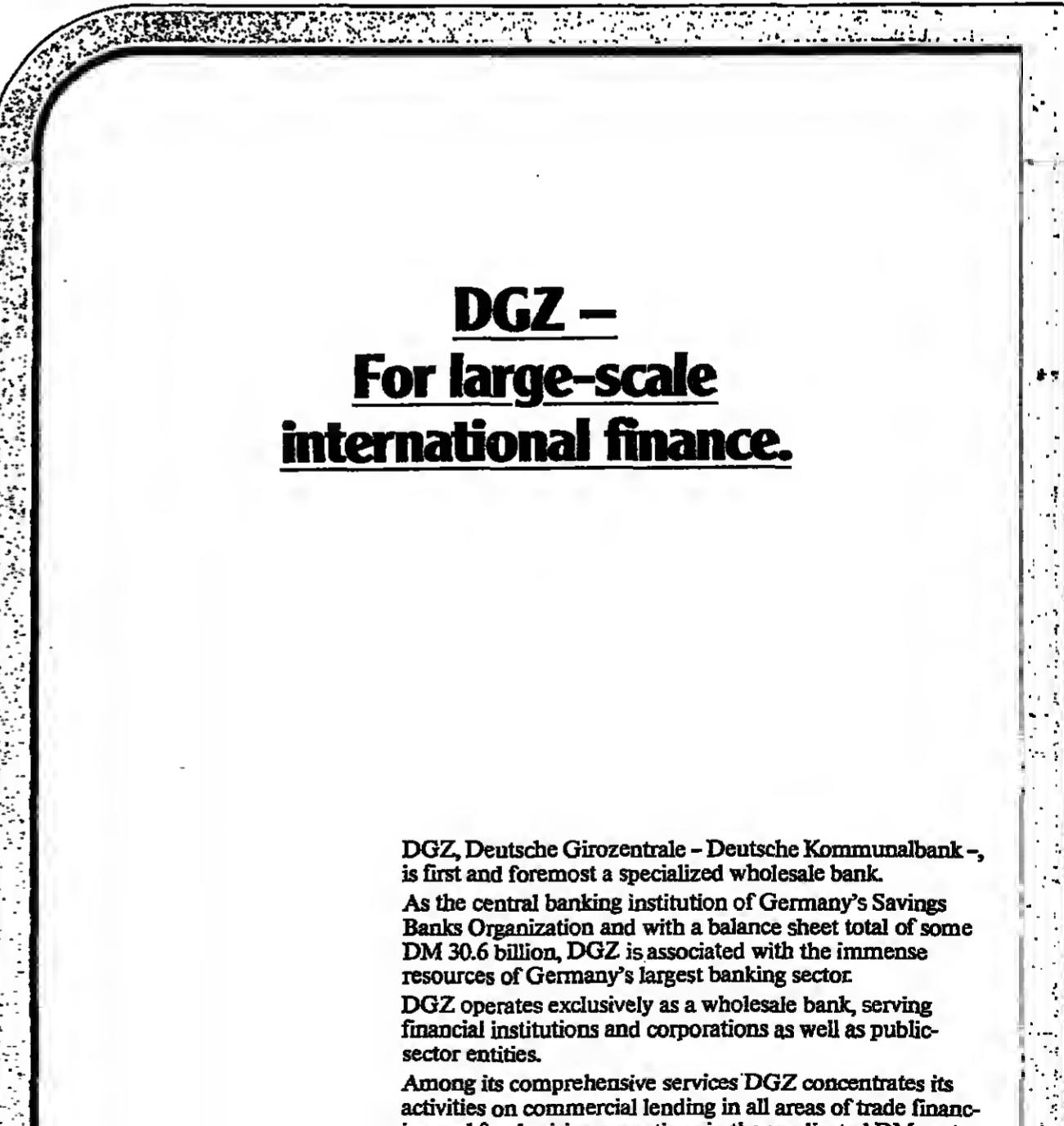
to cover the costs of the deal.

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to cover the costs of the deal.

How will Schieren use this new-found freedom? The most likely way would be to make an acquisition in the United

DM 184,834,385,392.58 at work.



DGZ
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The "small" team with big resources

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6000 Frankfurt am Main 1
Tel.: (069) 2693-0
Telex: 414168

WestLB Group
in DM million
1984 1983
Business Volume 184,834 (177,432)
Total Assets 141,494 (135,737)
Capital 3,997 (3,952)
Operating Result 940. (949)
Allocation to
Declared Reserves 30 (30)
Group Profit 17 (10)

services which, after all, are those assets which can also work for your business initiatives.

WestLB
Westdeutsche Landesbank
Head Office: Düsseldorf
Branches: Hong Kong, London, New York, Tokyo
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we also invested in our staff, in new technologies, and in further development of our products. In this way we maintain the high standard of our

Banking

Backing the process of economic growth, promoting and funding business ventures, financing innovation—these, fundamentally, have always been the objectives of our work.

And again in 1984, when we increased our business volume to more than DM 184 billion. We financed investments and exports of industry and commerce.

We emphasized our position in the Eurobond market by lead or co-managing 175 bond issues denominated in Deutschmarks and other international currencies. And

MODERN BANKING
IN THE FINEST
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HYPO-BANK. STRONG EARNINGS IN 1984

Bayerische Hypotheken- und Wechsel-Bank, Munich, recorded another good year in 1984. Group assets rose by 8.2% to over DM 105 billion with net profit increasing by more than 50%. Total assets of the parent bank grew by 9.8% to DM 70.2 billion. Earnings were up by some 45%.

Hypo-Bank's international business continued to develop favorably in 1984, with the accent on foreign commercial transactions and fee-related activities. Considerable progress was also made toward strengthening the Bank's correspondent banking network.

Highlights of our consolidated Balance Sheet for 1984	
	in million DM
Total assets consolidated	105,137
(Total assets parent company)	70,236
Total loans	86,094
General banking	32,790
Mortgage banking	53,304
Total deposits and long-term liabilities	100,800
General banking	46,647
Mortgage banking	54,153
Shareholder's equity	2,253



The London and New York branches were able to meet the high performance levels set for them. In its 13th year of activity, HYPOBANK INTERNATIONAL S.A. in Luxembourg increased its total assets by 5% to Lfrs. 146 billion and continued to broaden its Euromarket and private banking facilities.

Germany's oldest joint-stock bank, Hypo-Bank is celebrating its 150th anniversary in 1985. With Southern Germany's largest branch network, offices in key foreign markets, and membership in ABECOR, Hypo-Bank's services span the globe. For your copy of our 1984 Annual Report, contact our International Department, A/PK, Theatinerstrasse 11, D-8000 Munich 2, Tel: (089) 23 66-1, Telex: 5-286535, S.W.I.F.T: HYPO DE MM.

Landesbanks

JOHN DAVIES

THE STATE of Baden-Wuerttemberg in southern Germany is prosperous and thrifty. It's a hive of business activity, with a high technology. Local politics are dominated by Herr Lothar Späth, the state premier, a canny "no-nonsense" figure who aims to get things done. In a calculated attempt to stir up activity, he has pointed recently to one thing the state appears to lack, in contrast to other states — a regional bank of appropriate size.

By tradition, West Germany is highly decentralised and regional feelings and pride still run deep. The natural nature of the country is reflected in the emergence of publicly-owned Landesbanks in various states. Although the larger Landesbanks have wide-ranging domestic and foreign activities, all feel to varying degrees a basic interest in local business prosperity.

The largest of the eleven Landesbanks in West Germany is Westdeutsche Landesbank (WestLB), based in the highly industrialised state of North Rhine-Westphalia, with assets of DM 141bn. By tradition, WestLB is the second largest, with assets of DM 105bn. Both of these banks are the outcome of mergers of smaller local banks which were brought together to create large and powerful institutions.

It so happens, by contrast, that the state of Baden-Wuerttemberg is home to two of the country's smaller Landesbanks — Baden-Wuerttembergische Kommandit Landesbank in Stuttgart (assets DM 29bn) and the Badische Kommandit Landesbank (Bakola) based further north in Mannheim (assets DM 24bn).

But regional feelings within the state is such that business interests in Mannheim have reacted coolly to Herr Späth's idea that the two Landesbanks should merge. The premier in fact proposed that the two Landesbanks should also pool their resources with a third local bank, the Landeskreditbank Baden-Wuerttemberg (assets DM 32bn), which is wholly owned by his state government. This would create a single institution with total assets exceeding DM 80bn, which would be fairly high up the list of West German banks.

The problem for Herr Späth is that his power to get his way with the Landesbanks is limited. They are entirely owned by local community authorities. By contrast, other state governments in West Germany have a sizeable share stake in their local Landesbanks. Herr Späth takes the view that banking developments in his state have not kept pace with the fast-growing local economy. The state gets con-

cerned to foster the large number of small and medium-sized companies and to spur entrepreneurial spirit.

He has argued that a large-scale regional bank would be better able to assist the process of structural change, to promote local innovation, to provide export finance and to guide export ventures to the stock exchange.

Faced with evident stalemate on his original proposal, involving the Landesbanks, Herr Späth's efforts quickly led to other possible models for banking mergers.

One model envisages a merger of the Landesgirokasse, one of the country's largest savings banks (assets DM 14bn), and the Baden-Wuerttembergische Bank (assets DM 9bn).

The Landesgirokasse is jointly owned by the state government and the city of Stuttgart. Its proposed partner happens to be jointly owned by the state government and private interests, including Bosch and Deutsche Bank.

This model has had the effect of throwing a cat among pigeons. Savings banks throughout the country have protested that the merger would mean partly privatising the Landesgirokasse. From a different point of view, other critics have argued that the move would undermine the private enterprise spirit of the Baden-Wuerttembergische Bank.

As an adroit and flexible politician, Herr Späth is considered likely to pursue his initiative for a regional banking merger until some reasonably satisfactory solution is found — whether involving Landesbanks or not.

To be fair, though, it must be said that his views about the need for a large regional bank are not universally shared. The issue, moreover, is not new. His predecessor, Herr Hans Filbinger, made similar efforts to create a major regional bank more than 10 years ago, with illiterate results.

Because of their potential influence in regional development, West Germany's Landesbanks are an obvious concern of some state politicians. The Landesbanks, together with their savings bank partners (or owners), represent a powerful publicly-owned force in the country's banking world.

During the past 10 years, the Landesbanks have clung to 16 per cent of total business volume of the banking system while the savings banks have maintained about 22 per cent.

Simply because they are publicly owned, they have tended to come under close and critical scrutiny. Financial misfortunes are apt to give rise to political controversy.

An embarrassing example of this is the recent leasing debacle, which has led to sizeable risk provisions at four major Landesbanks. But the

burden of DAL's losses

West German Banking 6

Obvious concern to state politicians

Landesbanks

JOHN DAVIES

siderable impetus from such large companies as Daimler-Benz, the motor vehicle concern, and Robert Bosch, the car components and electrical group, both of which have their headquarters in Stuttgart.

But Herr Späth is also concerned to foster the large number of small and medium-sized companies and to spur entrepreneurial spirit.

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burden of DAL's losses

and write-offs have fallen not

simply in line with its owners' share stake. It also depends on whether individual banks have been involved in refinancing particular leasing objects which have lost value.

WestLB has disclosed that its total risk provisions for DAL are more than DM 600m. The Landesbank Rheinland-Pfalz recently put its share of the burden at DM 472m.

Dr Paul Wleandt, who was brought in from outside to take over the bank's top job, disclosed that it realised capital gains of DM 35m-90m on its financial portfolio in order to report a break-even result for last year.

With television cameras whirring, Dr Wleandt argued that it was unfair that his bank, with a majority stake in DAL, should be bearing 90 per cent of the publicity.

Operating earnings last year were a record, he pointed out, and this year would also see a very good result. Similarly, WestLB produced operating earnings of well over DM 1bn again last year.

Despite their share of DAL's burden, the Bayerische Landesbank and the Hessische Landesbank both had no difficulty in maintaining dividend payments on last year's earnings, as well as boosting reserves.

Norddeutsche Landesbank (NordLB), with headquarters in Hanover, has also continued to consolidate its strength, paying a dividend last year for the second year in succession.

Hammer blow to the system

Co-operative Banks

RUPERT CORNWELL

SHOCKWAVES in modern Germany have a habit of being muffled, but none the less real for that. And so it was in the co-operative banking sector, in the town of Hamm, where Sparbanka, the largest co-operative bank in the town of Hamm, a few miles north-east of

Dortmund in the Ruhr.

That Hammer bank, guided by the all too enterprising hand of its former chief executive Herr Paul Schulte, had been living dangerously had been known for years. The first serious pointers to its plight emerged last summer, when potential losses of DM 100m were identified. A preliminary audit listed that figure to DM 130m, and a later one to DM 200m.

But it was only in January of this year that the full extent of the Hammer disaster became public knowledge — by which time the immediate problem had been dealt with.

The bank in a few years had run up bad loans, in other words losses of DM 490m. On top of that it had accumulated a further portfolio of DM 60m of "grey" credits, which could lift the ultimate loss figure higher.

But the public's confidence in the system at large was hardly ruffled. Arrangements had already been set smoothly in place for the existing contingency fund of the BVR, or central co-operative bank federation, to come into play.

Herr Bernhard Schramm, the BVR's chairman, could thus maintain his proud boast that "since the last war, no co-operative bank has ever gone bust, and no depositors have ever lost their money."

Hammer itself will probably

be slimmed down, to run a more manageable business of DM 300m, and be merged with another co-operative bank in the region.

The days of Herr Schulte, who could face serious charges in connection with his irregular loans policy, will thus be forgotten, and the co-operative banking sector will continue its successful ways in peace.

And successful was

it mostly been. At the end of 1984 the co-operatives numbered 3,713, their total branches almost 16,000, and the number of their members 10m.

Since 1970 their share of total bank business in West Germany has grown from 8 per cent to around 12 per cent. This compares with some 22 per cent for their great rivals, the savings banks.

The total co-operative bank balance-sheets reached DM 390bn at the end of last year. Between them, the co-operatives attracted deposits of DM 315bn, and extended loans totalling DM 254bn. By 17th December more than DM 250bn, or 80% of the total assets, had been disbursed.

But it was only in January of this year that the full extent of the Hammer disaster became public knowledge — by which time the immediate problem had been dealt with.

The movement, comprising as it does essentially local small credit institutes, with average lending of DM 80m or less, is closely identified with the small and medium-size business sector in West Germany.

Perhaps for that reason 1984 produced much more rapid growth by co-operatives in the south, where small companies have taken a particularly strong root in recent years, than in the North, traditionally identified with larger concerns more dependent on the orthodox commercial banks.

But the public's confidence in the system at large was hardly ruffled. Arrangements had already been set smoothly in place for the existing contingency fund of the BVR, or central co-operative bank federation, to come into play.

In doing so he turned to his

own advantage the aura of provincial reliability which surrounds co-operative banks.

A secondary reason lies in the loopholes in the banking supervisory laws themselves. Hammer, many would argue, is

the inevitable price to be paid for a relatively liberal system.

But that now is gradually changing. At Federal level the proof has come with tightened banking control legislation, which came into force on January 1 last. Within the co-operative movement itself, it has accelerated reform of the statutes governing member banks, which has been gestating for two years.

According to Herr Schramm, the new code will stiffen the authority of the BVR to go into the books of its members, and provide a fuller flow of information.

The central body will also be given the right to, in effect, expel a co-operative which fails to comply with the safety net mechanism, which has been in existence for half a century.

But the regulation been in force before, Herr Schulte's bluff almost certainly could have been called much earlier.

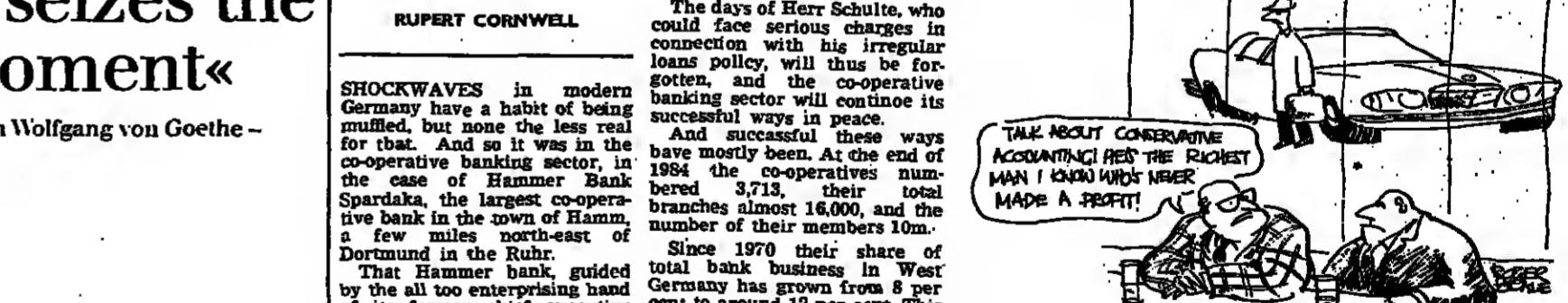
That at any rate is the view of Herr Schramm. "None of our members has ever suffered this fate before. In future we'll be able to apply this sanction, but I hope we'll never have to," he says.

Foreign

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West German Banking 7

Fresh challenge in bond market

Foreign Banks

ADRIAN DICKS

RAPID deregulation of the West German financial markets, which has taken foreign bankers in the country as much by surprise as it has anyone else, has opened up new opportunities for business.

By letting foreign banks lead-manage D-mark bond issues for foreign borrowers on the German market, the authorities have removed one of the few formal constraints on the activities of foreign banks in the Federal Republic.

By further widening the range of permitted borrowing instruments to include floating rate notes, the Bundesbank has seemed almost eager to see foreign institutions experienced in the international capital markets bring their skills to Frankfurt in order to help it catch up with the more powerful financial centres of New York, Tokyo and London.

Removing the restrictions from this aspect of foreign

banks' activity, while welcome to those such as Citibank which actively intend to seek D-mark lead management business, is far from being a guarantee to all that they will thrive.

Most of the foreign institutions established in West Germany have already found their places in the market or at least identified them. All have had to fight hard for them. In a market which by comparison is overbanked already, and in which the local competition is powerfully entrenched.

With the new bond market rules in place only since this spring, no foreign bank has yet brought an issue to market, and for any to do so in present circumstances, according to Frankfurt bankers, would require a put together lead management group embracing at least some of its German rivals in order to be able to place the paper.

Not least, foreign banks in Frankfurt will need to convince borrowers that they can do a better job than can the big German institutions on their home ground.

Barring an unforeseen rush

of foreign borrowers to Frankfurt, the challenge offered in the bond market to foreign bankers is in essence the same that they face in every part of the German banking business: how to win customers away from the powerful German banks.

Foreign institutions have tackled the problem in a number of different ways. Among those seeking to become a force in the retail market, Bank of America and Citibank chose the route of acquiring medium-sized banks with a ready developed customer base. Chase Manhattan took the opposite approach of trying to set up from scratch.

"It takes a long time," one British banker in Frankfurt says, "but you can often supply a different service to the foreign bank market offer. The point is to be known to the client well enough for him to turn to you as soon as he needs that service."

One service that foreign banks can often supply is currency dealing. For many, this remains easily the most profitable activity in which they are engaged in Germany, though with the coincidence of a booming German stock market and

larger credit institutions which have taken a stake in private banks.

Lloyds Bank of the UK, which took over the name and some of the business of Schroeder Mnchenhauer Hengst (SMH) in January 1984, has been endeavouring to retain the private bank spirit while at the same time absorbing much of its former German branch operations into the new SMH.

Midland Bank of the UK has remained at arm's length from Trinkaus and Burkhardt, although it has extended its ownership from about 60 per cent in 1980 to about 92 per cent in 1981. Trinkaus recently confirmed that its legal structure would be changed retrospectively to the beginning of this year. This is seen as a step towards offering a stake to outsiders, as Midland has said it aims to hold no more than about 70 per cent of Trinkaus.

In a move outside its Bavarian home terrain, Bayerische Vereinsbank took an interest in one of the traditional Frankfurt private banks,



Cautious line taken

THE CASHLESS society may be shimmering on the distant horizon, but West Germans are being led in that direction with a great deal of caution.

An important step along the road came a few months ago when banks in West Berlin began field trials under which shoppers can pay for goods via an "on-line" electronic system. But as field trials continue, presumably for some years, West German bankers and retailers face further intensive debate about the right way to bring about electronic payments at the point of sale.

In their internal operations, West German banks have long been using heavily computerised terminals to cope with the sheer volume of transactions in an economical way and to improve the flow of information.

With varying degrees of enthusiasm, they are also laying the groundwork for increased emphasis on customer-oriented electronic services, such as treasury management, home banking through Bildschirmtext and point-of-sale electronic payment.

An early point-of-sale field trial began in Munich a few years ago, using an "off-line" system. Customers presented their Eurocheque card with a magnetic stripe, Eurocheque number, with details of card, plus personal identification, their transaction being stored on a disc for subsequent processing by banking computer.

The more ambitious West Berlin scheme started at the Herder bookstore in mid-December. Under this on-line system, a customer can present a Eurocheque card to set in train a prompt electronic payment from his bank account to the store's account. Within about a month the bookstore was obtaining more than 10 per cent of its sales revenue in this electronic way.

The Berlin field trial is being extended to other retail outlets in the city, and a similar field trial is expected to get underway in Munich this year. The experiment is being closely monitored by the Gesellschaft fuer Zahlungssysteme (GZS), an organisation representing various sectors of the West German banking world.

Moves for point-of-sale electronic payment have been proceeding more slowly in West Germany than in some other countries, such as France and the UK. There has been intensive debate about whether online transactions should be direct to individuals' accounts or to the bank's or to a com-

puterised authorisation centre. Moreover, the role of the so-called chip card (containing its own electronically stored financial limits), as opposed to the magnetic stripe card, is another source of controversy.

Supporters of the chip card have been anxious to see it used in field trials, in addition to the co-line trials in Berlin and Munich.

A year ago GZS and the Bundespost, the postal and telecommunications authority, reached an agreement on developing standards and security arrangements for chip cards.

At present, cash is used for more than 90 per cent of retail transactions in grocery and clothing stores, restaurants and petrol stations in West Germany. Much of the remainder involves Eurocheques.

In the country there are some 18m Eurocheque cards which holders can use in conjunction with banks up to a certain level. In comparison with some other countries, the payment system is under less strain from a flood of personal cheques and of credit cards.

The number of electrocash dispensers has been steadily growing in West Germany, but they are still much less in evidence than in the UK. At present there are about 1,900 dispensers in operation and it is estimated there may be between 5,000 and 6,000 by 1990.

The Berlin field trial has been concerned from the beginning to ensure that dispensers are compatible, with the aim being that customers can use a machine at any bank. They are also anxious to widen the network to other countries, so that German holidaymakers can have access to machines abroad.

Some banks envisage that customers will make more use of automatic devices to authorise routine bank transactions or to obtain information.

Most banks have long since scaled down their expectations from the development of home banking through West Germany's videotex system, known as Bildschirmtext (BTX). The number of BTX users is for less than originally hoped for by the Bundespost and is con-

sidered unlikely to rise sharply in the immediate future.

One of the problems with BTX is the cost of equipment, including decoders. But equipment costs are continuing to fall. In the meantime, BTX has become a little more established as a useful medium for small to medium-sized businesses: including self-employed people.

However, BTX has also been unfortunate in arousing security doubts. Its image was not helped when a club of youthful "backers" in Hamburg demonstrated earlier this year that they could gain access to vital code numbers of a savings bank

They succeeded in using these code numbers to call up repeatedly their own pages offered in the BTX system for which viewers are charged a fee. This meant that the bank would have received a bill for about DM 15,000.

Since then, the Bundespost has re-examined the BTX security arrangements and claims to have tightened up procedures.

To keep pace with the advances in technology and with moves by companies in West Germany to introduce a form of electronic cash management for corporate customers.

Last December Dresdner completed a major electronic project by linking up terminals in a computerised network in all its branches throughout the country. With electronic operations continuing to gain ground, Dresdner expects that by the end of the decade almost every second employee at the bank will be using an electronic data processing terminal as an aide in wide-ranging aspects of banking work.

One of the major tasks ahead of the West German banks is to increase the volume of transfers that are handled in a fully electronic way. At present between 40 and 50 per cent of transfers are "paperless".

Expenditure on technology has been assuming greater proportions in the banks' own interests. Major banks have been pushing out their spending on technology, has been one reason why their "Sachaufwand" or expenditure on materials for use in their operations has been rising fairly substantially.

At Deutsche Bank, for instance, this Sachaufwand rose 11 per cent last year, compared with a rise of 5.4 per cent in 1983. It cited technology expenditure as a major reason, along with rising leasing costs for building and increased advertising expenditure.

Flexibility and independent spirit

Private Banks

JOHN DAVIES

"WEST GERMANY is overbanked. There is no doubt about that. But private banks certainly have a future if they have a clear business philosophy and know where their strength lies."

With this remark, a partner in a leading private banking house voices the basic confidence of this small but prestigious sector of the country's banking system.

Competition in West German banking is intense, with the large commercial banks, as well as publicly-owned, co-operative and foreign banks, all vying for profitable business.

In this environment, small private banks — particularly an elite few of them — have managed to carve out a useful niche.

The number of private banks has been steadily declining.

official statistics listing 72 private banks at the end of last year — only half as many as in 1973. Their share of total business volume has also slipped to 1.31 per cent, compared with 2.17 per cent in 1973. The largest private bank, Sal Oppenheim, had assets of DM 11.4bn at the end of last year.

A few private banks have been adaptable enough to weather centuries of political, economic and technological change. Some elite banks remain entirely in family ownership, while others are owned partly or almost totally by other large banks, domestic and foreign.

In some regions private banks have maintained branch banking, but competitive pressures and the organisational effort involved have generally made this unattractive.

With increased stock market trading helping to boost their activities, private banks claim to have been enjoying buoyant business and earnings in recent times.

The big commercial banks are

potting more emphasis these days on expanding business in services (as opposed to credit business). But even so, private bankers do not see this inevitably as major new competition in their strongly service-oriented types of banking.

While credit business remains a cornerstone of private bank activities, the range of services for selected corporate and personal clients assumes high priority.

Metzler, the Frankfurt private bank dating back to 1674, has pointed out, for instance, that credit business is a basis on which other service activities can be built. Its range of service activities extend from stock market trading to venture capital and North American property portfolios.

With foreign interest in the West German stock market running high in recent times, Metzler has been receiving up to about 75 per cent of trading orders from abroad.

In their strategy, private banks have placed great store on an independent and flexible spirit. This is a dilemma for

Bethmann, in 1976. It has since extended its stake to full ownership.

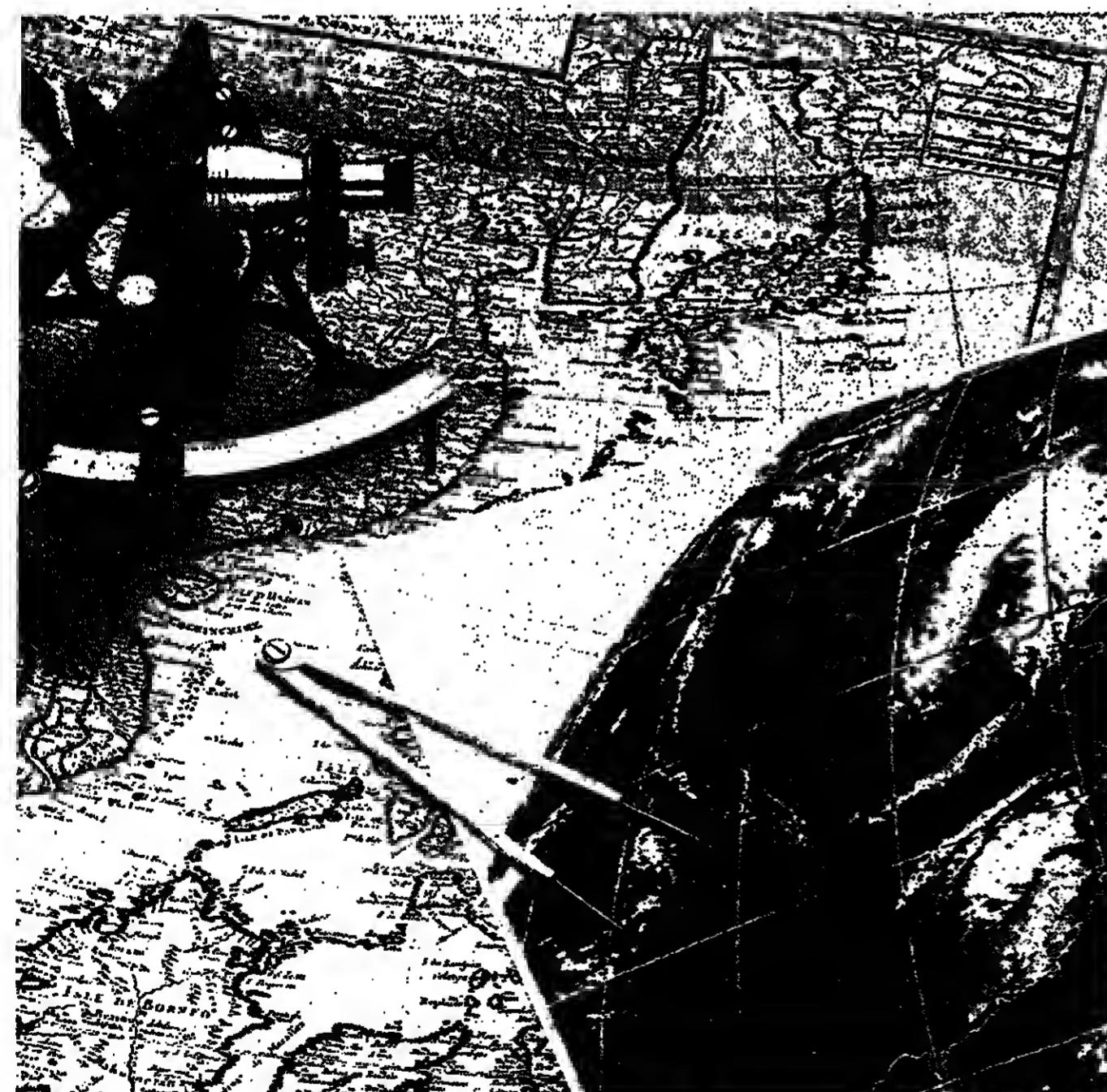
One of the personally liable partners in the Bethmann operation recently dismissed speculation that Bayerische Vereinsbank might sell out to a Swiss bank.

With the emphasis on flexibility and an independent spirit, the need for high-quality personnel is a key concern of private banks. Personal contact and individual esteem are naturally major factors in the performance-conscious world of private banking.

A fine sense for determining what is feasible and what is speculative is also a vital requirement, according to Herr August von Flack, a partner in the Munich-based Merck Finck banking house.

He has described this as the "Achilles heel" of private banks — as evident from the Herstatt bank crisis of 1974, arising from currency dealing and the SMH difficulties of 1983, stemming from deep involvement in the IRH construction equipment group.

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West German Banking 8

PROFILE: COUNT MATUSCHKA

A passionately critical patriot

IN THE often sombre environment of German finance, Count Albrecht Matuschka is a rare bird. For one thing he has the flair of a good merchant banker, in a country where the breed is almost unknown. For another he is what one might best call a passionately critical patriot of Germany and Europe, and he does not mind who knows it.

A talk with Count Matuschka, 40-year-old chairman of the fast-expanding international financial services group which bears his name, tends to be both exhilarating and exhausting.

One moment he will be using a battery of historical, political and economic arguments to prove a point; the next he will be putting his own position under critical scrutiny. What ever else emerges, it is certainly not the conventional wisdom.

Take, for example, the debate about "Euroclerosis" and how to combat it. Count Matuschka is full of scorn for those who claim to see California's Silicon Valley or Japan's economic system as models for the solution of Europe's problems. Europe, he stresses, has its own comparative advantages and must make the most of them—including a strong industrial base (in contrast to the "de-industrialisation in the U.S."), a well-trained labour force and a broadly-based educational system.

Have people forgotten, he asks, that German trading houses in Hamburg, Bremen and Essen were operating successfully long before Japanese high-tech export houses appeared on the scene?

As for "venture capital" the only really new thing about that, in Count Matuschka's view, is the name (and he should know since his group is deeply involved in this field). Venture capitalists laid the foundation for German industry in the last century, he says, but in those days they were called "banks, entrepreneurs and landed gentry."

Just as that starts to sound like a rather complacent defence of the status quo, Count Matuschka puts the other side of the picture—especially with respect to Germany. The



Count Albrecht Matuschka: The flair of a good merchant banker in a country where the breed is almost unknown

IN THE often sombre environment of German finance, Count Albrecht Matuschka is a rare bird. For one thing he has the flair of a good merchant banker, in a country where the breed is almost unknown. For another he is what one might best call a passionately critical patriot of Germany and Europe, and he does not mind who knows it.

Big companies with financial muscle should find new ways to co-operate with smaller, more flexible ones, especially in high technology sectors; and enterprises generally must work more closely with local universities, giving students an earlier and better chance to become directly involved with business and industry.

Above all, Count Matuschka would like to see a more imaginative, innovative financial community in Germany, providing services along the lines of those offered by investment and merchant banks in New York and the City of London.

It is easy to see how the latter wish developed. After schooling in the U.S., Count Matuschka studied economics in Munich, served an apprenticeship under that almost-legendary banker Eric Warburg in Hamburg and later had close contacts with S. G. Warburg in London.

Indeed, in the 1970s he was virtually commuting between Warburgs in London and Munich.

That experience of the City's financial skills and services proved decisive for the success of his own group. What began 15 years ago as a modest operation in a single Munich room, has developed into an international organisation with close to 150 staff, offering asset management, venture capital programmes and specialised investment funds.

The centre of the group remains Munich (at a newly expanded headquarters in the middle of town), with outposts in Switzerland, Bermuda, the U.S., Tokyo and—most recently—London.

Private individuals remain the backbone of the clientele, and the group's portfolio plan-

ning on their behalf has all the thoroughness of a complete medical checkup.

Client's financial circumstances are recorded and analysed in consultation with his or her accountants and lawyers, before any investment decisions are made. Initially it is a costly process but it helps spare nasty shocks later!

A lot of custom also comes from those "medium-sized" enterprises which are the heart of the German economy (much more so than the biggest, and best known, companies).

However, good their products, these enterprises often need expert independent advice on financial planning—not least on currencies and interest rates, as money are in the export business.

Count Matuschka stresses that the group is not a clairvoyant, and that it intends to supplant neither a client's bank nor the advice of a good foreign exchange dealer. But it virtually goes without saying that a Matuschka group sits at a kind of "mighty mouse" eating into the cake of the banks, at a time when the banks themselves are striving more than ever to boost their services and commission income.

Jonathan Carr

The big question is whether the Matuschka group, which incidentally has now started to develop insurance advisory services for its clients too, is expanding too fast for its own good.

Count Matuschka's answer is that part of the group's strength lies in knowing what it must do itself—and where it must gain the services of the best available local partner.

For example, for venture capital activities in the U.S. it works with TA Associates of Boston, one of the very top companies in the field; in Britain its partner is Advent, in Japan the Japan Associated Finance Company—and so on.

At home it has been instrumental in setting up West Germany's biggest venture capital outfit so far, Techno Venture—but again in partnership with the Siemens electrical group among others.

Besides, adds Count Matuschka, he is doing much less travelling than he used to so that he can concentrate on general counselling and strategic planning. At the ripe age of 40, no doubt he feels well able to take an Olympian view!

Export Credit Insurance

JOHN DAVIES

THE CUSTODIANS of Government finance in Bonn are apt to offer a sympathetic ear—but certainly no more money—when exporters start talking about improvements in export credit insurance.

This is not surprising now that the West German export credit insurance scheme has plunged well and truly into the red, with its loss resching DM 1.2bn last year.

Dr Gerhard Stoltenberg, the Finance Minister, has made it clear that any improvement in the export credit insurance scheme must be neutral in terms of cost. Senior officials of the Economics Ministry, who look after details of the scheme, have been at pains to drive this point home to exporters.

In view of his efforts to keep down public spending and curb federal debt, Dr Stoltenberg is unwilling to see exporters receive concessions that might add to Bonn's financial burden.

From the point of view of those holding the purse strings, it is natural to draw the line at extra costs. But as some exporters see it, lack of export credit insurance can make life even more awkward in already difficult times.

What is more, they argue, some of West Germany's European competitors offer more generous terms. As a result some exporters have at times allocated a share of export orders to partners or subsidiaries abroad in order to benefit from local export financing.

The West German export credit insurance scheme is operated through Hermes, a commercial organisation largely owned by Munich Re-Insurance and Allianz Insurance. Hermes runs domestic insurance on its own behalf, but in export credit insurance the guidelines are laid down by the Bonn Government, which is the ultimate paymaster.

For many years the Hermes export credit insurance scheme made a profit, but recession and international debt problems have changed the picture.

The Hermes scheme showed a DM 34m surplus in 1982, despite a sharp increase in compensation payments to exporters who failed to get paid for their deliveries abroad. But with compensation payments mounting the Hermes scheme plunged into a loss of DM 730m in 1983, before last year's substantially worse deficit of DM 1.2bn.

Government officials hope that the loss can now be reduced, but it could still take up to 10 years to offset accumulated deficits.

To help close the gap in the Hermes scheme's finances, exporters have found themselves with higher costs for insurance coverage. The increase in charges, averaging 40 per cent, came into force in April last year, after exporters—with some influential help from banking and political quarters—managed to stave off the increase for six months.

Hermes basically covers export deals with developing countries for which there is no Hermes coverage or only limited coverage, but greater or unlimited coverage from France.

France is often cited by industrialists as a trade competitor which offers better terms for export finance and for export credit insurance.

With business opportunities scarcer and risks increasing, there was a decline in the volume of new orders covered by Hermes from DM 36.2bn in 1982 to DM 33.3bn in 1983.

There has also been a drop in the proportion of West German exports covered by the scheme.

In 1977, Hermes covered 12.3 per cent of the country's exports, but since then the proportion has fallen well below 10 per cent.

While West Germany's export earnings have been buoyant in recent times, much of the new business has been in trade with countries where Hermes coverage is of little or no significance, such as the U.S. or Western Europe. For companies seek-



Unwilling to add to the country's financial burden, Dr Gerhard Stoltenberg (left), the West German Finance Minister, has made it clear that any improvement in the export credit insurance scheme must be neutral in terms of cost

ing business in developing countries or in Eastern Europe, a shortage of orders and the Hermes attitude to coverage have remained problems.

One of the industries concerned to improve Hermes coverage and conditions has been the manufacturers of large-scale process plant. But they have run up against the constraint that senior officials in Bonn see no scope for change that might odd to Hermes losses.

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projects are switched from West Germany, the company argues, because some foreign customers may specify that work should be handled abroad.

A case in point is a recent oil and gas complex order placed by the Soviet Union with Lurgi in France. The Russians specified that the deal be handled in France, with orders for French equipment suppliers pressing for more reciprocity.

According to Dr von Lindeiner, long-running and occasionally intensive negotiations in Bonn about Hermes conditions have produced "understanding" on the part of Government officials. But complete results on some points have run up against resistance principally from the Finance Ministry.

Governments of all political hues in West Germany have opposed any idea of providing disguised subsidies through export credit insurance. Industry, too, has gone along with this view. But some companies have argued that supporting employment through coverage of export deals is a slightly different and more justifiable approach.

The Government in fact amended the Hermes guidelines from the beginning of last year to specify that employment should be a factor weighed up when considering amplifications for coverage. The guidelines lay down that in individual cases, there could be consideration of a general economic interest of the state.

Dr Hans-Peter Gehring, a senior Economics Ministry official, has assured exporters that in administering Hermes, officials go virtually to the limits of what is justifiable in terms of risk management and budget policy.

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Adventures and Accidents (1936); African Adventure (1938); and Birds and Beasts in Africa (1938). He published his autobiography, *Lessons of a Lifetime*, in 1935.

SEE ALSO BOY SCOUTS; GIRL SCOUTS AND GIRL GUIDES.

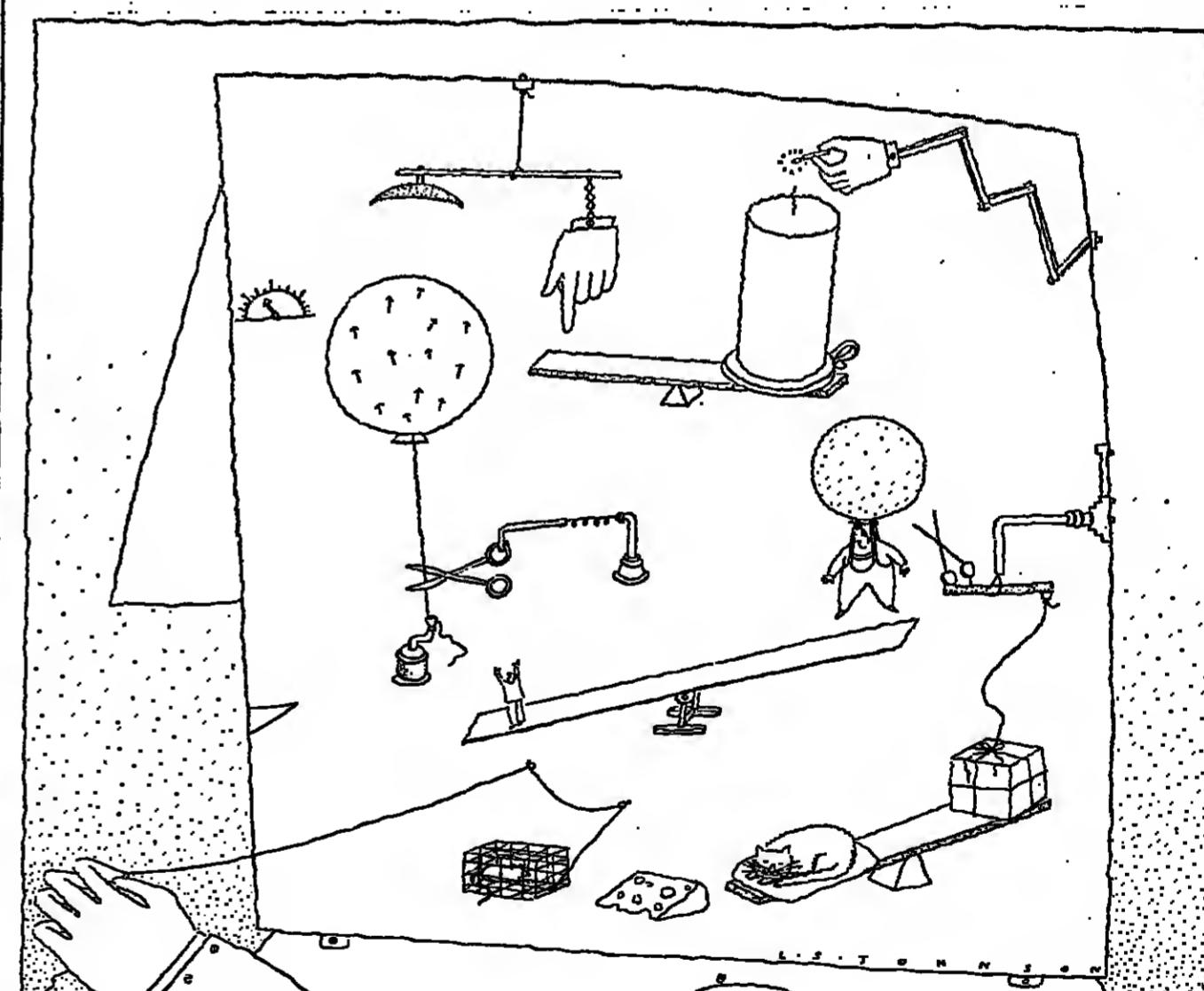
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